

YULON NISSAN

**YULON NISSAN MOTOR CO., LTD
ANNUAL REPORT 2020**



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| I. Letter to Shareholders |

Dear Shareholders,

Due to the good practice in the pandemic prevention of coronavirus that led to continuous production, manufacturing, and livelihood consumptions, the Directorate General of Budget, Accounting and Statistics released the 2020 economic growth rate as 3.11%, which performance surpassed all developed countries. Favored by the improvement of the economic environment and new vehicle purchase triggered by the uncertainty of new car purchase policy by the end of the year, the total sales volume for Taiwan's car market in 2020 was 444,000 vehicles, which increased by 4.1% compared with 2019. The sale of made-in-Taiwan vehicle had grown by 5.6%, imported vehicle grown by 2.5%.

NISSAN launched the domestic ALL NEW SENTRA in Q4. With the brand-new wild and charming look, sophisticated interior compatible to that of luxurious car models, upgraded smart safety equipment, and superior fuel consumption performance, the sales order for ALL NEW SENTRA in the first month hit 3,000 vehicles and substantially surpassed the previous sales target. The new-generation NEW JUKE import car was released in the same quarter, appealing with the unstrained new-general English charisma, incorporated with high-tech interior and 1.0 turbine engine. The new release became the most popular model in the market. The Company sold 36,200 vehicles in 2020, with a marketing share of 8.2%.

A total of 25.311 million vehicles were sold in Mainland China in 2020, representing 1.9% declined over the year of 2019. For Dongfeng Nissan passenger cars, 1.199 million vehicles (decreased by 6.1%). According to the forecast released by the China Association of Automobile Manufacturers, the automobile sales volume in China will hit 26300 thousand

vehicles by 2021, which will be up 4% compared to 2020. Under the factors such as a slowing pandemic, adjusted macroeconomics, and consumer policy, the sales volume for Dongfeng Nissan is projected to improve, compared with the 2020 performance, on a conservative basis.

As a result of the global pandemic impact and many countries executed shutdown as well as other policies, the market demand drastically shrunk. The 2020 export revenue for spare parts was US\$70 million. The areas of export include Singapore, Egypt, Japan, Thailand, Indonesia, Philippines, Malaysia, Vietnam, India, South Korea, and countries in the Middle East. In 2021, the Company will initiate to expand in the new export market and meet the demand of existing clients, in order to generate a bigger growing force in revenue.

Benefit from the listing of new cars, investment revenue in Mainland China, and revenue in export parts, the Company's operating income amounted to NT\$29.66 billion, the operating profit amounted to NT\$0.34 billion, the net income before tax amounted to NT\$8.16 billion, and the earnings per share after tax was NT\$21.8.

Due to the impact of supply shortage in vehicle chips worldwide, it is estimated that the market will face inadequate utilization of vehicle production in the first half of the year, which will thereby affect the sales momentum. Under adversity, our Company will do our best to work out and maintain stable development of the operation. NISSAN will launch the long-distance driving LEAF electric car by Q4. The battery capacity will expand by 50% compared with the previous model, which can become the best solution for consumers with the need for long-distance driving. INFINITI launched the all-new Q50 300GT model in Q1: Equipped with the lightweight V6 double turbine engine for high efficiency, appealing the luxury car style through robust performance, racing appearance, quality interior, and high-tech entertainment. At the same time, QX55 SUV Coupe will be introduced before Q4 as an extension of the classic profile of FX luxury SUV, incorporated with VC-TURBO-variable compressor turbo to bring an exceptionally new driving experience for

the consumers.

NISSAN and INFINITI will continue to boost sales and service quality, improve hardware/software, and adopt innovative IT and fast services to supply consumers with superb products and services.

Looking into the future and under the support from all shareholders and efforts from all employees, Yulon Nissan will continue to increase revenue and profits through the strengthening of products, services and brand value. Yulon Nissan is confident in maximizing the benefits from the intensely competitive market.

Finally we would like to express our gratitude for the support from all shareholders on behalf of all employees at Yulon Nissan Motor Co., Ltd. We wish your health and success.

Thank you.

Chairperson: Yen Chen, Li Lien

1. 2020 Operating Performance:

(1) Operating Performance

Unit : NTD thousand

Fiscal Year	Fiscal year 2019	Fiscal year 2020
Operating Revenue	32,498,607	29,660,638
Profit Before Tax	9,112,267	8,160,970
Net Profit For The Year	7,281,897	6,540,938
Earnings Per Share	24.27	21.80

(2) Profitability Analysis perating Performance

Fiscal Year	Fiscal year 2019	Fiscal year 2020
Profit Margin On Sales	4.20%	1.01%
Income after Tax (%)	22.41%	22.05%
Return on assets (%)	26.66%	23.26%
Return on equity (%)	34.65%	30.25%

(3) Comparison of Sales Performance in Major Competitors

Brands	Fiscal year 2019		Fiscal year 2020	
	units	share	units	share
NISSAN	37,821	8.9%	36,200	8.2%
TOYOTA	141,882	33.3%	146,179	32.9%
MITSUBISHI	47,581	11.2%	47,394	10.7%
HONDA	33,053	7.7%	30,426	6.9%
FORD	20,790	4.9%	28,887	6.5%
OTHER	145,549	34.0%	155,075	34.8%
TOTAL	426,676	100.0%	444,161	100.0%

2. Highlights of Business Operation Plans for 2021 :

(1) Management Guidelines

Yulon Nissan integrates the abundant management resources from Nissan Motor Company Global and Yulon Group to develop the following company management guidelines:

1. Build strategy-oriented organizations to form sustained competitive advantage.
2. Lead the market trends and style through innovative products and services.
3. Use macro environmental resources to create synergies for business operation.
4. Implement profit growth model to maximize values for customers.

(2) Expected Business Objectives

Continue to develop “NISSAN INTELLIGENT MOBILITY” as the main point of propagation for the wider spread of the brand. The introduction of brand concept propagation and performance promotions will conform to brand image and meet consumer requirements, in addition to optimizing the combination of model sales through the supplementary strategy of domestic vehicles and imported

vehicles.

Continue to launch the sales model of “Mobile Showroom” in response to mobile device availability. Introduce various e-tools to present the different advantages and features of the vehicle models, optimizing a corporate website with “NISSAN Care” and “INFINITI Care” as well as other new APPs for car owners. The strengthened application of mobile technology to interact with car owners has better instantaneity and personalized services. Nissan continues to build high-quality comprehensive services before, during, and after-sales. In addition, NISSAN will launch a series of brand experience activities for customers to experience the brand spirit conveyed by NISSAN.

3. Future Development Strategy Of The Company :

To sustain the demand for company growth, NISSAN Motor reexamines the mid and long-term internal and external environmental impact assessment and identifies the future potential market risks and opportunities. The Company prudently designs the Mid-Term Strategic Plan and expects to establish the core competitive advantage for the next generation in 3 years, in order to assure the accomplishment of mid-term strategic objectives.

The framework of Mid-Term Strategic Plan includes two principal objectives, 3S Strategic Framework, and Nine Major Strategic Supports:

- (1) Two Principal Objectives: Set up the certain market share and objectives in operating profits.
- (2) The 3S Strategic Framework includes the following three strategic constituents and the 9 strategic supports of composition:
 - A. Sell More – Sales growth strategy based on “innovation.”
 - B. Spend Wise – Cost thinning strategy based on “reciprocity.”
 - C. Share with Hearts – Corporate rooting strategy based on “sharing.”

The company will comprehensively examine the changes in corporate nature and competitive environment through the formulation of mid-term strategy plans; setting up mid and long-term strategic objectives, designing mid and long-term strategic orientation, and refining the corporate cultural value “Innovation, Speed, and Teamwork” with effective repurposing of organization operating and management.

The mid-term strategic plan will establish a “people-oriented” corporate foundation with the purpose to create resource sharing, responsibility sharing, and outcome sharing “inclusive environment.” The plan will expand the potential and value of employees so that employees will incessantly discover innovation and take challenge with courage. All employees will develop consensus through intense communication and good interaction in the process, which will become the specific contribution of compelling power in “Sell More” and “Spend Wise.”

4. Impact of External Environment (including competitors, regulations, macroeconomics and other factors) :

In recent years, the development of the automotive market has remained stable as a result of the replacement policy and new model launches. Looking at the economy in 2021, due to the spread of the COVID-19 pandemic, major research institutions predicted that the global economy will increasing uncertainty in the global economy, the economic growth in each area will decline from last year. To continuously maintain a stable growth and secure the corporate sustainable development, the Company has to actively plan and carry out the short-term and long-term action plans periodically.

II. Company Brief Introduction

1. Established Date:

Oct. 22, 2003.

2. Highlights of Development:

- Oct. 2003: To enhance competitiveness, participate in international division of labor and carry out the professional management, Yulon Motor spun off R&D, sales and other businesses to set up this company in accordance with corporation merge and acquisition regulations. The capital was NT 3bn. Yulon Motor owned 100% of the shares of this company at the time of its establishment and has transferred 40% of the shares to Nissan Motor on Oct. 30 2003.
- Jun. 2004: The company's stock processed a public issuance.
- Nov. 2004: NISSAN has been certified with ISO 9001 and ISO 14001.
- Dec. 2004: Yulon Nissan Motor Co., Ltd., went IPO officially.
- Mar. 2005: The largest innovation contest "2005 Innovation Award of Yulon Nissan Motor" began.
- Jul. 2005: INFINITI flagship opened in AUTOMALL Shindian.
- Jun. 2006: The whole new NISSAN TIIDA featuring "Magical Big Space" made its stage debut.
- Oct. 2007: Yulon Nissan Motor launched X-level SUV of NISSAN LIVINA 1.6L and 1.8L.
- Nov. 2008: Launch of NISSAN GT-R press conference
- Apr. 2009: Launch of NISSAN ALL NEW TEANA of car craft revitalization
- May. 2010: NISSAN TIIDA has been awarded by the Environmental Protection Department the "Annual Green Car" for three consecutive years.
- May. 2011: Yulon-Nissan took the lead in cooperating with Taichung City Government in jointly implementing the Smart Electric Car Pilot Program initiated by the Ministry of Economic Affairs.
- Dec. 2012: NISSAN BIG TIIDA hatchbacks and turbocharged cars was launched.
- Oct. 2013: Introduction of all new NISSAN SUPER SENTRA.
- Mar. 2014: NISSAN ALL NEW LIVINA was launched.
- May. 2015: NISSAN "perfect" X-TRAIL was launched.
- Dec. 2015: NISSAN SUPER SENTRA 2016 revolutionary model was launched.
- Jul. 2016: INFINITI Q30 was launched.
- Sep. 2016: NISSAN MURANO HYBRID was launched officially at NT\$1.99 million.
- Jan. 2017: INFINITI Q30 is launched in 2017.
- Feb. 2017: NISSAN released its brand-new brand image advertisement.
- Mar. 2017: INFINITI IREDI Flagship Exhibition Center launched brand-new Q60 at its grand opening in Hsinchu.
- Apr. 2017: NISSAN Gangshan Flagship Exhibition Center is the world's first across NISSAN that obtains NREDI 2.1 certification.
- May 2017: INFINITI QX60 was awarded the Best 7-seater SUV.
- Jul. 2017: NISSAN X-TRAIL achieved the world's No.1 sales with advanced SUV safety equipment.
- Jul. 2017: NISSAN JUKE was awarded the Best Compact SUV.
- Oct. 2017: NISSAN offered iTIIDA SR to celebrate its 60th anniversary in Taiwan.

- Dec. 2017: NISSAN displayed 2020 Vision Gran Turismo and KICKS in 2018 Taipei International Autoshow.
- Dec. 2017: NISSAN displayed INFINITI QX50 and initiated the pre-order for QX30 in 2018 Taipei International Autoshow.
- Jan. 2018: INFINITI QX30 Made its Debut in Kaohsiung Motor Show.
- Feb. 2018: INFINITI QX30 Is Selected as the Best Small Luxury SUV.
- Mar. 2018: NISSAN Launched the Rear Blind Spot Monitoring System in Its Smart Safety Solution.
- Mar. 2018: INFINITI QX30, the Best Small Luxury SUV, Appreciation Tour Starts.
- May 2018: New NISSAN X-TRAIL Was Officially Launched.
- Oct. 2018: NISSAN KICKS Starts its Advance Sale from NT\$725,000.
- Oct. 2018: The All-new INFINITI QX50 Was Launched.
- Jan. 2019: “KICKS” continues to be the champion of sport utility vehicle (SUV) and continues to be the best seller.
- Mar. 2019: NISSAN KICKS “ORANG” Altis 300 cars pre-sale
- May 2019: Kicks “Total” Altis debut with 300 cars pre-sale.
- Jun. 2019: INFINITI Q60 PROJECT BLACK S prototype car debut on the F1™ racing power technology interpreting the brand spirit of “EMPOWER THE DRIVE”
- Sep. 2019: NISSAN zero-carbon electric LEAF flagship coupe ALTIMA debut, new energy, powerful, empower the drive.
- Oct. 2019: NISSAN KICKS 2020 debut
- Nov. 2019: NISSAN X-TRAIL and KICKS “Star Team Altis” limited editions with free accessories upgrade.
- Nov. 2019: ”Decathlon in me,” NISSAN X-TRAIL 20-year pre-sale debut.
- Dec. 2019: NISSAN IMs concept, GT-R 50th anniversary commemoration model, dual twister swept the car market.
- Dec. 2019: The 30th anniversary of the “INFINITI” brand, the challenge of infinity, an electric SUV QX Inspiration pioneer debut.
- Dec. 2019: INFINITI debut at the 2020 World Automobile Show, an electric SUV QX Inspiration opens a new era of electric energy

3. 2020 Operating Performance:

- Jan. 2020: NISSAN offers services even during the Chinese New Year.
- Apr. 2020: Limited offer for NISSAN KICKS and TIIDA through the concurrent launch of the “NISSAN Early Response to Anti-Pandemic” program.
- May. 2020: “NISSAN CAN HELP” limited offer. Up to NT140,000 in discount.
- May. 2020: INFINITI launched the limited “Bright Future” program for the purchase of all models. Become an owner and enjoy an NT300,000 rebate in cash or take the loan for 100 installments.
- Jun. 2020: NISSAN stimulus supports you. Special price offer for TIIDA and SENTRA. Get it while limited quantity lasts.
- Jul. 2020: NISSAN launched a limited “triple stimulus” for maintenance and repair promotion. Get up to 20% in rebate.
- Jul. 2020: NISSAN launched limited “Stimulus Promotion” in response to economic stimulus. Up to NT150,000 in discount.
- Sep. 2020: NISSAN X-TRAIL and new KICKS debut on limited quantity.

- Sep. 2020: NISSAN ALL NEW SENTRA released with pre-sale price starting NT749,000.
- Oct. 2020: NISSAN ALL NEW SENTRA released starting NT739,000.
- Nov. 2020: NISSAN ALL NEW SENTRA in great demand upon the release.
- Nov. 2020: NISSAN NEW JUKE transformation. Presales for this sleek model starting NT879,000.
- Nov. 2020: INFINITI released QX50 and Q50 upgrade model by adding CarPlay and various accessories upgrade.
- Nov. 2020: “NISSAN Warrior Task” of Taiwan NISSAN continued to foster potential seeds for automobile industries during the pandemic.
- Nov. 2020: Release of NISSAN NEW JUKE. Trade-in the old car with the purchase of a new car starting from NT819,000.
- Dec. 2020: Limited gifts for free valued up to NTD150,000 with NISSAN “Can Share.”
- Dec. 2020: INFINITI launched a limited “End of Year” loyalty program by enjoying 100 monthly installments with 0% interest on the purchase or up to NT300,000 in the discount for all car models.
- Dec. 2020: Demand for NISSAN KICKS and NISSAN ALL NEW SENTRA were beyond expectation.
- Dec. 2020: NISSAN TAIWAN was awarded “2020 National Talent Development Awards.”
- Dec. 2020: Launch of NISSAN 2021 “New Year Prospectus: Spring Inspection.”

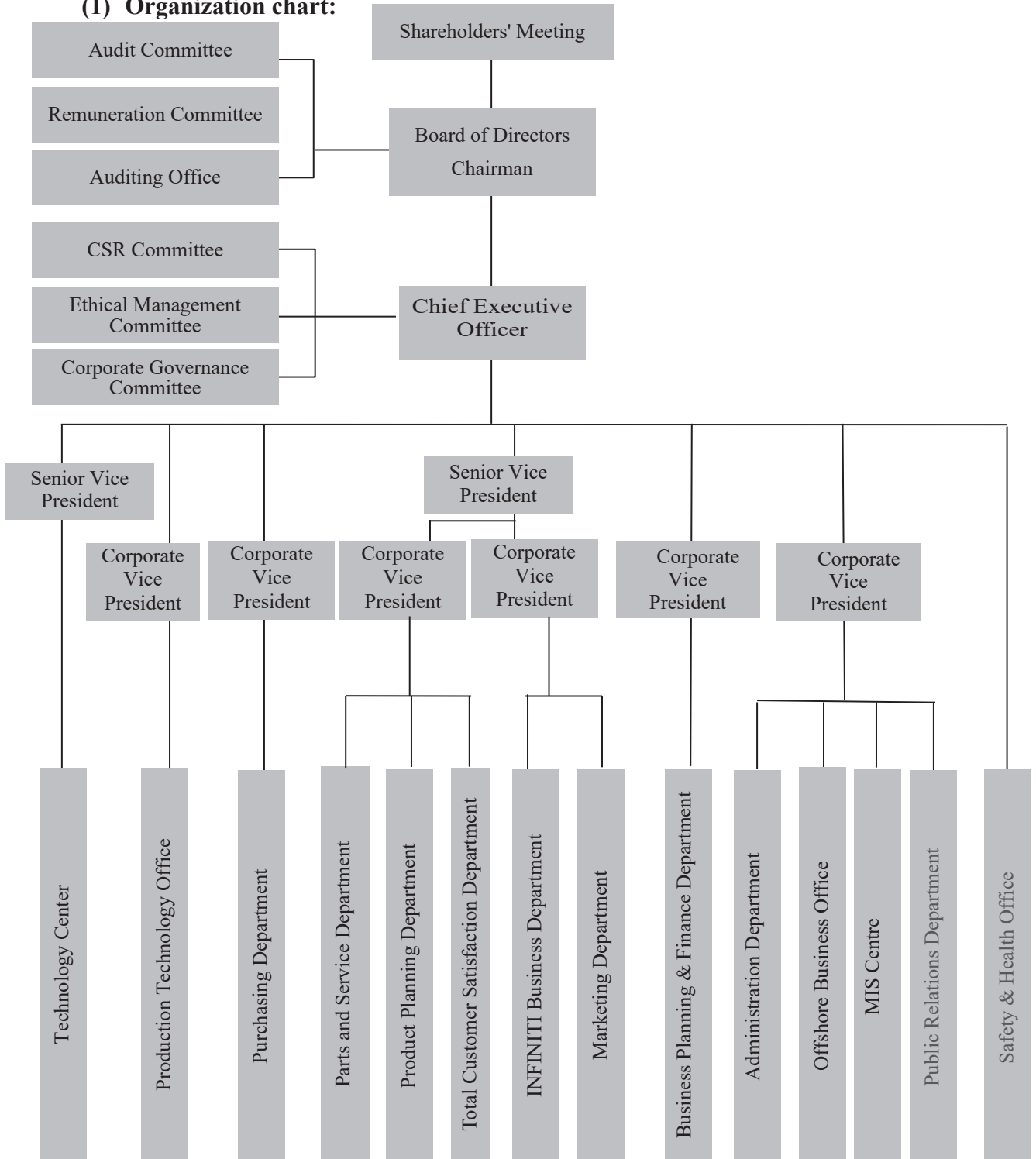
4. Others

1. Mergers & Acquisitions, invested companies and reconstructions in fiscal year 2020 and until the Annual Report published date: Nil
2. Large Transfer volume or Changes made by the Board Members, Supervisors or Big Shareholders holding more than 10% shares in fiscal year 2020 and until the Annual Report published date: Nil
3. Change of Business Operation Rights and other important matters that are enough to influence the shareholders equity in the fiscal year 2020 and until the Annual Report published dated: Nil

| III. Company Management Report |

1. Organizational System:

(1) Organization chart:



(2) Organization Functions

Department Title	Occupational Activities
Auditing Office	Inspection and evaluation the design and implement of Internal Control System
Product Planning Department	<ol style="list-style-type: none"> 1. Planning and guiding a product that conforms to the market needs and with competitive strength 2. Plans effective execution cost control, enhance the product's profit 3. Conduct market survey and information gathering; get hold of consumer's requirements and evaluation on the product 4. Perform CCL product and strategy, enhance the product's added value
Marketing Department	<ol style="list-style-type: none"> 1. Brand Marketing Planning and Management 2. Strengthen the difference strategy buildup the brand value 3. Management and motivation of Dealers as well as management of car production, sales and distribution
INFINITI Business Department	<ol style="list-style-type: none"> 1. Plans Brand Operation Strategy, and building up brand's value 2. Distribution channel development, planning and implementing operation management criteria 3. Actively utilize market information, to predict and guide the marketing direction 4. Regulation and implementation of service policy and management standards 5. Planning and implementation of educational training for Distributors
Parts and service Department	<ol style="list-style-type: none"> 1. Regulation and implementation of service policy and standard management 2. Planning and deployment of educational training for the Dealers 3. Establish and deployment of customer satisfaction enhancement standard and management 4. Parts distribution and management 5. Parts procurement and inventory volume control
Total Customer Satisfaction Department	<ol style="list-style-type: none"> 1. Planning and promotion of the QA strategies and the QA system 2. Quality supervision business 3. Product quality information feedback and improvement
Technology Center	<ol style="list-style-type: none"> 1. Car model and parts development 2. Subcontracted parts component quality verification and engineering specification test confirmation 3. Vehicle's Regulation related verification/application and supervisory confirmation
Purchasing Department	<ol style="list-style-type: none"> 1. Purchasing business planning and management, and parts subcontractors management 2. Car parts purchasing 3. Cost down of the purchasing cost and achieve the object cost
Production Technology Office	<ol style="list-style-type: none"> 1. Deployment, production and sorting of the manufacturing plans 2. Equipment Investment Planning, applying, and management 3. Management and supervision of improvement in the specific supplier's process capability, production methods, and quality.
Business Planning & Finance Department	<ol style="list-style-type: none"> 1. Operation Planning, monitoring and management of achieving goals 2. Provide analysis data of Corporate Financial Meeting, Taxation relevant business and operation 3. Management of fund utilization. 4. Law, Stock Affair, Shareholders Meeting relevant business
Administration Department	<ol style="list-style-type: none"> 1. Human Resources Management and Labor-Capital Relation Development and Benefits Planning 2. General miscellaneous affairs management 3. Laws affairs 4. V-up promotion
MIS centre	<ol style="list-style-type: none"> 1. Overall information management 2. Information communication network management within the company and with distributors 3. Development of information professionals and computerization training
Public Relations Department	Planning, consolidation, and execution of public relations
Offshore Business Office	<ol style="list-style-type: none"> 1. Stipulating the Offshore Business Strategy Plans and Target control 2. Management of Offshore Business 3. Investment Evaluation of Offshore Business
Safety & Health Office	<ol style="list-style-type: none"> 1. Perform industrial safety and health and prevent occupational disasters 2. Conduct tests and inspections of the working environment on a regular basis 3. Supervise and inspect safety and health measures, contracted work and outsourcing management

2 Information of Directors, President, Senior Vice President, Vice President, General Manager :

(1) Directors' Information:

Title	Nationality or Place of Registration	Name	Gender	Elected (Sworn-in) Date	Term	First Elected Date	Shareholdings when Elected		Current Shareholdings	
							Shares	Share Holding	Shares	Share Holding
Chairperson	R.O.C	Yulon Motor Co., Ltd. Representative: Yen Chen, Li Lien	Female	2018.12.07	2.53 (Note1)	2018.12.07	143,500,000*	47.83*0.00	143,500,000*	47.83*0.00
Director	R.O.C	Yulon Motor Co., Ltd. Representative: Wen-Rong Tsay	Male	2021.02.26	0.11 (Note2)	2021.02.26	143,500,000*	47.83*0.00	143,500,000*	47.83*0.00
Director	R.O.C	Yulon Motor Co., Ltd. Representative: Chen-Hsiang Yao	Male	2018.06.21	3	2013.04.01	143,500,000*	47.83*0.00	143,500,000*	47.83*0.00

Note 1: The Company's corporate shareholder:Yulon Motor Co., Let, reassigned the representative to serve as a director on Dec.4, 2018, and the Board of Directors by-elect the Chairperson on Dec.7, 2108.

Note 2: The Company's corporate shareholder:Yulon Motor Co., Let, reassigned the representative to serve as a director on Feb.26, 2021.

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Current shareholding of spouse and minor children		Shareholdings in the names of others		Main Experience (Education)	Positions concurrently held in this company and other company	Other competent Officer, Director or Supervisor who is the Spouse or the second-degree relative		
Shares	Share Holding	Shares	Share Holding			Title	Name	Relationship
0	0.00	0	0.00	Physical Education of Chinese Culture University	Chairperson, Yulon Motor Co., Ltd. Chairperson, China Motor Co., Ltd. Chairperson, Taiwan Acceptance Corporation Chairperson, Tai-Yuen Textile Co., Ltd. Director, Yulon Construction Co., Ltd. Chairperson, Winsome Co., Ltd. Chairperson, Carnival Industrial Co., Ltd Chairperson and Director, Yulon Management Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	NCTU Executive Master of Business Administration	Chief Executive Officer, Yulon Nissan Motor Co., Ltd. Director, Taiwan Acceptance Corporation Director, Tokio Marine Nawa Insurance Co., Ltd. Director, Foxtron Co., Ltd. Chairperson, Hwa-Chuan Auto Technology Center Co., Ltd. Chairperson, Yue Sheng Industrial Co., Ltd. Director, Yulon Management Co., Ltd. Director, Yulon China Motor Investment Co., Ltd. Director, Yi-Jan Overseas Investment Co., Ltd Director, JetFord, Inc.	Nil	Nil	Nil
0	0.00	0	0.00	MIB, Curtin University Senior Vice President, Yulon Motor Co., Ltd.	Director and Chief Executive Officer, Yulon Motor Co., Ltd. Director, China Motor Co., Ltd. Director, Foxtron Co., Ltd. Chairperson, Luxgen Motor Co., Ltd. Director, Taiwan Acceptance Corporation Chairperson, Uni Auto Parts Manufacture Co., Ltd. Chairperson, China Ogihara Co., Ltd. Chairperson, Yulon Construction Co., Ltd. Director, Yulon Management Co., Ltd. Supervisor, Dongfeng Yulon Motor Co., Ltd. Director, Guangzhou Aeolus Automobile Co., Ltd. Director, Yulon China Motor Investment Co., Ltd. Chairperson, Yu Shing Motor Co., Ltd.	Nil	Nil	Nil

* which are personal own

Title	Nationality or Place of Registration	Name	Gender	Elected (Sworn-in) Date	Term	First Elected Date	Shareholdings when Elected		Current Shareholdings	
							Shares	Share Holding	Shares	Share Holding
Director	R.O.C	Yulon Motor Co., Ltd. Representative: Leman C.C. Lee	Male	2018.06.21	3	2017.04.07	143,500,000*	47.83*0.00	143,500,000* 1,000	47.83*0.00
Director	Japan	Nissan Motor Co., Ltd. Representative: Takashi NISHIBAYASHI	Male	2018.06.21	3	2011.03.21	120,000,000*	40.00*0.00	120,000,000* 0	40.00*0.00
Director	Japan	Nissan Motor Co., Ltd. Representative: Atsushi KUBO	Male	2018.06.21	3	2012.07.01	120,000,000*	40.00*0.00	120,000,000* 0	40.00*0.00
Director	Japan	Nissan Motor Co., Ltd. Representative: Atsuo TANAKA	Male	2019.04.09	2.2 (Note 1)	2019.04.09	120,000,000*	40.00*0.00	120,000,000* 0	40.00*0.00
Director	Japan	Nissan Motor Co., Ltd. Representative: Motoo SATO	Male	2020.04.09	2.2 (Note 2)	2020.04.09	120,000,000*	40.00*0.00	120,000,000* 0	40.00*0.00

Note 1: Appointed on Apr. 9, 2019.

Note 2: Appointed on Apr. 9, 2020.

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Current shareholding of spouse and minor children		Shareholdings in the names of others		Main Experience (Education)	Positions concurrently held in this company and other company	Other competent Officer, Director or Supervisor who is the Spouse or the second-degree relative		
Shares	Share Holding	Shares	Share Holding			Title	Name	Relationship
0	0.00	0	0.00	Bachelor, Department of Science and Technology, Taiwan University. Vice President, Yulon Nissan Motor Co., Ltd. Corporate Vice	Vice President, Taiwan Acceptance Corporation Director, Guangzhou Aeolus Automobile Co., Ltd. Director, Aeolus Xiangyang Automobile Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Bachelor, Department of Commerce, Commercial Science, Waseda University, Japan	China Department, Nissan Motor Co., Ltd. Vice Chairman, Nissan (China) Investment Co., Ltd. Director, Dongfeng Nissan Auto Finance Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Bachelor, Department of Political Science and Economics, Waseda University, Japan	General Manager of China Department, Nissan Motor Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Bachelor, Department of Mechanical Engineering, Faculty of Engineering, Tokyo University, Japan.	Senior Vice President, Yulon-Nissan Motor Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Bachelor, Department of Jurisprudence of the Faculty of Law, Meiji Gakuin University, Japan.	Vice President, Yulon-Nissan Motor Co., Ltd.	Nil	Nil	Nil

* which are personal own

Title	Nationality or Place of Registration	Name	Gender	Elected (Sworn-in) Date	Term	First Elected Date	Shareholdings when Elected		Current Shareholdings	
							Shares	Share Holding	Shares	Share Holding
Independent Director	R.O.C	Yun-Hua Yang	Male	2018.06.21	3	2018.06.21	0	0.00	0	0.00
Independent Director	R.O.C	Hung-Wen Chang	Male	2018.06.21	3	2018.06.21	0	0.00	0	0.00
Independent Director	R.O.C	Jung-Fang Kuo	Male	2018.06.21	3	2018.06.21	0	0.00	0	0.00

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Current shareholding of spouse and minor children		Shareholdings in the names of others		Main Experience (Education)	Positions concurrently held in this company and other company	Other competent Officer, Director or Supervisor who is the Spouse or the second-degree relative		
Shares	Share Holding	Shares	Share Holding			Title	Name	Relationship
0	0.00	0	0.00	Doctor of Laws, University of Tubingen, Germany Professor, College of Law, Chengchi University Commissioner of Judicial Yuan Revising Committee Commissioner of Executive Yuan Ministry Justice	Independent Director, China Motor Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Doctor of Business Administration, Taipei University. Director, UltraChip Inc.	Independent Doctor, Carnival Co., Ltd.	Nil	Nil	Nil
0	0.00	0	0.00	Master of EMBA, Taiwan University. Senior CPA, Deloitte&Touche Tohmatsu Limited	Director, Taiwan Business Bank venture capital investment Co., Ltd. Supervisor, ACROVIZ INC. Supervisor, Bridgent Management Institute. Supervisor, Bridgent Institute. Independent Director, Tai-Shing Electronics Components Corporation Independent Doctor, Carnival Co., Ltd.	Nil	Nil	Nil

The Major Stockholders of Corporation Shareholders

Apr. 19, 2021

Names of Major Stockholders	The Major Stockholders of Corporation Shareholders
Yulon Motor Co., Ltd.	1. Tai Yuen Textile Co., Ltd. (18.11%) 2. China Motor Co., Ltd. (16.67%) 3. Yen Chen, Li Lien (3.31%) 4. Yen, Pei Yu (3.28%) 5. Yen, Hsiang-Nan (3.28%) 6. Land Union Investment Limited (2.85%) 7. Fan De Investment Co., Ltd. (1.61%) 8. Yen Tjing-Ling Industrial Development Foundation(1.09%) 9. JPMorgan Chase Bank N.A., Taipei Branch in custody for Vanguard Total International Stock Index Fund, a series of Vanguard Star Funds (0.79%) 10. JPMorgan Vanguard emerging markets stock index fund (0.79%)
Nissan Motor Co., Ltd.	1. Renault S.A.(43.40%) 2. The Master Trust Bank of Japan (Shintaku-guchi) (3.72%) 3. The Chase Manhattan Bank, N.A. London Special Account No. 1(3.38%) 4. Custody Bank of Japan (Shintaku-guchi) (1.38%) 5. Nippon Life Insurance Company (1.28%) 6. Custody Bank of Japan (Shintaku-guchi 5) (1.17%) 7. Custody Bank of Japan (Shintaku-guchi 9) (1.12%) 8. State Street Bank West Client- Treaty 505234 (0.78%) 9. JP Morgan Chase Bank 385781 (0.76%) 10. Moxley and Co LLC (0.63%)

If the Legal Persons are the Major Shareholders, their major Stockholders

Apr. 19, 2021

Legal Person's Name	Shareholders of Natural persons
1. Tai-Yuen Textile Co., Ltd.	1. ShinWei Investment Co., Ltd. (22.15%) 2. Yen Tjing-Ling Industrial Development Foundation.(14.24%) 3. British Virgin Islands, Huffman Brothers investment company (9.80%) 4. British Virgin Islands, Evans company (9.71%) 5. British Virgin Islands, Shangxiqiao Investment company (9.13%) 6. Lee Yuan Investment Co., Ltd. (7.17%) 7. Yun Shueng Investment Co., Ltd. (6.82%) 8. Tai-Wen Textiles Co., Ltd. (5.89%) 9. Ly Pon Investment Co., Ltd. (5.61%) 10. Yuen Wei Investment Co., Ltd. (3.10%)
2. China Motor Co., Ltd.	1. Tai-Yuen Textile Co., Ltd. (25.18%) 2. Mitsubishi Motors Co., Ltd. (14.00%) 3. Yulon Motor Company Ltd. (8.05%) 4. Diamond Hosiery & Thread Co., Ltd. (6.76%) 5. Mitsubishi Corp. (4.79%) 6. Cathay Life Insurance Co., Ltd. (2.70%) 7. Taiwan Life Insurance Co., Ltd. (1.18%)

Legal Person's Name	Shareholders of Natural persons
	8. Fan De Investment Co., Ltd. (0.87%) 9. Yung Hong Investment Co., Ltd. (0.72%) 10. New Labor Retirement Fund (0.65%)
3. Land Union Investment Limited	Heyuan International Investment Co., Ltd.(100%)
4.Fan De Investment Co., Ltd.	1. Lin, Song-Ling (50%) 2. Chen, Ji-Yang (50%)
5. Yen Tjing-Ling Industrial Development Foundation	Foundation, founded 100% by Mr. Yen,Chiing Ling amd Ms. Wu,Shuen-Wen
6.JPMorgan Chase Bank N.A., Taipei Branch in custody for Vanguard Total International Stock Index Fund, a series of Vanguard Star Funds	Non-juristic person, not applicable
7. JPMorgan Vanguard emerging markets stock index fund	Non-juristic person, not applicable
8. Renault S.A.	Non-juristic person, not applicable
9.The Master Trust Bank of Japan (Shintaku-guchi)	Subject to local restrictions, not available
10.The Chase Manhattan Bank, N.A. London Special Account No.1	Subject to local restrictions, not available
11. Custody Bank of Japan (Shintaku-guchi)	Subject to local restrictions, not available
12. Nippon Life Insurance Company	Subject to local restrictions, not available
13. Custody Bank of Japan (Shintaku-guchi 5)	Subject to local restrictions, not available
14. Custody Bank of Japan(Shintaku-guchi 9)	Subject to local restrictions, not available
15. State Street Bank West Client-Treaty 505234	Subject to local restrictions, not available
16. JP Morgan Chase Bank 385781	Subject to local restrictions, not available
17. Moxley and Co LLC	Subject to local restrictions, not available.

Yulon Nissan Motor Co., Ltd. refers to the “Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies” and stipulates in its own corporate governance best practice principles that the composition of the Board of Directors shall diversify, including but not limited to basic requirements (e.g., gender and nationality) and professional knowledge and skills (e.g., professional background and industry experience). Relevant contents have been disclosed on the company website. According to the corporate governance best practice principles, the Company shall ensure that the Board of Directors shall include at least one woman, consist of more than two nationalities, and have professional backgrounds covering business judgment, management, finance, and law to maintain the breadth and depth of the Board’s decision-making. The incumbent Board members meet the aforementioned requirements for diversity.

Professionalism and Independence of Directors

Name	With over 5 years of work experience and the following professional qualifications			Conformed to the requirements of Independence (Note 1)												Diversification of Board members (Note 2)			The number of other public companies that an independent director concurrently serves in
	Lecturer (or above) of public/private colleges/universities for relevant subjects required for business, law, finance, accounting or company businesses	Specialized and technical personnel with national exam qualified certificates required for judges, public procurators, lawyers, accountants or other company businesses	Work experience required for business, law, finance, accounting or company businesses	1	2	3	4	5	6	7	8	9	10	11	12	Operational decision-making ability	Finance & accounting and legal expertise	Industrial know-how	
Yulon Motor Co., Ltd. Representative: Yen Chen, Li Lien			v	v		v	v		v	v		v	v	v		v		v	
Yulon Motor Co., Ltd. Representative: Wen-Rong Tsay			v			v	v		v	v		v	v	v		v		v	
Yulon Motor Co., Ltd. Representative: Chen-Hsiang Yao			v			v	v		v	v		v	v	v		v		v	
Yulon Motor Co., Ltd. Representative: Leman C.C. Lee			v			v	v		v	v		v	v	v		v		v	
Nissan Motor Co., Ltd. Representative: Takashi NISHIBAYASHI			v			v	v	v		v	v		v	v	v		v	v	v
Nissan Motor Co., Ltd. Representative: Atsushi KUBO			v			v	v	v		v	v		v	v	v			v	v
Nissan Motor Co., Ltd. Representative: Atsuo TANAKA			v			v	v	v		v	v		v	v	v			v	v
Nissan Motor Co., Ltd. Representative: Motoo SATO			v			v	v	v		v	v		v	v	v		v	v	v
Yun-Hua Yang	v	v		v	v	v	v	v	v	v	v	v	v	v	v		v	v	1
Hung-Wen Chang	v		v	v	v	v	v	v	v	v	v	v	v	v	v	v			1
Jung-Fang Kuo		v	v	v	v	v	v	v	v	v	v	v	v	v	v		v		2

Note: Directors and supervisors who meet the following conditions 2 years prior to the election and during the post, are marked “v” in each qualification columns.

(1) Not an employee of the company or its affiliates

- (2) Not a director or a supervisor of the company or its affiliates (excluding the independent directors of the company's or the mother company's subsidiaries that directly or indirectly hold over 50% shares of the voting right)
- (3) Not a natural person shareholder who or whose spouse, minor child, or who on behalf of other people, holds over 1% of the company's total issued shares or is one of the first 10 shareholders
- (4) Not a spouse, or within a second-degree relative or a fifth-degree direct relative of the above 3 parties
- (5) Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the company's total number of issued shares, or that ranked among the top five in shareholdings, or that designated to serve as a director or supervisor of the company under Article 27, paragraph 1 or 2, of the Company Act. However, the independent directors appointed in accordance with the Act or the law and regulations of the local country by, and concurrently serving as such at, the company and its parent or subsidiary or a subsidiary of the same parent is not subject to this requirement.
- (6) A majority of the company's director seats or voting shares and those of any other company are not controlled by the same person who is a director, supervisor, or employee of that other company. (excluding the independent directors of the company's or the mother company's subsidiaries that directly or indirectly hold over 50% shares of the voting right)
- (7) The chairperson, general manager, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are not the same person or are not spouses who is a director (or governor), supervisor, or employee of that other company or institution. (excluding the independent directors of the company's or the mother company's subsidiaries that directly or indirectly hold over 50% shares of the voting right)
- (8) Not a director, supervisor, manager or a shareholder with over 5% shares who are from specific companies or organizations that have that have financial or business transactions with the company
- (9) Not a professional individual who, or an owner, partner, director (or governor), supervisor or officer of a sole proprietorship, partnerships, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company for which the provider in the last 2 years had received cumulative compensation exceeding NT\$500,000 or a spouse thereof; provided this restriction does not apply to a member of the remuneration committee, public tender offer review committee or special committee for merger and acquisition, who exercise powers pursuant to the "Securities and Exchange Act" or to the "Business Mergers and Acquisition Act" or relevant law and regulations.
- (10) Neither a spouse nor within a second-degree relative of other directors
- (11) Without any of the circumstances mentioned in the provisions of Article 30 of the Company Law
- (12) Not a government, legal person or representative elected according to Article 27 of the Company Law

Note 2: The composition of the Board of Directors follows the policy on diversification of Board members required by the Company's "Code of Practice for Corporate Governance," in hopes of benefiting from the diversified expertise of directors and supervisors and enabling the Board to perform its duties. Three independent directors have served on the Board of Directors of the Company since early June 2018. Among all directors, 6 directors are 50~60 years old and 5 directors are 60~70 years old.

(2) Information of Chief Executive Officer, Senior Vice President, Vice President and General Manager

Title	Nationality	Name	Gender	Elected (Sworn-in) Date	Shares		Shareholding of spouse and minor children		Shareholdings in the names of others	
					Shares	Share Holding	Shares	Share Holding	Shares	Share Holding
Chief Executive Officer	R.O.C	Wen-Rong Tsay	Male	2021.05.25	0	0.00	0	0.00	0	0.00
Corporate Vice President	Japan	Atsuo TANAKA	Male	2019.04.01	0	0.00	0	0.00	0	0.00
Corporate Vice President	Japan	Motoo SATO	Male	2019.04.01	0	0.00	0	0.00	0	0.00
Corporate Vice President	Japan	Hiroshi SHIRAKAMI	Male	2020.04.01	0	0.00	0	0.00	0	0.00
Corporate Vice President	R.O.C	Wen-Chuan Chung	Male	2017.04.01	0	0.00	0	0.00	0	0.00

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Main Experience (Education)	Concurrent positions at other companies	Any manager who is the spouse or blood relative within the second order to the principal		
		Title	Name	Relation ship
NCTU Executive Master of Business Administration	Director, Taiwan Acceptance Corporation Director, Tokio Marine Nawa Insurance Co., Ltd. Director, Foxtron Co., Ltd. Chairperson, Hwa-Chuan Auto Technology Center Co., Ltd. Chairperson, Yue Sheng Industrial Co., Ltd. Director, Yulon Management Co., Ltd. Director, Yulon China Motor Investment Co., Ltd. Director, Yi-Jan Overseas Investment Co., Ltd Director, JetFord, Inc.	Nil	Nil	Nil
Bachelor, Department of Mechanical Engineering, Faculty of Engineering, Tokyo University, Japan.	—	Nil	Nil	Nil
Bachelor, Department of Jurisprudence of the Faculty of Law, Meiji Gakuin University, Japan.	—	Nil	Nil	Nil
Bachelor, Department of Mechanical Engineering, Faculty of Engineering, Osaka City University	—	Nil	Nil	Nil
Master, Department of International Business Management, Curtin University, Australia. Master, Department of Industrial Management, Taiwan University of Science and Technology. Bachelor, Department of Industrial Design, Cheng Kung University. General Manager, Product Planning Department, Yuolon Nissan Motor Co., Ltd. Senior Manager, Product Planning Department, Yuolon Nissan Motor Co., Ltd. Senior Manager, Project Management Office, Yuolon Nissan Motor Co., Ltd.	Director, Yuan Long Motor Co., Ltd. Director, Yu Shing Motor Co., Ltd. Director, Yu Tang Motor Co. Ltd. Director, Chen Long Motor Co. Ltd. Director, Kuen You Trading Co. Ltd. Director, Jetford, Inc.	Nil	Nil	Nil

Title	Nationality	Name	Gender	Elected (Sworn-in) Date	Shares		Shareholding of spouse and minor children		Shareholdings in the name of others	
					Shares	Share Holding	Shares	Share Holding	Shares	Share Holding
Corporate Vice President	R.O.C	Chin-To Hsiung	Male	2017.05.15	0	0.00	0	0.00	0	0.00
Corporate Vice President	R.O.C	Chun-Chieh Chang	Male	2020.01.01	0	0.00	0	0.00	0	0.00
Corporate Vice President	R.O.C	Chao-Yen Liang	Male	2020.01.01	0	0.00	0	0.00	0	0.00
Senior General Manager	Japan	Kazuhiro OZAKI	Male	2020.04.01	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Tsan-Huang Lin	Male	2009.02.15	0	0.00	0	0.00	0	0.00

May 25, 2021

Main Experience (Education)	Concurrent positions at other companies	Any manager who is the spouse or blood relative within the second order to the principal		
		Title	Name	Relationship
Master, Department of Management Science, Chiao Tung University. Bachelor, Department of Aeronautics and Astronautics, Cheng Kung University. General Manager, Administrative Planning Department, Luxgen Motor Co., Ltd. Senior Manager, Management Department, Yulon Motor Co., Ltd.	Director, Guangzhou Aeolus Automobile Co., Ltd. Director, Yulon IT Solutions Co., Ltd. Director, Jetford, Inc	Nil	Nil	Nil
Master, Executive Master of Business Administration of Cheng Kung University. Bachelor, Department of Business Administration, Tunghai University. General Manager, Project Office, Yulon Nissan Motor Co., Ltd. Senior Manager, Project Management, Yulon Nissan Motor Co., Ltd.	Director, Yu Tang Motor Co. Ltd Director, Chen Long Motor Co. Ltd Director, Yu Shing Motor Co., Ltd. Director, Yushin Motor Co., Ltd Director, Kuen You Trading Co., Ltd Director, Tan Wang Co., Ltd Director, Car-Plus Auto Leasing Co., Ltd.	Nil	Nil	Nil
Master, Department of High Level Management, Chiao Tung University. Bachelor, Department of Mechanical Engineering, Chung Hsing University. Senior Manager, Business Planning and Financial Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Financial Department, Yulon Nissan Motor Co., Ltd. Manager, Financial Department, Yulon Nissan Motor Co., Ltd.	—	Nil	Nil	Nil
Bachelor, Government policy, Fukushima University	—	Nil	Nil	Nil
Bachelor, Department of Aerospace Engineering, Tamkang University Senior Manager, Purchasing Department, Yulon Motor Co., Ltd.	Director, Uni Auto Parts Manufacture Co., Ltd.	Nil	Nil	Nil

Title	Nationality	Name	Gender	Elected (Sworn-in) Date	Shares		Shareholding of spouse and minor children		Shareholdings in the name of others	
					Shares	Share Holding	Shares	Share Holding	Shares	Share Holding
General Manager	R.O.C	Yu-Chou Hsieh	Male	2009.07.01	1,000	0.00	0	0.00	0	0.00
General Manager	R.O.C	Wen-Chiang Shu	Male	2011.05.18	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Chiung-Ming Chou	Male	2013.05.17	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Yen Chou	Male	2016.04.15	0	0.00	0	0.00	0	0.00

May 25, 2021

Main Experience (Education)	Concurrent positions at other companies	Any manager who is the spouse or blood relative within the second order to the principal		
		Title	Name	Relationship
Bachelor, Department of Vehicle Engineering, Chung Cheng Institute of Technology National Defense University. Senior Manager, Total Customer Satisfaction Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Quality Assurance Department, Yulon Nissan Motor Co., Ltd. Manager, Offshore Business Office, Yulon Nissan Motor Co., Ltd.	Director, Singual Co., Ltd Director, Empower Motor Co., Ltd.	Nil	Nil	Nil
Bachelor, Department of Navigation, Taiwan Ocean University. Senior Manager, Project Office, Yulon Nissan Motor Co., Ltd. Senior Manager, Marketing Department, Yulon Nissan Motor Co., Ltd.	Director, Yu Shin Motor Co., Ltd Chairperson, Yushin Motor Co., Ltd. Chairperson, Kuen You Trading Co. Ltd. Chairperson, Kaixing Insurance agent Co., Ltd	Nil	Nil	Nil
Bachelor, Department of Mechanical Engineering, United University. General Manager, Technology Center, Yulon Nissan Motor Co., Ltd. Senior Manager, Technology Center, Yulon Nissan Motor Co., Ltd. Senior Manager, Offshore Business Office, Yulon Nissan Motor Co., Ltd.	—	Nil	Nil	Nil
Master, Department of International Business Management, Curtin University. Bachelor, Department of Mechanical Engineering, Central University. Senior Manager, Parts and Service Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Marketing Department, Yulon Nissan Motor Co., Ltd.	Director, Yueki Industrial Co., Ltd.	Nil	Nil	Nil

Title	Nationality	Name	Gender	Elected (Sworn-in) Date	Shares		Shareholding of spouse and minor children		Shareholdings in the name of others	
					Shares	Share Holding	Shares	Share Holding	Shares	Share Holding
General Manager	R.O.C	Chia-Chi, Lee	Male	2016.11.16	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Jen-Chung Tu	Male	2018.01.01	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Fang-Zhong Lai	Male	2019.01.01	0	0.00	0	0.00	0	0.00
General Manager	R.O.C	Yu-Jen, Chu	Male	2020.01.01	0	0.00	0	0.00	0	0.00

Main Experience (Education)	Concurrent positions at other companies	Any manager who is the spouse or blood relative within the second order to the principal		
		Title	Name	Relationship
Master, Department of Industrial Engineering and Engineering Management, Tsing-Hua University. Bachelor, Department of Computer Science and Information Engineering, Chung Yuan Christian University. Senior Manager, Project Management Office, Yulon Nissan Motor Co., Ltd. Senior Manager, Marketing Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Product Planning Department, Yulon Nissan Motor Co., Ltd.	Director, YES Energy Co., Ltd.	Nil	Nil	Nil
Bachelor, Department of Mechanical Engineer, National Taiwan Institute of Technology. Senior Manager, Technology Center , Yulon Nissan Motor Co., Ltd. Manager, Technology Center , Yulon Nissan Motor Co., Ltd.	—	Nil	Nil	Nil
Bachelor, Department of Business Administration, Chung Hsing University. Senior Manager, Product Planning Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Marketing Department, Yulon Nissan Motor Co., Ltd. Manager, Marketing Department, Yulon Nissan Motor Co., Ltd.	Director, Ding Long Motor Co., Ltd Director, Empower Motor Co., Ltd.	Nil	Nil	Nil
Master, The Institute of Mainland China Studies, National Sun Yat-sen University Bachelor, Department of International Trade, Chung Yuan Christian University Senior Manager, Project Management Office, Yulon Nissan Motor Co., Ltd. Senior Manager, Marketing Department, Yulon Nissan Motor Co., Ltd. Senior Manager, Product Planning Department, Yulon Nissan Motor Co., Ltd.	Director, Yuan Lon Motor Co., Ltd. Director, Hui-Lian Motor Co., Ltd.	Nil	Nil	Nil

Title	Nationality	Name	Gender	Elected (Sworn-in) Date	Shares		Shareholding of spouse and minor children		Shareholdings in the name of others	
					Shares	Share Holding	Shares	Share Holding	Shares	Share Holding
General Manager	R.O.C	Wai-Chih Liu	Male	2020.01.01	0	0.00	0	0.00	0	0.00
Accounting Manager	R.O.C	Chen-Hua, Chi	Male	2015.05.11	0	0.00	0	0.00	0	0.00

Main Experience (Education)	Concurrent positions at other companies	Any manager who is the spouse or blood relative within the second order to the principal		
		Title	Name	Relationship
Master, Department of mechanical engineering, Feng Chia University Bachelor, Department of mechanical engineering, Feng Chia University Senior Manager, Technology Center, Yulon Nissan Motor Co., Ltd.	—	Nil	Nil	Nil
Master, Department of Accounting, University of Idaho ,USA	—	Nil	Nil	Nil

(3) Payment of Remuneration to Directors, Supervisors, President and Senior Vice President

1. Director's Compensation

Title	Name	Director Compensation				Compensation Received by Employees with Concurrent Posts						Unit: NTD Thousand	
		Compensation (A) The Company included in consolidated statement	Severance Pay and Pensions (B) (Note 2)	Compensation to Directors (C)	Business Execution Expense (D)	% of Total Amount of A, B, C and D against Net Profit after Tax	Salary, Reward and Special Allowance (E) (Note 1)	Severance Pay and Pensions (F) (Note 3)	Employees' Profit Sharing Bonus (G)	Exercisable Employee Stock Option (H)	Granted Employee Restricted Stock (I)	% of Total Amount of A, B, C, D, E, F and G against Net Profit after Tax	Whether Reinvestment Business Compensation Is Received from Companies other than Subsidiaries
Chairperson	Yulon Motor Co., Ltd. Representative: Yen Chen, Li Lien												
Director	Yulon Motor Co., Ltd. Representative: Kuo-Kong Chen												
Director	Yulon Motor Co., Ltd. Representative: Leman C.C. Lee												
Director	Yulon Motor Co., Ltd. Representative: Chen-Hsiang Yao	9,600	0	0	0		16,202						
Director	Nissan Motor Co., Ltd. Representative: Takashi NISHIBAYASHI	9,600	0	0	0	0.15%	Housing Rent 924 Car Rental 2,336 Driver 2,446	395	0	0	0.40%	0	0.40%
Director	Nissan Motor Co., Ltd. Representative: Atsushi KUBO												
Director	Nissan Motor Co., Ltd. Representative: Masahiro TANAKA (Note 4)												
Director	Nissan Motor Co., Ltd. Representative: Mitsuo SATO (Note 5)												
Independent director	Yun-Hua Yang												
Independent director	Hung-Wen Chang	3,600	0	0	0	0.06%	0	0	0	0	0.06%	0	0.06%
Independent director	Jung-Fang Kuo												

Remuneration policies, systems, standards, and structures for independent directors and linkage thereof to powers, risks, and time spent: According to Article 32 of the Articles of Incorporation, directors of the Company may receive a monthly remuneration of NT\$100,000 (including transportation allowances).

Note 1: The driver payment is disclosed for reference only but not regarded as part of the compensation.

Note 2: (1) Actual pensions account: 0 NTD Thousand (2) recognized pensions account: 0 NTD Thousand

Note 3: (1) Actual pensions account: 0 NTD Thousand (2) recognized pensions account: 395 NTD Thousand

Note 4: Resigned on Apr. 9, 2019.

Note 5: Appointed on Apr. 9, 2019.

Compensation Range Table

The Compensation Range for Directors of the Company	Number of Directors			
	Total Compensation Amount of A+B+C+D		Total Compensation Amount of A+B+C+D+E+F+G	
	The Company	All the Companies in financial statement	The Company	All the Companies in financial statement
Less than NT 1,000,000	Masahiro Mochizuki(Note 1) 、 Motoo Sato(Note 2) Yen Chen, Li Lien 、 Kuo-Rong Chen 、 Leman C.C.	Masahiro Mochizuki(Note 1) 、 Motoo Sato(Note 2) Yen Chen, Li Lien 、 Kuo-Rong Chen 、 Leman C.C.	Masahiro Mochizuki(Note 1)	Masahiro Mochizuki(Note 1)
NT1,000,000~NT2,000,000	Lee 、 Chen -Xiang Yao 、 Takashi Nishibayashi 、 Atsushi Kubo 、 Atsuo Tanaka 、 Yun-Hua Yang 、 Hung-Wen Chang 、 Jung-Fang Kuo	Lee 、 Chen -Xiang Yao 、 Takashi Nishibayashi 、 Atsushi Kubo 、 Atsuo Tanaka 、 Yun-Hua Yang 、 Hung-Wen Chang 、 Jung-Fang Kuo	Kuo-Rong Chen 、 Chen -Xiang Yao 、 Takashi Nishibayashi 、 Atsushi Kubo 、 Yun-Hua Yang 、 Hung-Wen Chang 、 Jung-Fang Kuo	Kuo-Rong Chen 、 Chen -Xiang Yao 、 Takashi Nishibayashi 、 Atsushi Kubo 、 Yun-Hua Yang 、 Hung-Wen Chang 、 Jung-Fang Kuo
NT2,000,000~NT3,500,000			Atsuo Tanaka 、 Motoo Sato(Note 2)	Atsuo Tanaka 、 Motoo Sato(Note 2)
NT3,500,000~NT5,000,000				
NT5,000,000~NT10,000,000			Yen Chen, Li Lien 、 Leman C.C. Lee	Yen Chen, Li Lien 、 Leman C.C. Lee
NT10,000,000~NT15,000,000				
NT15,000,000~NT30,000,000				
NT30,000,000~NT50,000,000				
NT50,000,000~NT100,000,000				
More than NT100,000,000				
Total	12	12	12	12

Note 1: Resigned on Apr. 9, 2019.

Note 2: Appointed on Apr. 9, 2019

2: Compensation of the President and Senior Vice President

Dec. 31, 2020
Unit: NTD Thousand

Title	Name	Salary (A)		Pension (B)		Reward and Special Allowance (C)		Surplus Divided Employee Bonus (D)		% of Total Amount of A, B, C and D against Net Profit after Tax		Number of Employee Stock Options Acquired		% of Total Amount of A, B, C, D, E, F and G against Net Profit		Whether Reinvestment Business Compensation is Received from Companies other than Subsidiaries	
		The Company	All the Companies in financial statement	The Company	All the Companies in financial statement	The Company	All the Companies in financial statement	Cash	Stock	The Company	All the Companies in financial statement	The Company	All the Companies in financial statement	The Company	All the Companies in financial statement		
President	Leman C.C. Lee					2,096	2,096										
Special Assistant to the Chairman	Kuo-Rong Chen	5,383	5,383	395	395	Housing Rent 492 Car Rental 679 Driver 1,618	Housing Rent 492 Car Rental 679 Driver 1,618	165	0	165	0	0.12%	0	0	0	0	Nil
Executive Vice President	Atsuo Tanaka																

Compensation Range Table

The Compensation Range for General Managers and Vice General Managers of the Company	Number of President and Senior Vice President	
	The Company	All the Companies in financial statement
Less than NT 1,000,000	Kuo-Rong Chen	Kuo-Rong Chen
NT1,000,000 ~ NT2,000,000		
NT2,000,000 ~ NT3,500,000	Atsuo Tanaka	Atsuo Tanaka
NT3,500,000 ~ NT5,000,000		
NT5,000,000 ~ NT10,000,000	Leman C.C. Lee	Leman C.C. Lee
NT10,000,000 ~ NT15,000,000		
NT15,000,000 ~ NT30,000,000		
NT30,000,000 ~ NT50,000,000		
NT50,000,000 ~ NT100,000,000		
More than NT100,000,000		
Total	3	3

Note 1: Actual pensions account: 0 NTD Thousand (2) recognized pensions account: 165 NTD Thousand

Note 2: The driver payment is disclosed for reference only but not regarded as part of the compensation.

4. Manager's Name of the employees' compensation and allocation situation

Dec. 31, 2020
Unit: NTD thousand

	Title(Note 1)	Name	Stock (Fair Market Value)	Cash	Total	% of Total Amount against Net Profit After Tax			
manager	Chief Executive Officer	Leman C.C. Lee	-						
	Special Assistant to the Chairman	Kuo-Rong Chen							
	Senior Vice President	Atsuo Tanaka							
	Corporate Vice President	Masahiro Mochizuki(Note 2)							
	Corporate Vice President	Motoo Sato							
	Corporate Vice President	Wen-Chuan Chung							
	Corporate Vice President	Chin-To Hsiung							
	Corporate Vice President	Chun-Chieh, Chang							
	Senior General Manager	Nishii Taro(Note 3)					1,287 (Note1)	1,287 (Note1)	0.02% (Note1)
	Senior General Manager	Kazuhiro Ozaki(Note 4)							
	General Manager	Tsan-Huang Lin							
	General Manager	Yu-Chou Hsieh							
	General Manager	Wen-Chiang Shu							
	General Manager	Chiung-Ming Chou							
	General Manager	Yen Chou							
	General Manager	Chia-Chi, Lee							
	General Manager	Jen-Chung Tu							
	General Manager	Fang-Zhong Lai							
	General Manager	Yu-Jen, Chu							
	General Manager	Wai-Chih Liu							
Accounting Manager	Chen-Hua Chi								

Note1 : The individual name and title should be disclosed; however, the distribution may be disclosed in summary.

Note 2 : Resigned on Apr 9, 2020.

Note 3 : Resigned on Apr 9, 2020.

Note 4 : Appointed on Apr 9, 2020.

(4) Analysis and description of the net profits macro or individual financial report after payment of remuneration made out to Directors, Supervisors, Chief Executive Officer, and Senior Vice President in the last 2 years.

The percentages of the total remuneration amount paid to the company’s directors, supervisors, general managers and vice general managers against the net profit after tax are respectively compared and analyzed, and the relationship among the policies, standards and combinations of compensation payment, the procedures of the compensation establishment and the operational performance is also described.

Unit: NTD thousand

Title	2019 year			2020 year		
	Total Compensation (Note)	Net Profit After Tax	% of Total Remuneration against Net Profit after Tax	Total Compensation (Note)	Net Profit After Tax	% of Total Remuneration against Net Profit after Tax
Director	13,200	7,281,898	0.18%	13,200	6,540,938	0.20%
Chief Executive Officer and Senior Vice President	9,134	7,281,898	0.13%	8,039	6,540,938	0.12%
Total	22,334	7,281,898	0.31%	21,239	6,540,938	0.32%

Note : Compensation includes the company and all consolidated companies

The company’s directors and supervisors should receive a total of NTD 100,000 (including transportation allowances) per month. The chairperson’s remuneration should be paid according to the negotiation of the authorized Board of Directors in terms of his participation frequency in the company’s operation and the contributions without exceeding the standard of the highest salary level established by the company. In 2019, the directors and supervisors remuneration were compliance with the articles of incorporation and there is no variable remuneration.

The remuneration paid by the Company to managers is determined by the Salary Remuneration Committee with routine review on the annual and long-term performance goals of managers as well as the policy, system, standards and structure of salary remuneration. Moreover, the company routinely evaluates the achievement of performance goals of managers with consideration of the amount, payment method and future operational risks of salary.

The company’s overall compensation combinations mainly include three parts: basic salaries, rewards and welfare. For the payment standards, basic salaries are appraised based on the employees’ market quotations of their served posts; rewards are granted for the employees’ and the departments’ achievement of goals or the company’s operation performance; as for the setting of welfare, welfare measures the employees can share are designed to conform to regulations as well as cater for the employees’ needs.

3. Operation of Corporate Governance

(1) Operational Status of the Board of Directors

There have been 6 annual meetings held for the Board of Directors recently. The attendance of directors and independent director is as follows:

Title	Name	Number of Times for Actual Attendance	Number of Times for Authorized Attendance	% of Actual Attendance	Note
Corporation Director	Yulon Motor Co., Ltd.				
Corporation Director Representative and Chairperson	Yen Chen, Li Lien	6	0	100%	
Corporation Director Representative	Kuo-Rong Chen	5	1	83%	
Corporation Director Representative	Chen-Hsiang Yao	6	0	100%	
Corporation Director Representative	Leman C.C. Lee	6	0	100%	
Corporation Director	Nissan Motor Co., Ltd.				
Corporation Director Representative	Takashi NISHIBAYASHI	5	1	83%	
Corporation Director Representative	Atsushi KUBO	6	0	100%	
Corporation Director Representative	Kenji SHIMOYAMA	6	0	100%	
Corporation Director Representative	Atsuo TANAKA	4	0	100%	
Corporation Director Representative	Motoo Sato	2	0	100%	Appointed on April 9,2020
Corporation Director Representative	Masahiro MOCHIZUKI	4	0	100%	Resigned on April 9, 2020.
Independent Director	Yun-Hua Yang	6	0	100%	
Independent Director	Hung-Wen Chang	6	0	100%	
Independent Director	Jung-Fang Kuo	6	0	100%	

Other Notes:

- The board of directors operates in the following circumstances ,should specify the dates, terms, motion content, all of the independent directors' comments and the company's handling of these comments:
 - Matters specified in Article 14-3 of the Securities and Exchange Act: For proposals relating to matters specified in Article 14-3 of the Securities and Exchange Act before the establishment of the Audit Committee, refer to the table below. After the establishment of the Audit Committee in June 2018, the Company should apply to Article 14-5 of the Securities and Exchange Act instead of Article 14-3 of the Securities and Exchange Act. For related resolutions, refer to the "Implementation of the Audit Committee" – "2. Summary of Proposals in the Audit Committee meetings."
 - Resolutions of the Board of Directors with a record or written statement of dissent or reservations of independent directors in addition to the above: None.
- When directors avoid attending the discussions about proposals that involve conflicts of interests, the name of directors, the proposals, and the reasons for avoidance, and participation in voting shall be specified: The Company has formulated the Rules of Procedures for Meetings of the Board of Directors, which specify that

“the proposals involving conflicts of interests with directors or corporations which directors represent shall be explained in the meeting of the board of directors; if the proposals have a risk of damaging the interests of the Company, they shall be excluded from the discussion or voting, and the directors shall avoid attending the discussion or voting and are not allowed to vote on behalf of other directors”, and abided by the Rules accordingly.

3. Implementation Status of Board Evaluations:

Evaluation Cycle	Implemented every year.																			
Evaluation Duration	January 1, 2020 to December 31, 2020.																			
Scope of Evaluation	Included performance evaluations of the Board, individual directors, and functional committees.																			
Method of Evaluation	Internal self-evaluations were conducted on the Board and Board directors.																			
Content of Evaluation	<p>(1)The result of the evaluation of the board’s performance : 4.94 points (full score is 5.00 points) , the points of individual main aspects are as follows :</p> <p>Participation in corporate operations : 4.89 points. Board decision-making quality : 4.95 points. Board composition and structure : 5.00 points. Director elections and continued training : 4.97 points. Internal control : 4.94 points.</p> <p>(2)The result of the evaluation of the individual directors’ performance : 4.87 points (full score is 5.00 points) , the points of individual main aspects are as follows :</p> <p>Understanding of corporate goals and tasks : 4.91 points. Recognition of director responsibilities : 5.00points. Participation in corporate operations : 4.81 points. Internal relations and communication : 4.86 points. Director knowledge and continued training : 4.91 points. Internal control : 4.85 points.</p> <p>(3)The result of the evaluation of the functional committees’ performance : Audit Committee: 5.00 points (full score is 5.00 points); Remuneration Committee : 5.00 points (full score is 5.00 points).Remuneration committee and audit commission (both the members are the independent directors) to accordance with laws and regulations to supervise the company , the points of individual main aspects are as follows :</p> <table border="1" data-bbox="443 1529 1302 1883"> <thead> <tr> <th></th> <th>Audit Committee</th> <th>Remuneration Committee</th> </tr> </thead> <tbody> <tr> <td>Participation in corporate operations</td> <td>5.00 points</td> <td>5.00 points</td> </tr> <tr> <td>Recognition of functional committee responsibilities</td> <td>5.00 points</td> <td>5.00 points</td> </tr> <tr> <td>Enhancement of functional committee decision-making quality</td> <td>5.00 points</td> <td>5.00 points</td> </tr> <tr> <td>Composition of functional committees and election of committee members</td> <td>5.00 points</td> <td>5.00 points</td> </tr> <tr> <td>Internal control.</td> <td>5.00 points</td> <td>-</td> </tr> </tbody> </table>			Audit Committee	Remuneration Committee	Participation in corporate operations	5.00 points	5.00 points	Recognition of functional committee responsibilities	5.00 points	5.00 points	Enhancement of functional committee decision-making quality	5.00 points	5.00 points	Composition of functional committees and election of committee members	5.00 points	5.00 points	Internal control.	5.00 points	-
	Audit Committee	Remuneration Committee																		
Participation in corporate operations	5.00 points	5.00 points																		
Recognition of functional committee responsibilities	5.00 points	5.00 points																		
Enhancement of functional committee decision-making quality	5.00 points	5.00 points																		
Composition of functional committees and election of committee members	5.00 points	5.00 points																		
Internal control.	5.00 points	-																		

4.The goals for strengthening the functions of the Board of Directors in the fiscal year and the recent fiscal year (e.g., establish an audit committee, increase information transparency, etc.) and the evaluation of the operation status:

- (1) Established functional committee: Yulon Nissan established the Salary Remuneration Committee upon adoption by the Board of Directors meeting on December 16, 2011 in accordance with the Securities and Exchange Act. Yulon Nissan is scheduled to establish an Audit Committee on June 21, 2018 Board of the Directors re-election to continue improving the management quality of the company.
- (2) Strengthened functions of Board of Directors members: Yulon Group organizes independent courses to strengthen the operation decision of Board of the Directors, risk management, laws and regulations for compliance, and corporate sustainability as well as professional knowledge. The Company organized the Yulon Group Continuing Education for Directors and Supervisors of TWSE Listed Companies on July, 2020. The topic of the training is Innovation, digital technology and competitive advantage and Group Corporate Governance.
- (3) Improving information transparency: Apart from the information disclosure in Chinese on the Public Observation Post System, the company also established the company website available in Chinese and English, which discloses required information on the Public Observation Post System in English language in step to enhance the understanding of our company by international investors.
- (4) Evaluation of Execution: Yulon NISSAN developed the “Board of the Directors Performance Appraisal Procedures” on December 21, 2015. The Board of Directors members and meeting units shall routinely conduct performance appraisal and emphasize on the weakness to develop improvement practice. The latest performance evaluation of the board of directors was completed in January 2020. The self-evaluation of the board’s performance and the self-evaluation of the board members scored 4.94 points and 4.87 points (full score is 5 points) respectively; the self-evaluation of the Audit Committee members scored 5.00 (full score is 5 points); the self-evaluation of the Remuneration Committee members scored 5.00 (full score is 5 points); the above result and subsequent remedial measures were reported to the Company’s board of directors on March 23, 2021.
- (5) To make sure that the Company’s management constitution responds to the recent issues of social concerns and the global trend of corporate governance, the Company has approved the fifth amendments to the Corporate Governance Best Practice Principles on November 10, 2020. The Principles have been published on the Company’s website and the Market Observation Post System.

(2) Operational Status of the Audit Committee: Nil

The Audit Committee is composed of three independent directors of the Company. The Audit Committee is to assist the Board of Directors in overseeing the quality and credibility of accounting, auditing, and financial reporting procedures as well as financial controls performed by the Company. In 2020, the priorities of the Audit Committee were to examine the appropriate presentation of the Company’s financial statements, the independence and competency of the CPAs, and the modification of the internal control system. For the summary of proposals and resolutions and the date of the Board meetings relating to the proposals, refer to “Others Matters to be Specified” – “2. Summary of Proposals in the Audit Committee meetings” below.

There have been 5 annual meetings held for the Audit Committee. The attendance of Independent directors is as follows:

Title	Name	Number of Times for Actual Attendance	% of Actual Attendance	Note
Convener	Jung-Fang Kuo	5	100%	Appointed on June 21, 2018
Member	Hung-Wen Chang	5	100%	Appointed on June 21, 2018
Member	Yun-Hua Yang	5	100%	Appointed on June 21, 2018

1. The Audit Committee operates in the following circumstances, should specify the dates, terms, motion content, all of the Audit Committee’s comments and the company’s handling of these comments:

- (1) Regulations set forth in Article 14-5 of the Securities and Exchange Act: For related resolutions, refer to Point 2: Summary of Proposals in the Board meeting.

(2) Resolutions approved by two-thirds of all directors and yet to be passed by the Audit Committee in addition to the above: None.

2. Summary of motions in the Audit Committee

Audit Commission date	Summary of motions	Result of Audit Commission and Independent director's opinions	Board meeting date	Result of Board of Directors and Independent director's opinions	Response to the independent director's opinion
March 23, 2020 The 8th meeting of the 1st term	1.Approval of 2019 Operating Report and Financial Statements. 2.Approval of 2020 YNM CPA Audit Fees. 3.Approval of YNM "2019 Internal Control System Statement". 4.Approval of amendment to "YNM Audit Committee Charter" and Deleting the Related provisions in the Company's Internal Control System 5.Approval of amendment to "YNM Rules of Procedure for Board of Directors Meetings" 6. Approval of amendment to "Internal Audit Implementation Rules".	Approved as proposed	March 23, 2020 The 11th meeting of the 7th term	Approved as proposed	To be executed in accordance with the resolution reached
April 28, 2020 The 9th meeting of the 1st term	1.Approval of Earnings Distribution of Year 2019 2.Approval of Amendment to the Company's "Articles of Incorporation"	Approved as proposed	April 28, 2020 The 12th meeting of the 7th term	Approved as proposed	To be executed in accordance with the resolution reached
May 12, 2020 The 10th meeting of the 1st term	NA	Approved as proposed	May 12, 2020 The 13th meeting of the 7th term	Approved as proposed	To be executed in accordance with the resolution reached
August 4, 2020 The 11th meeting of the 1st term	1.Approval of Amendment to the Company's "Stocks Affair Internal Control Systems" 2.Approval of Amendment to the Company's "Stocks Affair Internal Audit Implementation Rules"	Approved as proposed	August 4, 2020 The 15h meeting of the 7th term	Approved as proposed	To be executed in accordance with the resolution reached
November 10, 2020 The 12th meeting of the 1st term	1.Approval of Establishment to "YNM Annual Audit Plan 2021" 2.Approval of Evaluating the Independence and Suitability of CPAs 3.Approval of Amendment to "YNM Rules of Procedure for Board of Directors Meetings" 4.Approval of Amendment to "YNM Remuneration Committee Charter" and Deleting the Related Provisions in the Company's Internal Control System 5.Approval of Amendment to "YNM Internal Audit Implementation Rules"	Approved as proposed	November 10, 2020 The 16 meeting of the 7th term	Approved as proposed	To be executed in accordance with the resolution reached

3. The status of recusal of independent directors due to conflict of interests should include the name of independent directors, proposals, reason for recusal, and status of voting: None.

4. Communication between independent directors, chief audit officer, and CPAs (regarding matters, methods, and results of finances and business operations):

Date	Object	Matter
March 24, 2020	CPA	The CPA reported the financial statements for the 2019. After discussing the financial statements with the CPAs, the independent directors approved the financial statements.
	Manager of Internal Audit Dep.	1.Audit result of 2019 October and 2020 February. 2.Approval of YNM “2019 Internal Control System Statement” 3.Amendment to “Internal Audit Implementation Rules”.
April 28, 2020	Manager of Internal Audit Dep.	Audit result of 2020 March.
May 12, 2020	CPA	The CPA reported the financial statements for the first quarter of 202. After discussing the financial statements with the CPAs, the independent directors approved the financial statements.
	Manager of Internal Audit Dep.	Audit result of 2020 April.
August 4, 2020	CPA	The CPA reported the financial statements for the second quarter of 2020. After discussing the financial statements with the CPAs, the independent directors approved the financial statements.
	Manager of Internal Audit Dep.	1. Audit result of 2020 May and June. 2. Approval of Amendment to the Company’s “Stocks Affair Internal Audit Implementation Rules”.
November 10, 2020	CPA	1.The CPA reported i.Market Overview ii.Financial statements for the third quarter of 2020 iii.Communicate with the governance 2.The CPA reported the financial statements for the third quarter of 2020 and the overview of business operations and explained the key financial ratios. After discussing the financial statements with the CPAs, the independent directors approved the financial statements.
	Manager of Internal Audit Dep.	1. Audit result of 2020 July to September. 2. The independent directors approval of the Annual Audit Plan 2021. 3. Approval of Amendment to “YNM Internal Audit Implementation Rules”

(3)The difference in contrast to the operation of corporate governance and the listed / OTC company’s corporate governance codes of practice and reasons

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons	
	Yes	No		
1. Does the company develop and disclose corporate governance practice principles in accordance with “Governance Best Practice Principles for TWSE/GTSM Listed Companies.”	V		The Company formulated the Corporate Governance Best Practice Principles in the meeting of the board of directors on August 4, 2014 based on the Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies. The first amendment was approved by the board of directors on March 23, 2015, the second amendment was approved on December 19, 2016, the third amendment was approved on March 26, 2018 ,the 4th amendment was approved on Mar. 22, 2019, and the 5th amendment was approved on Nov. 10, 2020. The above Principle has also been published on the Market Observation Post System and the Company’s website.	The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.
2. Corporate shareholding structure and shareholders’ equity (1) Does the company develop internal operation procedures to for shareholders’ suggestions, doubts, disputes, and complaints with implementation according to the procedures?	V		The Company calls for the Shareholder’s Meeting according to the Company Act and relevant regulations in addition to formulating the complete meeting rules and executing the matters resolved by the Shareholder’s Meeting according to the meeting rules. Moreover, the Company shall assign special department of stock affairs as the service window for processing relevant affairs apart from assigning a spokesperson responsible for the explanation of suggestions or questions proposed by the shareholders.	The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.
(2) Does the company actually control the main shareholders and the final control list of major shareholders of the company?	V		The company controls the major shareholders and the final control list of the company in addition to disclosing such information on the annual report on “Directors, Supervisors, Managers, and Major Shareholders’ Equity Change.”	
(3) Does the company establish and execute the risk control and firewall mechanism with the affiliated enterprise?	V		The company’s corporate governance practice principles specifies the risk assessment with affiliated companies and the importance of necessary control mechanism in addition to developing the “Operational Procedures for Acquisition and Disposal of Assets,” “Operational Procedures for Making of Endorsements and Guarantees,” “Operational Procedures for Loaning of Funds to Other Parties,” “Operational Procedures for Handling Internal Material Information,” “Operational Procedures for Insider Trading	

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
(4) Does the company develop internal specification to prohibit insiders from using undisclosed information from the market to buy or sell securities?	V	<p>Prevention.” The company also establishes spokesperson, investor’s contact window, established good internal major information processing and disclosure mechanism to avoid improper information leakage as well as assuring the consistency and accuracy of information published.</p> <p>To prevent company insiders from buying and selling securities using information unpublished, the company has specified the “Internal Major Information Processing Operation Process” and “Prevention of Insider Trading Management Operation Procedure” through the announcement of the company website and routine promotion to directors, supervisors, manager, and employee (e-mail, company internal network).</p>	
<p>3. Composition and function of Board of Directors</p> <p>(1) Does the Board of Directors develop diversified guidelines and implement execution in terms of member composition?</p> <p>(2) Does the company also voluntarily establish other functional committee apart from the salary remuneration committee and audit committee?</p>	V	<p>According to the Corporate Governance Best Practice Principles for TWSE/TPEX Listed Companies, the Company has specified in its Corporate Governance Best Practice Principles that the board of directors shall be equipped with diverse capacities, including but not limited to basic requirements (such as age and nationality) and professional knowledge and skills (such as specialty and industrial experience). According to the corporate governance best practice principles, the Company shall ensure that the Board of Directors shall include at least one woman, consist of more than two nationalities, and have professional backgrounds covering business judgment, management, finance, and law to maintain the breadth and depth of the Board’s decision-making. The incumbent Board members meet the aforementioned requirements for diversity. Such a board of directors combining different nationalities, perspectives, and cultural backgrounds may provide multi-oriented advice for the Company.</p> <p>V To improve the corporate governance, the company has established the Compensation Remuneration Committee and Audit Commission (both the members are the 3 independent directors) to supervise and suggest salary for directors and managers.</p>	The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
(3) Does the company formulated “The Procedures for the Company’s Board Performance Evaluation” and evaluation method, conducted a performance evaluation annually and regularly, reported the results of the performance evaluation to the board of directors, and applied it for reference in determining individual director’s remuneration and nomination for renewal?	V		<p>The Company developed Board of Directors Performance Appraisal Procedures on December 21, 2015 and has been distributing performance self-evaluation questionnaires to all members of the Board of Directors at the end of each December. The members not only need to evaluate the overall operations of the Board of the Directors but also conduct self-evaluation.</p> <p>On May 10, 2019, the Company amended the Regulations Governing the Self-evaluation of Board Performance, expanding the scope of self-evaluation to all functional committees. The latest result of the evaluation of the board’s performance (2020) is as follows:</p> <ol style="list-style-type: none"> 1. The overall self-evaluation of the board’s performance is 4.94 points (full score is 5.00 points). 2. The overall self-evaluation of the board members is 4.87 points (full score is 5.00 points). 3. The overall self-evaluation of the audit committee’s performance is 5.00 points (full score is 5.00 points). 4. The overall self-evaluation of the remuneration committee’s performance is 5.00 points (full score is 5.00 points). <p>The details of the above performance evaluation and subsequent remedial measures have been reported to the board of directors on March 23, 2021.</p> <p>The aforementioned procedures are also disclosed on the company website. According to the Articles of Incorporation, remuneration for directors shall be paid equally; however, the results of the performance evaluation will be used as a reference for subsequent appointment.</p>
(4) Does the company routinely assess the independence of attesting CPA?	V		<p>The company refers to the Bulletin of Norm of Professional Ethics for Certified Public Accountant of the Republic of China No.10 “Integrity, Objectivity and Independence” to develop the CPA independence evaluation form. The Board of Directors will use the aforementioned evaluation form (Note 2) to review the independence and competence of the attesting ACP based on the financial interests matters, financing and guarantee, commercial relation with the company, and the enterprise of the attesting CPA and their family and the latest evaluation was on November 10, 2020.</p>

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons	
	Yes	No		
4. Does the listed/OTC companies have the full-time (part-time) corporate governance department or personnel designated to manage the corporate governance related matters (including but not limited to providing directors and supervisors with the data needed for business operation, arranging the board meeting and shareholders' meeting related matters lawfully, handling company registration and change registration, preparing the minutes of board meeting and shareholders' meeting, etc.)?	V		<p>The unit in charge of corporate governance is Business Planning and Finance Department, whose duties include meetings of the board of directors and shareholders' meetings, business registration and changes in registration, and establishment and improvement of corporate governance. Business Planning and Finance Department also works with related units to promote the corporate governance and enhances the weaknesses identified in the evaluation of the board's performance and the corporate governance assessment. The Company also set up a corporate governance director on March 23, 2020, in conformity with regulations.</p> <p>This year, the Company will continuously facilitate the interaction with foreign shareholders, foreign investors and stakeholders by increasing and deepening the disclosures on the Company's Chinese and English website, in addition to performing duties in accordance with related operating laws and regulations.</p>	<p>According to the regulations of the Financial Supervisory Commission, the Company set up a corporate governance director on March 23, 2020 to meeting the statutory requirements and the corporate governance best practice principles.</p>
5. Does the company establish communication channel with the stakeholders, establish stakeholder section on the company website, and properly respond to the key corporate social responsibility issues concerned by the stakeholders?	V		<p>The stakeholders can communicate via business transaction or spokesperson while the company also establishes an investor section on the company website to disclose the contact/complaint window and contact methods for investors and stakeholders, in order to provide immediate response of issues concerned by all stakeholders with response.</p> <p>The above communication channel with the stakeholders, establish stakeholder section has also been published on the Company's website.</p>	<p>The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.</p>
6. Does the company commission professional registrar for handling of shareholder meeting affairs?		V	<p>Based on the operational considerations, the Company handles the stock affairs by itself. The Company also formulated the rules of implementing the internal control and the internal audit of stock affairs to make sure that the shareholders' meeting is held legally, safely, and effectively.</p> <p>The Company designates the shareholders' service office in order to handle the information of the list of major shareholders and beneficial owners of these major shareholders.</p>	<p>The Company designates the shareholders' service office in order to handle the information of the list of major shareholders and beneficial owners of these major shareholders.</p>

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
<p>7. Public information</p> <p>(1) Does the company establish website to disclose information on the financial operations and corporate governance?</p> <p>(2) Does the company adopt other information disclosure methods (i.e. establishing English website, assigning specialist to collect and disclose the corporate information, implement spokesperson system and displaying corporate website at investor meeting?)</p> <p>(3) Does the company announced and reported the annual financial report within two months after the end of the fiscal year, and announced and reported the 1st, 2nd, and 3rd quarter financial reports as well as the monthly business report before the prescribed deadline?</p>	V		<p>The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.</p> <p>The Company will complete the disclosure and filing of financial statements before the regulatory deadline and will not advance the schedule.</p>
	V	<p>The company has established a corporate website to disclose product information, management, finance, and key corporate regulations and articles regarding corporate governance. (http://new.nissan.com.tw/nissan/)</p> <p>To treat domestic and foreign shareholders and stakeholders with equity, the company establishes a company website in English (http://www.nissan.com.tw/en/) to disclose the company introduction, management and finance, and social welfare as well as other corporate governance information in English. The investor meeting information is also available in Chinese and English versions which are disclosed at the company website in Chinese and English versions. In case the company holds the investor meeting independently, the company will upload video file for investors to review (currently investors are on invitation basis). In addition, the Company also has disclosed the names and contact details of the spokesperson and the active spokesperson to substantiate the spokesman system in order to meet the communication needs of the various stakeholders.</p>	
		V <p>The Company will complete the disclosure and filing of financial statements before the regulatory deadline and will not advance the schedule.</p>	
<p>8. Does the company also hold important information that will help understand the corporate governance operation (including but not limited to employee rights, care for employees, investor relation, supplier relation, stakeholders' rights, advanced study by the directors and</p>	V		<p>1. Employee benefits and care: In addition to building a Yulon community in Sanyi, Miaoli, the Company has worked with the Hsinchu Lifeline Association to implement the employee assistance program (EAP) and provide a professional and confidential channel of consultancy for employees since 2015. The Company also improved the employee satisfaction and the partnership between</p> <p>The company has complied with the Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and executed the matters prescribed on the left.</p>

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
supervisors, risk management policy and execution of risk evaluations standards, and the company purchasing liability insurance for directors and supervisors).			<p>the Company and employees through labor meetings, e-publications, and seminars. For more information, please refer to V. Business Review V. Labor Relations of the Annual Report.</p> <p>2. Relationship with investors and stakeholders: In addition to setting up the spokesperson and the unit in charge of stock affairs, the Company also posts important information in Chinese and English on the Market Observation Post System. The Chinese and English website was also established to provide investors and stakeholders at home and abroad with the fair access to the disclosures. Besides, the Company set up an area for investors on the website to disclose the related contact windows, which are responsible to have a thorough understanding of and respond to the major issues of concern.</p> <p>3. Relationship with suppliers: As a member of the society, the Company continuously pays close attention to environmental protection, safety and health, and labor rights, values the sustainable relationship with suppliers, and exerts its influence on suppliers to set up the guidelines for sustainable development and organize related activities, including management policy, code of conduct, evaluation, guidance, and performance management. The above principles were also published on the Company's website. The Regulations Governing Supplier Management, collaboration meetings, and training programs are also channels of communication between the Company and suppliers.</p> <p>4. Advanced study and liability insurance for directors: To strengthen the functions of the board members, Yulon Group organizes internal training programs every year on a regular basis; the latest training was held on July 11, 2020 and the topic is "Accounting information disclosure strategy and Corporate Governance" and "The audit method of internal control and internal audit for Directors and Supervisors". The details of training programs attended or hosted by the Company's directors and</p>

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
		<p>supervisors will be disclosed on Market Observation Post System from time to time. In addition, the Company also purchased the liability insurance for all directors and supervisors at the estimated amount of US\$160 million.</p> <p>5. Implementation of the risk management policy and risk measurement standards: Refer to Section 6 “Risk Management and Assessment” in Chapter 7 of the Annual Report.</p> <p>6. Operation of the consumer/customer protection policy: The Company set up the toll-free customer service hotline for 24 hours. Through the Speed-up One Stop (SOS) solution, consumer service personnel can promptly solve customers’ problems from answers to phones, personnel dispatch, progress follow-up, subsequent handling, to post-accident care. In addition, customers may give their feedback through the following channels: NISSAN Care APP, NISSAN and INFINITI websites, and satisfaction telephone interview and survey from time to time.</p>	
<p>9. Please explain the improvements made based on the latest Corporate Governance Evaluation published by Taiwan Stock Exchange Corporate Governance Center and propose priorities and remedial measures to be taken (only filled by those participating in the evaluation). According to the 2020 Corporate Governance Evaluation Indicators, the Company updated necessary disclosures such as Board diversity goals and succession planning. The Company also set up a corporate governance director on March 23, 2020, in conformity with regulations.</p>			

Note1: Provide description on the summary and description column regardless of checking on “yes” or “no” for the operations.

Note2:

Accountant Independence Evaluation Checklist –Wan-I Liao & Robert Yu

Date: October 1, 2020

Evaluation Items	Yes / NO
1. Neither A member of the audit team nor their family relatives have direct or indirect material financial interest in the Company.	No
2. No borrowing, lending, or guarantee relation exists between the Company, its Directors or Supervisors and A member of the audit team or their family relatives (except for commercial loans from financial institutions).	No
3. No close business relation exists between the Accounting Firm or A member of the audit team and the Company or its affiliates.	No
4. No potential employment relationship exists currently between A member of the audit team and the Company.	No
5. Within the past two years, none of No potential employment relationship exists currently between A member of the audit team and the Company. have acted as the Company’s Director, Supervisor, or any employee who has material influence over audit cases.	No

Evaluation Items	Yes / NO
6. 1) The Company shall pay the Accountant a fixed audit fee, not in the form of contingent fee. 2) No due payments exists that may lead to influence on the auditor independence.	Yes No
7.All of the non audit services provided by the Accounting Firm to the Company and its affiliates, including Tax Returns Assessment and Certification, and consultant services on accounting, tax issues and other laws and regulations etc., has no direct influence on any important accounting subject in the audit cases, and does not involve the Company's management, make decisions for the Company or affect the Company's independence.	No
8.No member of the Audit Team is appointed as defender for the Company's position or opinions or acts as a mediator between the Company and a conflicting third party.	No
9.Upon appointment this year, the accountant shall have served for the Company for not exceeding seven years.	No
10.No member of the Audit Team is a relative of the Directors, Supervisors, Managers, or any employee of the Company who has material influence on the audit case.	No
11.No valuable gift has been given by any Director, Supervisor, or Manager of the Company to any member of the Audit Team.	No
12.None of the Directors, Supervisors, Managers, or any employees of the Company who has material influence on the audit case retired from or ceased services in the Accounting Firm within one year.	No
13.None of the independent Directors of the Company have worked in the Accounting Firm during his or her act as Director or within two years prior to such appointment. No member of the Company's Remuneration Committee is in the profession of providing business, legal, financial, accounting or other kind of services or consultation within two years prior to such appointment.	No
14.No member of the Audit Team bears or feels any threat from the Company that may keep him or her from remaining their objectivity and clarifying any suspicions regarding their profession. Threats may be in the form of: 1) The management of the Company has inappropriate requests for certain accounting policy choices or financial statement disclosure. 2)The Company demands for a reduction in audit work that should be implemented in order to lower the audit fee.	No No

The above lists have been evaluated where no exceptional case is found.

Evaluated by : Yulon Nissan Motor Business Planning & Finance Dept.

(4) Remuneration Committee :

(1) Data of Remuneration Committee Members

Name Title/Criteria	Meet the Following Professional Qualification Requirements, Together with at Least Five Years Work Experience			Criteria (Note)										Number of Other Taiwanese Public Companies Concurrently Serving as a Compensation Committee Member in Taiwan	NOTE (Note 3)
	An Instructor or Higher Position in a Department of Commerce, Law, Finance, Accounting, or Other Academic Department Related to the Business Needs of the Company in a Public or Private Junior College, College or University	A Judge, Public Prosecutor, Attorney, Certified Public Accountant, or Other Professional or Technical Specialists Who Has Passed a National Examination and Been Awarded a Certificate in a Profession Necessary for the Business of the Company	Have Work Experience in the Area of Commerce, Law, Finance, or Accounting, or Otherwise Necessary for the Business of the Company	1	2	3	4	5	6	7	8	9	10		
Independent Director Yun-Hua Yang	V	V		V	V	V	V	V	V	V	V	V	V	1	
Independent Director Jung-Fang Kuo		V	V	V	V	V	V	V	V	V	V	V	V	2	
Independent Director Hung-Wen Chang	V		V	V	V	V	V	V	V	V	V	V	V	1	

Note 1: Please specify the identity of director, independent director, or others.

Note 2: If the respective member meets any of the following conditions within 2 years prior to his/her service and during the service period, please put a check mark (v) in the blank space under the code representing the respective condition.

- (1) Not an employee of the Company or its affiliated companies.
- (2) Not a director/supervisor of the Company or its affiliated companies, unless he/she serves as an independent director of the Company or its parent company or a subsidiary of the Company in accordance with this law or local law.
- (3) The outstanding shares of the Company held under the names of the director/supervisor, their spouses, minor children, and those held under the name of other parties are less than 1% of the total outstanding shares of the Company or not a member listed as one of the top 10 individual shareholders of the Company.
- (4) Not the spouse, relative(s) within the second degree of kinship or the relative(s) by blood within the third degree of consanguinity of any person indicated in the foregoing three categories.
- (5) Not a director, supervisor, or employee of a corporate shareholder that directly holds 5% or more of the company's total number of issued shares, or that ranked among the top five in shareholdings, or that designated to serve as a director or supervisor of the company under Article 27, paragraph 1 or 2, of the Company Act. However, the independent directors appointed in accordance with the Act or the law and regulations of the local country by, and concurrently serving as such at, the company and its parent or subsidiary or a subsidiary of the same parent is not subject to this requirement.
- (6) A majority of the company's director seats or voting shares and those of any other company are not controlled by the same person who is a director, supervisor, or employee of that other company. (excluding the independent directors of the company's or the mother company's subsidiaries that directly or indirectly hold over 50% shares of the voting right)
- (7) The chairperson, general manager, or person holding an equivalent position of the company and a person in any of those positions at another company or institution are not the same person or are not spouses who is a director (or governor), supervisor, or employee of that other company or institution. (excluding the independent directors of the company's or the mother company's subsidiaries that directly or indirectly hold over 50% shares of the voting right)
- (8) Not a director, supervisor, manager or a shareholder with over 5% shares who are from specific companies or organizations that have that have financial or business transactions with the company
- (9) Not a professional individual who, or an owner, partner, director (or governor), supervisor or officer of a sole

proprietorship, partnerships, company, or institution that, provides auditing services to the company or any affiliate of the company, or that provides commercial, legal, financial, accounting or related services to the company or any affiliate of the company for which the provider in the last 2 years had received cumulative compensation exceeding NT\$500,000 or a spouse thereof; provided this restriction does not apply to a member of the remuneration committee, public tender offer review committee or special committee for merger and acquisition, who exercise powers pursuant to the “Securities and Exchange Act” or to the “Business Mergers and Acquisition Act” or relevant law and regulations.

(10) Not subject to any condition under Article 30 of the Company Law.

Note 3: If member identity is director, please explain if the identity conforms to the provision prescribed in paragraph 5, Article 6 of “Regulations Governing the Appointment and Exercise of Powers by the Remuneration Committee of a Company Whose Stock is Listed on the Stock Exchange or Traded Over the Counter.”

(2) Operational Status of Remuneration Committee :

1. There are 3 members in the Remuneration Committee.
2. Term of Committee Members: The term for fourth Salary Remuneration Committee was from June 21, 2018 to June 20, 2021. The fourth Salary Remuneration Committees held 7 meetings (A) ,the eligibility of committee members and attendance are outlined below:

Title	Name	Attendance in Person (B)	By Proxy	Attendance Rate in Person (%) (B/A) (Note)	Notes
Convener	Yun-Hua Yang	7	0	100%	
Member	Jung-Fang Kuo	7	0	100%	
Member	Hung-Wen Chang	7	0	100%	

Annotation:

1. In case the Board of Directors does not agree to adopt or correct suggestions proposed by Salary Remuneration Committee, the Board of Directors shall describe the date and session of Board of Director meeting, content of proposition, results of BOD resolution as well as company handling on comments from Salary Remuneration Committee (in case the BOD adopts the salary remuneration better than the suggestions proposed by the Salary Remuneration Committee, describe the discrepancy and reason): Nil.
2. In case members oppose to hold conservation opinions on the matters resolved by the Salary Remuneration Committee with records or written statement, describe the date and session of Salary Remuneration Committee, content of proposition, all member opinions and handling of member opinion: Nil.

Note :

- (1) In case members of Salary Remuneration Committee resigns before the end of the year, remark the date of resignation on the remark column while the actual attendance rate (%) will be calculated according to the number of meeting sessions and actual number of attendances during the resigned member’s term at the Salary Remuneration Committee.
- (2) In case of reelection held for Salary Remuneration Committee prior to the end of the year, fill out the members of the new and former members of Salary Remuneration Committee and mark the members on the remark column as the former, new, re-elected, and date of re-election. The actual attendance rate (%) will be calculated according to the number of meeting sessions and actual number of attendances during the resigned member’s term at the Salary Remuneration Committee.

(3) Resolution result and discussion items of Remuneration Committee in 2020.

Remuneration Committee	The content of the motion and its follow up action	Result	Response to the Remuneration Committee's opinion
March 24, 2020 The 4th meeting of the 4th term	2019 Employee compensation distribution	Approved as proposed	Approved by all directors present at the Board meeting.
November 10, 2020 The 5th meeting of the 4th term	NA	NA	NA

(5) The Difference in Contrast to the Implementing Corporate Social Responsibility and the Listed / OTC Company's Corporate Social Responsibility Codes of Practice and Reasons:

Evaluation Items	Operations		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons	
	Yes	No		
1. Does the company conducted risk assessments on environmental, social, and corporate governance issues related to the company's operations in accordance with the principle of materiality, and formulated relevant risk management policies or strategies?	V		<p>The company has developed corporate social responsibility policy at the Board of Directors on May 11, 2015 and established project committee to promote the different activities with routine reporting of the corporate performance in corporate social responsibility to the Board of Directors.</p> <p>The promotion performance was already disclosed in the "2014 CSR Report" in November 2015 while the 2015 promotion performance will be disclosed on the CSR report to be published in June, 2016. The 2018 promotion performance will be disclosed on the CSR report to be published in June, 2019. The 2019 promotion performance will be disclosed on the CSR report to be published in June, 2020. The 2020 promotion performance will be disclosed on the CSR report to be published in June, 2021.</p> <p>The Company's Total donation amount in 2020 was NT\$ 1,347,725, and the receivers included Automobile Safety Association and Taipei City Environmental Protection Department.</p>	In compliance with the philosophy of Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies.
2. Does the company establish and promote full-time (part-time) corporate social responsibility department, where the Board of Directors authorize senior management to process and report to the Board of Directors of the processing?	V		<p>The company has established CSR Project Committee in March 2015, where the President serves as the coordinator, the Vice President as the vice coordinator, and the responsible human HR department shall be responsible for promoting relevant activities with routine reporting to the Board of Directors.</p>	In compliance with the philosophy of Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies.

Evaluation Items	Operations			Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons													
	Yes	No	Summary and Description														
3 Development of sustainable environment	V		Established environmental management system in April 2015 to promote relevant environmental management policies. The Company has passed the ISO 14001 certification in Nov. 2015 passed the ISO 14001: Annual review of the 2015 version of external certification n Nov. 2019	In compliance with the philosophy of Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies.													
(1) Does the company establish proper environmental management system in accordance with its characteristics of industry?	V		1. Establishing environmental safety official organization in charge of promotion and advocacy of various energy-saving policies to upgrade the resource utilization efficiency. 2. New cars released to the market starting in 2009 shall comply with the “Voluntary Automobile Resource Recycling and Reuse Specification” for R&D/design of products, to promote the voluntary automobile resources Recycling and reuse specification. 1) The vehicle recovery rate has far exceeded the standard (80%) and reached 92.1%. 2) Vehicle recovering and reuse rate has far exceeded the standard (85%) and reached 95.0%. 3) Restriction on the use of four environmentally hazardous heavy metals, including lead, mercury, cadmium, and hexavalent chromium.														
(2) Does the company devote in the improvement on the utilization efficiency of various resources and use recycled materials with low environmental impact?	V		Although the company is an R & D and marketing company and does not have a production department, it responds to the risks caused by climate change, global environmental protection trends and cooperates with the development of the country's overall greenhouse gas reduction strategy to achieve sustainable development goals of energy conservation and carbon reduction.														
(3) Does the company pay attention on the impact of climate change on operational activating and execute strategies on greenhouse gas inventory, develop corporate energy-conservation and carbon emission reduction, and greenhouse gas reduction?	V		<table border="1"> <thead> <tr> <th rowspan="2">Issue</th> <th colspan="2">Evaluation result</th> <th rowspan="2">Strategy</th> </tr> <tr> <th>Risk</th> <th>Opportunity</th> </tr> </thead> <tbody> <tr> <td>Government vehicle emission regulations are becoming stricter</td> <td>Increased vehicle manufacturing costs</td> <td>Increased consumer acceptance of environmentally friendly vehicles</td> <td>In line with government regulations, continue to introduce low fuel consumption and low emission models. Continue to introduce and promote the sales of electric vehicles to strive for the market of new energy vehicles</td> </tr> <tr> <td>Increasingly strict environmental regulations</td> <td>Increase in business costs</td> <td>Various green energy incentive measures promoted by the government</td> <td>Promote various environmental protection and energy saving measures: 1. Continue paperless operation. 2. procurement of various energy-saving label products 3. Remote video conferencing to reduce greenhouse gas emissions from traffic 4. Promote the activities of third-party green supply chain.</td> </tr> </tbody> </table>	Issue	Evaluation result		Strategy	Risk	Opportunity	Government vehicle emission regulations are becoming stricter	Increased vehicle manufacturing costs	Increased consumer acceptance of environmentally friendly vehicles	In line with government regulations, continue to introduce low fuel consumption and low emission models. Continue to introduce and promote the sales of electric vehicles to strive for the market of new energy vehicles	Increasingly strict environmental regulations	Increase in business costs	Various green energy incentive measures promoted by the government	Promote various environmental protection and energy saving measures: 1. Continue paperless operation. 2. procurement of various energy-saving label products 3. Remote video conferencing to reduce greenhouse gas emissions from traffic 4. Promote the activities of third-party green supply chain.
Issue	Evaluation result		Strategy														
	Risk	Opportunity															
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Increasingly strict environmental regulations	Increase in business costs	Various green energy incentive measures promoted by the government	Promote various environmental protection and energy saving measures: 1. Continue paperless operation. 2. procurement of various energy-saving label products 3. Remote video conferencing to reduce greenhouse gas emissions from traffic 4. Promote the activities of third-party green supply chain.														

Evaluation Items	Operations		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
(4) Has the company counted greenhouse gas emissions, water consumption, and total weight of waste of the last two years, and formulated policies on energy saving and carbon reduction, greenhouse gas reduction, water consumption reduction, or waste management?	V		<p>1. The result of 2019 inventory is 1,176.0 metric tons of CO₂e/year. The result of 2020 inventory is 1,158.9 metric tons of CO₂e/year. The consumption of electricity purchased from Taiwan Power Company decreased due to the implementation of energy conservation programs at office buildings.</p> <p>2. Water management: The company's drinking water source is tap water, and the raw water source is groundwater in the Xinmiao area announced by the Water Resources Department. According to the monitoring of groundwater production level, there is no obvious impact on the water source. All discharge water is discharged in accordance with environmental protection laws and regulations. In addition, it also actively conducts random sampling tests on the soil and groundwater in the factory area, so as to be friendly to the environment and not cause any negative impact on the environment. The water consumption of tap water in 109 was 1,654 degrees, which was about 2% lower than the 1,689 degrees in 108. (There is no separate statistics for underground water use)</p> <p>3. Waste management: The total amount of domestic waste removed and transported in 109 was 69.9 tons, a decrease of 5.7% from 74.2 tons in 108.</p> <p>In the future, we will continue to implement energy conservation programs in order to reduce the annual greenhouse gas emissions, water consumption and waste by 2%.</p>
<p>4. Maintenance of social welfare</p> <p>(1) Does the company develop relevant management policy and procedures in accordance with relevant laws and regulations and International Bill of Human Rights?</p>	V		<p>The Company has formulated related management policies and procedures according to the Labor Standards Act, the Factory Act, the Occupational Safety and Health Act, and the Act of Gender Equality in Employment as well as the UN's principles disclosed in the Universal Declaration of Human Rights and the Guiding Principles on Business and Human Rights and implemented the following to create a respectful, caring business environment that protects the human rights of employees.</p> <p>1. Freedom of employment:</p> <p>(1) Labor shall not be forced to work because of rape, coercion, detention or other illegal methods.</p> <p>(2) Wages shall not be withheld as liquidated damages or compensation. °</p>

Evaluation Items	Operations		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
			<p>(3) Employees may exercise their rights to terminate the employment contract in accordance with the Labor Standards Act.</p> <p>2. Humane treatment: The Company shall provide a safe and healthy work environment and establish preventive measures to prevent employees from having accidents or harming their health at work.</p> <p>(1) Effective health and safety training should be provided for employees on a regular basis.</p> <p>(2) Job opportunities and friendly supporting measures should be provided for people with disabilities.</p> <p>(3) A variety of communication channels should be provided to encourage communication between employees and the management.</p> <p>3. Anti-discrimination:</p> <p>(1) Discrimination on employment, remuneration, promotion, training, retirement, or termination of employment, based on factors, such as race, nationality, religion, gender, age, social class, disability, family and marital status, union membership, and political affiliation, should be prohibited.</p> <p>(2) The Company should not interfere with employees' beliefs, political inclinations, marriage, and the right to follow various customs.</p> <p>(3) Any threats, abuse, exploitation or sexual harassment in the workplace, dormitory or other premises of the Company should be prohibited.</p> <p>4. Ban on child labor: Only job applicants of 18 years old or more are accepted for recruitment, and the identity should be verified to ensure no child labor is employed.</p>
(2) Does the company formulated and implemented reasonable employee welfare measures (including compensation, vacations, and other benefits), and appropriately reflected operating performance or results in employee remuneration?	V		<p>1. All of our employees are protected by the Labor Standards Act and other relevant laws and regulations. We also provide employees competitive salaries and benefits (e.g., leave and group insurance covering family members) better than the requirements under the Labor Standards Act.</p> <p>2. Every year before the Chinese New Year, the Company will set aside the previous year's earnings as an year-end bonus for employees. After the end of a fiscal year, the earnings will also be set aside as dividends for employees to appropriately reflect business performance in employees' compensation.</p>

Evaluation Items	Operations		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
(3) Does the company routinely provide safe and healthy work environment for employees in addition to implementing safety and health education?	V		<ol style="list-style-type: none"> 1. Provide a high-quality working environment of "needs for colleagues", including free dormitory leisure park, indoor swimming pool, gym, staff vegetable garden ... etc. 2. Complying with safety health regulations and provide safe and healthy work environment with routine implementation of education and training to assure the safety of employees at work. 3. Provide proper protection equipment for employees engaging in special operations. 4. Routinely inspect on all equipment and implement equipment operation training for employees.
(4) Does the company establish routine communication mechanism with employees and notify the employees of the operational change that could possibly cause major impact through reasonable means?	V		<ol style="list-style-type: none"> 1. Monthly publication of "YNM Operation Report" that allows employees to fully grasp the current corporate operations and major events. 2. At the beginning of each year, we will conduct the rotation survey and convene the Talent Development Committee (twice a year) to effectively execute career planning for employees.
(5) Has the company, in regard of customer health and safety, customer privacy, marketing, and labeling of products and services, followed relevant regulations and international standards, and formulated relevant consumer protection policies and appeal procedures?	V		<ol style="list-style-type: none"> 1. According to the "Regulations for Motor Vehicle Safety Investigation, Recall /Correction, Supervision and Management" and "In-Use Motor Vehicle Recall and Correction Regulation," we have established the sound recall/correction procedures to make sure that customers use our products safely and securely. 2. To protect customers' privacy, the Company ensures that customer data are collected, processed, transmitted, retained, archived, and destroyed in accordance with the "Personal Data Protection Act." 3. To protect customers' rights, the Company ensures that products and services are marketed and labeled in accordance with the "Consumer Protection Act" and internal policies.
(6) Has the company formulated supplier management policies that require suppliers to follow relevant regulations on environmental protection, occupational safety and health, or	V		The Company has set up the "Supplier Sustainability Task Force" to be in charge of supplier sustainability management, requiring that all suppliers should fulfill their social responsibilities in relation to environmental protection, occupational safety and health, or labor rights.

Evaluation Items	Operations		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons	
	Yes	No		Summary and Description
labor human rights, and the respective implementation?				
5. Has the company referred to the international regulations or guidelines for the preparation of reports for preparing corporate social responsibility reports and other reports that disclose the company's non-financial information? Do the aforementioned reports receive the confirmation or assurance opinion of a third-party verification unit?	V		<p>1. Since 2015, the Company has prepared a CSR report based on the core options under the Global Reporting Initiative GRI G4.0 and published it before June 30 of every year.</p> <p>2. Since 2017, the Company has prepared a CSR report based on the core options under the GRI Standards and published it before June 30 of every year.</p>	In compliance with the philosophy of Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies.
6. If the Company has enacted its code of corporate social responsibility in accordance with the Code of Practice for Corporate Social Responsibility by Listed and OTC Companies, please describe its operation and the difference from the Code of Practice: In compliance with the policies promoted by the "Corporate Social Responsibility Practice Principles" of the company.				
7. Other critical information that helps understand the operation of corporate social responsibility: 1. The company's official website (new.nissan.com.tw) can refer to the corporate social responsibility report over the years. 2. Irregularly disclose relevant information on the company's official website (new.nissan.com.tw) and public information observatory				

Note 1: Provide description on the summary and description column regardless of checking on "yes" or "no" for the operations.

Note 2: For companies having prepared the Social Corporate Responsibility Report, provide remarks on the summary and description to check through the Corporate Social Responsibility Report or index page.

Note 3: The principle of materiality refers to those who have a significant influence on the company's investors and other stakeholders on environmental, social and corporate governance issues.

(6) The Difference in Contrast to the Status of Honest Operation Implemented and the Listed / OTC Company's Corporate Status of Honest Operation Implemented Codes of Practice and Reasons:

Implementation of Integrity Operation

Evaluation Items	Operations (Note 1)			Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	Summary and Description	
<p>1. Develop ethical management policy and program</p> <p>(1) Has the company formulated the ethical corporate management policy that is approved by the board of directors, stated the policies and practices of ethical corporate management in the articles of incorporation and external documents, and the board of directors and senior management committed to actively implement the management policy?</p>	V		To declare the resolve to fulfill the ethical corporate management, the Company has established the Ethical Corporate Management Best Practice Principles on August 4, 2014. The first and the second amendments were approved in the meetings of the board of directors on March 23, 2015 and March 26, 2018, respectively. The above Principles were disclosed on the Market Observation Post System and the Company's website.	Compliance with Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies and implementation of the matters mentioned on the left.
<p>(2) Has the company established an assessment mechanism for the risk of unethical conducts, regularly analyzed and evaluated business activities with a high risk of unethical conduct within the business scope and with a preventive plan formulated accordingly to prevent unethical conducts from occurring, and at least covered the preventive actions stated in Article 7, Paragraph 2 of the "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies?"</p>	V		To control the risks in the course of business operations, the Company has set up clear risk management reporting and tracking mechanisms, and reports the risks of operation, management, finances, or unethical conduct that each unit is exposed to and countermeasures taken in the weekly meetings. In case the company personnel encounter unethical behaviors from others with involvement of legal violations, the company shall report the relevant facts to the judicial or prosecuting agency. In the event public service agency or public service officials are involved, the company shall also report the anti-corruption agency of the government to process.	
<p>(3) Does the company develop prevention on non-integral conducts program to specify the operation procedures, conduct guide, punishment and complain system for violation with implementation in all programs and regularly reviewed and amended the aforementioned mechanism?</p>	V		The Company set up the Work Rules, the Procedures for Handling Internal Major Information, the Procedures for Preventing Insider Trading, the Regulations Governing Management Review, and the Regulations Governing Reporting of Sexual Harassment to prohibit employees from engaging in fraudulence, misappropriating public funds, and destroying gender equality in the workplace. Once violations are identified and verified to be true, the Company will make a claim against employees and their guarantors according to related regulations. We review internal policies and procedures on a regular basis and make amendments according to changes in laws and regulations.	

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
2. Implementation ethical management			
(1) Does the company evaluate the ethical records of transacting targets and specify the ethical behavior clauses in the contract signed with the transacting targets.	V		Compliance with Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies and implementation of the matters mentioned on the left.
(2) Has the company set up a special unit under the board of directors to promote ethical corporate management, and regularly (at least once a year) reported to the board of directors on its ethical corporate management policy and prevention of unethical conduct plans and implementation of supervision?	V		
(3) Does the company develop conflict of interest policy, provide proper petition channel and implement the execution?	V		

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
			employment contract without notice within 30 days from the date of knowledge.
(4) Has the company had established an effective accounting system and internal control system for the implementation of ethical corporate management, and the internal audit unit formulated relevant audit plans based on the risk assessment of the unethical conducts, and checked by the company or audited by the certified public accountant the compliance with the unethical conduct prevention plan?	V		Apart from developing relevant ethical management practice and regulations, the audit office conducts audit on stakeholder transactions and inside trading each year according to the “Regulations Governing Establishment of Internal Control Systems by Public Companies.” In the event of receiving any reporting on violations, the Board of Directors and relevant competent authorities will be reported for handling. Additionally the company will hold internal control systems self-evaluation operations to assure the validity of internal control and audit.
(5) Does the company routinely hold domestic and external educational training for ethical management?	V		Every year, the Company shall organize training on ethical conduct for each new employee. Published announcement via employee information platform (EIP) in September and held five sessions of 30-minute employee seminar, with 366 people participated and convey the Procedures for Handling Material Inside Information, the Procedures for the Prevention of Insider Trading, and the Ethical Corporate Management Best Practice Principles via E-mail and the Company’s website. On September 18 and September 22, 2020, the announcement was made by the Company to convey the Board of Directors and the management’s commitment to ethical corporate management and emphasize that the daily operations or business dealings with suppliers and other counterparties should be conducted in a fair and transparent manner with the legality and records of unethical conduct reviewed carefully. On February 1, 2019, the Company promulgated the Regulations Governing Gift Receipt and Giving for the employees to follow and reduce the possibility of unethical conduct.
3. Operations of company reporting system (1) Does the company develop specific reporting and incentive system and establishing convenient reporting channel in addition to assigning proper handling specialist for the target reported?	V		If employees of the Company find unethical conduct, they may report according to the Working Rules and the grievance handling system to the Auditing Office, the Finance & Business Planning Department, and the management. If such unethical conduct is verified to be true, offenders will be punished according to the internal policies and related laws and regulations. To implement Article 23 of the Ethical Corporate Management Best Practice Principles, the Company has established the independent grievance E-mails for internal and external stakeholders and the procedures for handling grievances.
			Compliance with Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies and implementation of the matters mentioned on the left.

Evaluation Items	Operations (Note 1)		Discretions with Corporate Governance Best Practice Principles for TWSE/GTSM Listed Companies and the Reasons
	Yes	No	
(2) Does the company develop investigation standard operation process and relevant confidential mechanism for accepting reported matters?	V		The aforesaid grievance E-mails have also been disclosed on the Company's website. If employees of the Company violate ethical corporate management in a serious manner, they shall be dismissed or laid off according to related laws and regulations or the Company's personnel regulations.
(3) Does the company adopt measures that protect the informer without facing improper treatment due to reporting?	V		The establishment of aforementioned report mailbox takes into account the validity of system operation with stipulation that the accepting department may not discriminate or punish the informer in addition to protecting his/her identify and preventing disclosure. Upon receiving reporting, confidential measures will be immediately activated to assure non-disclosure of the name and labor number of the informer or other personal information that could be used to identify the employees.
4. Strengthen information disclosure Does the company disclose the content of ethical management practice developed and promote the effectiveness on the company website and Public Observation Post System?	V		In addition to disclosing the full content of the Ethical Corporate Management Best Practice Principles on the Company's website and the Market Observation Post System, the Company also reports the implementation and the result to the board of directors every year on a regular basis and publishes such information on the Company's website from time to time.
5. For companies having developed independent ethical management practice in accordance with "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies," please describe the discretion between the operation and practice developed : The company has developed shareholder's meeting regulations, Board of Directors meeting standards, internal major information processing operation procedures, prevention of insider transaction management operation procedures, classified document management guidelines, and public announcement and promotion to the company personnel (directors, employees, and appointed personnel). Additionally the company has followed "Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies" to develop the ethical management practice of the company that has been reviewed without discretion between the actual operations and the aforementioned practice.			
6. Other critical information that helps understand the operations of the ethical corporate management: (ethical management practice that has been revised and developed under corporate review). The Company has established the Ethical Corporate Management Best Practice Principles, which were approved in the meeting of the board of directors on August 4, 2014, based on the Ethical Corporate Management Best Practice Principles for TWSE/GTSM Listed Companies. The first and the second amendments were approved in the meetings of the board of directors on March 23, 2015 and March 26, 2018, respectively.			

Note 1: Provide description on the summary and description column regardless of checking on "yes" or "no" for the operations.

(7) Inquiry Method of Governance Codes, Important Information for enhancing realization of Operation of Corporate Governance and Relevant Regulations Established by the Company

The "For Investors" on the company website has disclosed relevant corporate governance, integrity management practice and other regulations, and will be updated from time to time.

(8) Execution Status of Internal Control System

1. Statement of Internal Control System

Yulon Nissan Motor Co., Ltd.
Statement of Internal Control System

Date: March 23, 2021

Yulon Nissan Motor Company (Yulon Nissan) has conducted a self-assessment of internal control for the period of January 1, 2020 to December 31, 2020. The results are as follows:

1. Yulon Nissan acknowledges that the Board of Directors and management personnel are responsible for establishing, performing, and maintaining an Internal Control System. The said system has already been duly established at Yulon Nissan. The purposes of the Internal Control System is to provide a reasonable assurance for the Company's efficient and effective operations (including profit, performance and safeguard of assets, and etc.), the reliability, timeliness, transparency, and regulatory compliance of reporting, and the compliance with applicable laws, regulations, and bylaws.
2. Yulon Nissan also acknowledges that the Internal Control System possesses inherent constraints irrespective of the intended impeccability of the system design and therefore could only provide a reasonable assurance of the three aforementioned goal. Due to the changes in environment and circumstances, the effectiveness of the internal control system may vary accordingly. Nevertheless, the Internal Control System is equipped with self-monitoring mechanisms. Should any flaws be recognized, the Company would enforce corrective measures immediately.
3. The company evaluates the effectiveness of the design and implementation of its Internal Control System in accordance with the Guidelines for the Establishment of Internal Control System by Public Companies (the "Guidelines"). The said Guidelines divide internal control into five components: (1) Control Environment, (2) Risk Assessments, (3) Control Operations, (4) Information and Communication, and (5) Monitoring. Each component comprises certain factors. More information regarding the said factors is available in the aforesaid Guidelines.
4. Yulon Nissan has assessed and evaluated the design and effectiveness in the design and performance of the aforementioned system.
5. Based upon the evaluation of the aforementioned system, Yulon Nissan considered the Internal Control System during the opening period (including supervision and management of subordinates), which included the Design and performance of the known operation effectiveness and the degree of reaching the efficiency goals, reliability, timeliness, transparency, and regulatory compliance of reporting and obeying the related internal control system of the relevant laws, regulations, and bylaws, are all effective, and it can ensure that the aforementioned goals can reasonably reached.
6. The Statement of Internal Control System will be a prominent feature of Yulon Nissan annual report and prospectus, and will be released to the public. Should any statement herein involve forgery, concealment or any other illegality, Articles 20, 32, 171 and 174 of the Security Exchange Law shall apply.
7. This Statement of Internal Control System has been approved by Yulon Nissan Board of Directors at the meeting of March 23, 2021 with 11 directors present at the meeting and none disagreeing with this Statement of Internal Control System.

Yulon Nissan Motor Co., Ltd.

Chairperson: Yen Chen, Li Lien

President: Leman C.C. Lee



2. Project Examination Report of CPAs' Internal Control System : Nil

(9) Company or employees, who have been penalized by laws, or employees received penalties From company for violating the internal control regulations, major Shortcomings and Status of improvements in Fiscal Year 2020 and prior to the publication date of the Annual Report : Nil

(10) Major resolutions made by the Shareholders Meeting and Board of Directors Meeting in fiscal year 2020 and prior to the publication date of annual report

Title of Meeting	Date of Meeting	Important Resolutions
Board of Directors	Mar. 24, 2020	<ol style="list-style-type: none"> 1.Approval of 2019 Operating Report and Financial Statements. 2.Approval of 2019 Employee Compensation Distribution. 3.Approval of convention of 2020 Shareholders' Meeting. 4.Approval of 2020 YNM CPA Audit Fees. 5.Approval of YNM “2019 Internal Control System Statement”. 6.Approval of amendment to “YNM Audit Committee Charter” and Deleting the Related provisions in the Company’s Internal Control System 7.Approval of amendment to “YNM Rules of Procedure for Board of Directors Meetings” 8.Approval of amendment to “Internal Audit Implementation Rules”.
Board of Directors	Apr 28, 2020	<ol style="list-style-type: none"> 1.Approval of Earnings Distribution of Year 2019 2.Approval of Amendment to the Company’s “Articles of Incorporation” 3.Approval of Addition to the Proposals to 2020 Shareholders’ Meeting Agenda
Board of Directors	May 12, 2020	<ol style="list-style-type: none"> 1.Approval of the Lift on the Prohibition on Directors from Concurrently Acting as a Director and/or Managerial Personnel of Another Company. 2.Approval of 2020 Operational Objectives.
Shareholders Meeting	June 19, 2020	<ol style="list-style-type: none"> 1.Approved the 2019 earnings distribution. Cash dividend NT\$21.27 per share. 2.Approved the amendment to ”Articles of Incorporation”. 3.Approved the 2019 business report and financial statements. 4.The Lift on the Prohibition on Directors from Concurrently Act as a Director and/or Manager of another company.
Board of Directors	June 19, 2020	Approval of the Lift on the Prohibition on Managerial Personnel from Acting as aanagerial Personnel of Another Company
Board of Directors	Aug. 4 2020	<ol style="list-style-type: none"> 1.Approval of Amendment to the Company’s “Stocks Affair Internal Control Systems” 2.Approval of Amendment to the Company’s “Stocks Affair Internal Audit Implementation Rules”
Board of Directors	Nov. 10 2020	<ol style="list-style-type: none"> 1.Approval of Establishment to “YNM Annual Audit Plan 2021” 2.Approval of Evaluating the Independence and Suitability of CPAs 3.Approval of Amendment to “YNM Rules of Procedure for Board of Directors Meetings” 4.Approval of Amendment to “YNM Remuneration Committee Charter” and Deleting the Related Provisions in the Company’s Internal Control System 5.Approval of Amendment to “YNM Internal Audit Implementation Rules” 6.Approval of Amendment to “YNM Performance Evaluation of Board of Directors” 7.Approval of Amendment to “YNM Corporate Governance Best Practice Principles” 8.Approval of Amendment to “YNM Corporate Social Responsibility Best Practice Principles”

Title of Meeting	Date of Meeting	Important Resolutions
Board of Directors	Mar. 23, 21	1.Approval of 2020 Operating Report and Financial Statements. 2.Approval of YNM 2020 Employee Compensation Distribution. 3.Approval of Amendment to “YNM Rules for Election of Directors”. 4.Approval of YNM Election of Directors. 5.Approval of Convention of YNM 2021 Shareholders' Meeting. 6.Approval of 2021 Operational Objectives. 7.Approval of Changing of 2020 YNM’s CPA. 8.Approval of Evaluating the Independence and Suitability of CPAs. 9.Approval of 2020 YNM CPA Audit Fees. 10.Approval of YNM 2020 Internal Control System Statement. 11.Approval of Establishment to Appointing a Chief Corporate Governance Officer.
Board of Directors	May. 11, 2021	1.Approval of YNM 2020 Earnings Distribution. 2.Approval of Amendment to “YNM Rules of Procedure for the Shareholders’ Meeting”. 3.Approval of Reviewing the Candidate List of Directors for 2021 Shareholders’ Meeting. 4.Approval of the Lift on the Prohibition on Directors from Concurrently Acting as a Director and/or Managerial Personnel of Another Company. 5.Approval of Addition to the Proposal to YNM 2021 Shareholders’ Meeting Agenda. 6.Approval of Amendment to “YNM Operational Procedures for the Prevention of Insider Trading”. 7.Approval of the Lift on the Prohibition on Managerial Personnel from Acting as a Managerial Personnel of Another Companys. 8.Approval of the Managerial Personnel’s Discharge and Assignment.

Major Resolutions of Shareholders’ Meeting and Implementation Status

Note (1) Recognized the company 2019 surplus distribution proposal and each share is distributed with cash dividend of NT21.27.

Execution: August 18, 2020 was assigned as the target date while September 23, 2020 was assigned as the distribution date.

(2) Approval of amendment to ” Articles of Incorporation” .

Execution: According to the rules execution and making announcement in the company website on July 1, 2020.

(11)Major Issues on record or written statements made by any director or supervisor which specified his/her dissent to important resolutions passed by the Board of Directors Meeting in fiscal year 2020 and prior to the publication date of the annual report: Nil

(12)The discharge and resignation of chairman, president, accounting chief, financial affairs chief, internal audit chief, Corporate Governance Officer and R&D supervisors for 2020 and prior to the Publication Date of the Annual Report :
 Since president Lemman C.C. Lee’s tends to retire, Yulon Nissan Motor Corporation plans to discharge him from the president position. According to the discharge mentioned above, the job position of president is assigned to Wen-Rong Tsay, and it takes effective on May 25th, 2021.

4. Information on CPA Audit fees

(1) Information on CPA Audit Fees :

CPA firms	CPA's Name		Audit Period	Note
Deloitte & Touche CPA Firm	Wan-Yi Liao	Robert Yu	2020.01.01-2020.12.31	

Unit: NTD thousand

Compensation Range		Fee Item	Audit Fee	Non-Audit Fee	Total Amount
1	Less than	2,000		v	
2	2,000 ~	4,000			
3	4,000 ~	6,000			
4	6,000 ~	8,000			
5	8,000 ~	10,000	v		
6	More than	10,000			v

(2) Amount of audit and non-audit fees and contents of non-audit services:

Unit: NTD thousand

CPA firms	CPA's Name	Audit Fee	Non-Audit Fee					Audit Period	Note
			System Design	Company Registration	Human Resource	Others	Subtotal		
Deloitte & Touche	Wan-Yi Liao	9,600				757	757	2020.01.01-2020.12.31	Tax service
	Robert Yu							2020.01.01-2020.12.31	

(3) The change of CPA firms and the audit fees after change is lower than that before change, the reduced amount, proportion and reason: N/A.

(4) The audit fees after change is more than 10% lower than that before change, the reduced fee amount, proportion and reason: N/A.

5. Information on Change of CPAs

(1) Information of the Previous CPAs:

Date of Change	March 23, 2021		
Reasons and Explanation	The former CPAs in charge of the Company's 2021 annual financial statements were Wan-Yi Liao and Robert Yu of Deloitte & Touche. Due to the firm's internal work arrangements and schedules, the successive CPAs Chien-Hsin Hsieh and Jui-Chuan Chih were appointed to take over the 2020 annual financial statements.		
Specify whether the appointment is terminated or unaccepted by the Client or CPA	Related parties Status	CPA	Client
	Appointment terminated voluntarily	NA	NA
	Appointment rejected (discontinued)	NA	NA
Opinion and reason for any audit report other than unqualified opinion in the last two years	None		
Any disagreement with the issuer	Yes		Accounting principles or practices
			Disclosure of financial statements
			Scope or steps of audit
			Others
	None	v	
Remarks	NA		
Other Disclosures (Previous CPA's response to the items in Article 10.5.2.3 of the "Criteria Governing Information to be Published in Annual Reports of Public Companies")	NA		

(2) Information of the Successive CPAs:

CPA firms	Deloitte & Touche CPA Firm
CPA's Name	Chien-Hsin Hsieh & Jui-Chuan Chih
Appointed Date	Passed by Board of Director on March 23,2021
Consultations and results about accounting treatments or accounting principles for a specific transaction and the possible opinion on the financial report prior to the appointment of the successive CPA	NA
The successive CPA's written opinion on disagreements with the former CPA	NA

(3) Previous CPAs' reply of article 10-5-1 and 10-2-3 of Guidelines Governing the Preparation of Financial Reports by Securities Issuers: N/A.

6. Upon the Company's chairman, general manager or financial/ accounting manager employed by the Verifying CPA firm within one year, the name, the position, and time period in the CPA firm or its affiliates should be disclosed: N/A.

7. Changes of Share and Share Collateralizing for Directors, Supervisors, Managers and Shareholders with over 10% of shares held during the 2020 fiscal year and prior to the publication date of the annual report

(1) Changes of Share for Directors, Supervisors, Managers and Major shareholders

Unit: thousand Share

Title	Name	Fiscal year 2020		Current Fiscal Year and before May 25, 2021	
		Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized	Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized
Corporation Director	Yulon Motor Co., Ltd.				
Chairman	Yulon Motor Co., Ltd. Representative: Yen Chen, Li Lien	-	-	-	-
Director	Yulon Motor Co., Ltd. Representative: Kuo-Rong Chen(Note 1)	-	-	-	-
Director	Yulon Motor Co., Ltd. Representative: Wen-Rong Tsay(Note 2)			-	-
Director	Yulon Motor Co., Ltd. Representative: Chen-Hsiang Yao	-	-	-	-
Director	Yulon Motor Co., Ltd. Representative: Leman C.C. Lee	-	-	-	-
Corporation Director	Nissan Motor Co., Ltd.				
Director	Nissan Motor Co., Ltd. Representative: Takashi NISHIBAYASHI	-	-	-	-
Director	Nissan Motor Co., Ltd. Representative: Atsushi KUBO	-	-	-	-
Director	Nissan Motor Co., Ltd. Representative: Atsuo Tanaka	-	-	-	-
Director	Nissan Motor Co., Ltd. Representative: Masahiro MOCHIZUKI (Note 3)	-	-	-	-
Director	Nissan Motor Co., Ltd. Representative: Motoo SATO (Note 4)	-	-	-	-

Title	Name	Fiscal year 2020		Current Fiscal Year and before May 25, 2021	
		Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized	Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized
Independent Director	Yun-Hua Yang	-	-	-	-
Independent Director	Hung-Wen Chang	-	-	-	-
Independent Director	Jung-Fang Kuo	-	-	-	-
President	Leman C.C. Lee (Note 5)	-	-	-	-
President	Wen-Rong Tsay(Note 6)	-	-	-	-
Special Assistant to the Chairman	Kuo-Rong Chen(Note 7)	-	-	-	-
Senior Vice President	Atsuo TANAKA	-	-	-	-
Vice President	Mochizuki MASAHIRO (Note 8)	-	-	-	-
Vice President	Motoo SATO	-	-	-	-
Vice President	Hiroshi SHIRAKAMI (Note 9)	-	-	-	-
Vice President	Wen-Chuan Chung	-	-	-	-
Vice President	Chin-To Hsiung	-	-	-	-
Vice President	Chun Chieh Chang (Note 10)	-	-	-	-
Vice President	Chao-Yen Liang(Note 11)	-	-	-	-
Senior General Manager	Nishii TARO (Note 12)	-	-	-	-
Senior General Manager	Kazuhiro OZAKI (Note 13)	-	-	-	-
General Manager	Tsan-Huang Lin	-	-	-	-
General Manager	Yu-Chou Hsieh	-	-	-	-
General Manager	Wen-Chiang Shu	-	-	-	-
General Manager	Chiung-Ming, Chou	-	-	-	-
General Manager	Yen Chou	-	-	-	-
General Manager	Jacky Lee	-	-	-	-
General Manager	Tu, Jen-Chung	-	-	-	-
General Manager	Fang-Zhong Lai	-	-	-	-
General Manager	Anthony Chu (Note 14)	-	-	-	-

Title	Name	Fiscal year 2020		Current Fiscal Year and before May 25, 2021	
		Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized	Number of holding Shares Increased (Decreased)	Increased (Decreased) Number of Shares Collateralized
General Manager	Wai-Chih Liu (Note 15)	-	-	-	-
Accounting Manager	Chen-Hua, Chi	-	-	-	-

Note 1 : Resigned on Feb. 26, 2021.

Note 2 : Appointed on Feb. 26, 2021.

Note 3 : Resigned on Apr. 9, 2020.

Note 4 : Appointed on Apr. 9, 2020.

Note 5 : Resigned on May. 25, 2021.

Note 6 : Appointed on May. 25, 2021.

Note 7 : Resigned on Feb. 26, 2021.

Note 8 : Resigned on Apr. 1, 2020.

Note 9 : Appointed on Apr. 1, 2020.

Note 10 : Appointed on Jan. 1, 2020.

Note 11 : Appointed on Jan. 1, 2020.

Note 12 : Resigned on Apr. 1, 2020.

Note 13 : Appointed on Apr. 1, 2020.

Note 14 : Appointed on Apr. 1, 2020.

Note 15 : Appointed on Apr. 1, 2020.

(2)Information of Share Changes:Nil

(3)Information of Share Collateralizing:Nil

8. Information on the top-10 shareholders who are affiliates or related as spouse or second cousins:

The Information of Shareholders with Shareholding Percentage as the Top 10, who are Mutually Related

Name	Shareholding of the Person		Shareholding of Spouse and Underage Children		Shareholdings in the Names of Others		Title, name, and relationship of the top-10 shareholders who are affiliates or related as spouse or second cousins		Note
	Number of Shares	Share holding Rate	Number of Shares	Share holding Rate	Number of Shares	Share holding Rate	Name	Relationship	
Yulon Motor Co., Ltd.	143,500,000	47.83	0	0.00	0	0.00	Yu Ching Business Co., Ltd. Sin Chi Co., Ltd. Diamond Hosiery & Thread Co., Ltd. Lo-Wen Enterprises Co., Ltd	Affiliates Affiliates Affiliates Affiliates	Director
Yen Chen, Li Lien	0	0.00	0	0.00	0	0.00	-	-	Representative of Director
Wen-Rong Tsay	0	0.00	0	0.00	0	0.00	-	-	
Chen-Hsiang Yao	0	0.00	0	0.00	0	0.00	-	-	
Leman C.C. Lee	1,000	0.00	0	0.00	0	0.00	-	-	
Nissan Motor Corporation	120,000,000	40.00	0	0.00	0	0.00	-	-	Director
Takashi NISHIBAYASHI	0	0.00	0	0.00	0	0.00	-	-	Representative of Director
Atsushi KUBO	0	0.00	0	0.00	0	0.00	-	-	
Atsuo TANAKA	0	0.00	0	0.00	0	0.00	-	-	
Motoo SATO	0	0.00	0	0.00	0	0.00	-	-	
Yu Ching Business Co., Ltd.	3,500,000	1.17	0	0.00	0	0.00	Yulon Motor Co., Ltd. Sin Chi Co., Ltd. Diamond Hosiery & Thread Co., Ltd. Lo-Wen Enterprises Co., Ltd	Affiliates Affiliates Affiliates Affiliates	-
Sin Chi Co., Ltd.	3,050,000	1.02	0	0.00	0	0.00	Yulon Motor Co., Ltd. Yu Ching Business Co., Ltd. Diamond Hosiery & Thread Co., Ltd. Lo-Wen Enterprises Co., Ltd	Affiliates Affiliates Affiliates Affiliates	Representative: Chen-Hsiang Yao
Wei Wen Investment Co., Ltd.	1,878,000	0.63	0	0.00	0	0.00	Lo-Wen Enterprises Co., Ltd. Wei Tai Investment Co., Ltd.	Affiliates Affiliates	-
Wei Tai Investment Co., Ltd.	1,778,000	0.59	0	0.00	0	0.00	Lo-Wen Enterprises Co., Ltd. Wei Wen Investment Co., Ltd.	Affiliates Affiliates	-
Diamond Hosiery & Thread Co., Ltd.	1,768,000	0.59	0	0.00	0	0.00	Yulon Motor Co., Ltd. Yu Ching Business Co., Ltd. Sin Chi Co., Ltd. Lo-Wen Enterprises Co., Ltd.	Affiliates Affiliates Affiliates Affiliates	Representative: Yen Chen, Li Lien
Lo-Wen Enterprises Co., Ltd	1,700,000	0.57	0	0.00	0	0.00	Yulon Motor Co., Ltd. Yu Ching Business Co., Ltd. Sin Chi Co., Ltd. Wei Wen Investment Co., Ltd. Wei Tai Investment Co., Ltd. Diamond Hosiery & Thread Co., Ltd.	Affiliates Affiliates Affiliates Affiliates Affiliates Affiliates	-
Farglory Life Insurance Inc.	1,392,000	0.46	0	0.00	0	0.00	-	-	-
Taiwan Life Insurance Co., Ltd	1,042,000	0.35	0	0.00	0	0.00	-	-	-

9. The number of shares held by the company, the company's directors, supervisors, managers and its directly or indirectly controlled business toward the same investment businesses, as well as the combined calculated shareholding percentage

Unit : number of shares:%

Reinvested Companies	Invested from Yulon Nissan Motor Co., Ltd.		Invested from directors, supervisors and managers, or companies that are directly or indirectly controlled by Yulon Nissan		Total investment	
	Shares	Percentage	Shares	Percentage	Shares	Percentage
Yi-Jan Overseas Investment Co., Ltd.	84,986,756	100%	-	-	84,986,756	100%

| IV 、 Capital Raising Status |

1. Capital and Shares

(1) Source of Share Capital

1. Source of Share Capital

Unit : thousand Shares : NTD : thousand Dollars

Year Month	Par Value	Authorized Capital		Paid-up Capital Stock		Remark		
		Shares	Amount	Shares	Amount	Source of Share Capital	Invested with Assets Other than Cash	Other
2003/10	10	600,000	6,000,000	300,000	3,000,000	Separately Established 3,000,000	-	Note

Note: Approved in the letter No. Shang-Zi-Di 09201296600, dated October 22, 2003

2. Class of Shares

Unit : thousand Shares

Class of Shares	Authorized Capital			Remark
	Issued	Unissued Capital	Total	
Common Stock	300,000(Listed)	300,000	600,000	-

3. Securities under the sum-up reporting method : N/A

(2) Structure of Shareholders

April. 28, 2021

Structure of Shareholders Quantity(Qty)	Governmental Institution	Financial Institution	Other Institution	Natural Person	Foreign Institutional and Natural Person	Total
	Number	1	29	67	6,621	72
Shares	532,000	4,985,668	160,681,465	11,134,470	122,666,397	300,000,000
Percentage	0.18%	1.66%	53.56%	3.71%	40.89%	100%

(3) Status of Ownership Dispersion

Par value per share: NTD 10.00

April 28, 2021

Shareholding class	No. of shareholders	Shares	Percentage
1 ~ 999	2,383	262,574	0.09%
1,000 ~ 5,000	3,971	6,281,456	2.09%
5,001 ~ 10,000	221	1,746,758	0.58%
10,001 ~ 15,000	59	752,441	0.25%
15,001 ~ 20,000	38	698,000	0.23%
20,001 ~ 30,000	33	899,000	0.30%
30,001 ~ 40,000	16	559,440	0.19%
40,001 ~ 50,000	8	369,014	0.12%
50,001 ~ 100,000	27	1,911,000	0.64%
100,001 ~ 200,000	14	1,848,287	0.62%
200,001 ~ 400,000	5	1,689,030	0.56%
400,001 ~ 600,000	2	978,000	0.33%
600,001 ~ 800,000	2	1,396,000	0.46%
800,001 ~ 1,000,000	0	0	0%
Make a self-classification based on the actual situation when above 1,000,001	11	280,609,000	93.54%
Total	5,203	300,000,000	100.00%

(4) List of Major Shareholders

Names of Major shareholders	No. of shares	Shares	Percentage %
Yulon Motor Co., Ltd.		143,500,000	47.83%
Nissan Motor Co., Ltd.		120,000,000	40.00%
Yu Ching Business Co., Ltd.		3,500,000	1.17%
Sin-Chi Co., Ltd		3,050,000	1.02%
Wei Wen Investment Co., Ltd.		1,878,000	0.63%
Wei Tai Investment Co., Ltd		1,778,000	0.59%
Diamond Hosiery & Thread Co., Ltd.		1,768,000	0.59%
Lo-Wen Enterprises Co., Ltd.		1,700,000	0.57%
Farglory Life Insurance Inc.		1,392,000	0.46%
Taiwan Life Insurance Co., Ltd		1,042,000	0.35%

(5) Information about Market Price per share, Net Value, Earnings, Dividends and Related Information in Recent 2 Years

Item		Fiscal Year		
		2019 year	2020 year	Current Fiscal Year and before May 25, 2021
Market value Per share (Note1)	Highest	293.00	289.50	285.50
	Lowest	226.00	179.50	245.00
	Average	258.43	256.09	266.54
Net Assets Per share (Note2)	Before distribution	71.91	72.25	74.66
	After distribution			-
EPS(Earning Per Share)	Weighted average number of shares	300,000,000	300,000,000	300,000,000
	EPS(Earning Per Share) (Note3)	24.27	21.80	2.70
Dividend Per share	Cash Dividend	21.27	18.53	-
	Stock Dividend	-	-	-
		-	-	-
Cumulative un-paid dividend(Note4)	-	-	-	
Analysis on ROI(Return on Investment)	Price-Earnings(P/E) Ratio(Note5)	10.65	11.75	-
	Price-Dividend Ratio(Note6)	12.31	13.82	-
	Dividend Yield(Note7)	8.13%	7.24%	-

* In case of surplus or capital reserve reinvested to allotment of shares, the number of shares to be distrusted should be disclosed with traced adjustment of market value and cash dividend information.

Note 1: Denotes the highest common shares and lowest market value for each year, calculated for the average annual market value for the trading value of each year and the trading volume.

Note 2: Please use the number of share outstanding by the end of the year and filled out by the distribution of the resolutions made by the Shareholders' meeting the second year.

Note 3: In the event of free allotment and requires tracing for adjustment, each EPS shall be listed before and after adjustment.

Note 4: In case the condition of outstanding equity security is distributed according to the undistributed dividends of that year accumulated to the year with surplus, the cumulative unpaid dividends of that year shall be disclosed respectively.

Note 5: Price-Earnings Ratio = Current average closing price per share / EPS

Note 6: Price-Earnings Ratio = Current average closing price per share / Cash dividend

Note 7: Cash Dividend Yield = Cash dividend / Current average closing price per share

Note 8: Each net value and EPS shall be filled to the print date of annual report with the data attested (reviewed) by the CPA in last quarter.

The other columns should also be filled up to the current year data as of the print date of the annual report.

(6) Dividend Policy and Execution Status

1. Dividend Policy governed by this Company By-Laws

For the Company's surplus profit (The 'surplus profit' refers to the net income plus the amounts of the current retained earnings adjustments which are not counted in the net income) at the end of each fiscal year, it shall cover the accumulated losses first, then, appropriating 10% as legal reserve, and set aside or reverse special reserve in accordance with the law. The shareholders' dividend or bonuses out of

remaining current profit and undistributed retained earnings at the beginning of the year shall be proposed first by the Board of Directors and to be resolved in the shareholders meeting.

The Company is in a stable and mature industry. Factors such as Company's profitability, funding of future operation and change in industrial environment, shareholder's interest and long term financial planning shall be considered in planning the Company's dividend distribution scheme. The amount shall not exceed 90% of current net income as the principal, however, the final dividend distribution ratio shall be proposed first by the board of directors and to be resolved in the shareholders meeting, regardless of such principle. Distribution of dividend is in the form of cash or shares. Cash dividend each year shall not be less than 20% of the total amount of the appropriated dividend of current year.

2. The proposal to this Shareholders Meeting for dividend distribution as follows

The proposal to the Shareholders General Meeting for 2021 for the dividend distribution is cash dividend at NT\$18.53 per share.

(7) The effect of the distribution of stock dividend as proposed by this Shareholders Meeting on operation performance and earning per share : Nil

(8) Compensation of the Employee, Directors and Supervisors

1. The articles of association indicate the percentage or scope of compensation for the employees, directors and supervisors:

If the Company has profits for the current year, it shall be distributed not less than 0.1% as employees' compensation. The employees' compensation to be resolved in the form of shares or in cash, is agreed upon by a resolution of the Board of Directors and shall be submitted to the shareholders' meeting. However, if the Company has the accumulated losses, the profits must be reserved in advance to offset such losses. Then according to the ratio mentioned in preceding paragraph, to be reserved for such employees' compensation.

Apart from the appropriation of aforementioned employee remuneration, the Company also distributes three holiday bonuses, annual bonus, operating team growth performance bonus, and other incentive awards based on factors such as operation performance and the individual work performance of employees. The company intends to encourage employees with producing better performance for the company and shareholders.

Directors and supervisors of the Company may be paid NTD 100,000 (including the transportation allowances) monthly.

2. Yulon Nissan adopted the distribution proposal of the company's 2020 cash remuneration payable to employees at the Board of Directors Meeting on March 23, 2021 in accordance with the estimation of certain ratio from the profits of current year. In the event of discrepancy between the aforementioned estimation amount and the actual amount distributed, the accounting department shall process in according with variation in estimation and adjust to account in the year of distribution.

3. Information on the Board of the Directors adopting distribution compensation:

2020 director, supervisor and employee compensation

	Board Resolution (03/23/2021)
	Amount (NT\$)
Directors' and Supervisors' Compensation (Cash)	0
Employee's Compensation (Cash)	8,169,141
Total	8,169,141

4. The employee's bonus and directors/supervisors' remuneration paid from last fiscal year's earnings is:

	Board Resolution (03/24/2020)	Actual Result
	Amount (NT\$)	Amount (NT\$)
Directors/Supervisors remuneration (Cash)	0	0
Employee bonus (Cash)	9,121,389	9,121,389
Total	9,121,389	9,121,389

Note: The employee bonus \$9,121,389 had distributed after the 2020 shareholders' meeting.

(9) Status of company's repurchased Treasury Shares : Nil

2. Corporate Bonds issued : Nil

3. Preferred Stock issued : Nil

4. GDR(Global Depositary Receipt) issued : Nil

5. Employee Stock Options issued : Nil

6. Restricted Stock Dividends of Employee Issued : Nil

7. New shares issued for merger or acquisition : Nil

8. Recorded up to the previous one quarter of the Date of the Report is in Printing, previously issued or privately raised marketable securities that are still not completed or the completed and planned benefits but not shown over the recent 3 years : Nil

V · Highlights Of Operations

1. Business Content

(1) Business Scope

1. Business Scope

(1) Business Content: The company's main operating items include the design, research, development, sales and spare parts of cars products:

A. Passenger Vehicles: Sedan, RV and its components

B. Commercial Vehicles: Diesel Truck, Diesel Chassis and its components

(2) Operating weight

Unit : NTD thousand

Business Content	Fiscal year 2019		Fiscal year 2020	
	Amount	Percentage(%)	Amount	Percentage(%)
Finished cars	28,312,770	87.12	25,665,022	86.53
Parts	3,832,416	11.79	3,776,022	12.73
Other	353,421	1.09	219,594	0.74
Total	32,498,607	100.00	29,660,638	100.00

(3) Current main products

A. NISSAN brand:

KICKS series: 1.5L featuring continuously variable transmission, 5-door RV.

TIIDA series: 1.6 L continuous variable speed hatchback.

SENTRA series: 1.6L continuous variable speed, 4-door sedan

X-TRAIL series: 2.0/2.5L CVT Continuously Variable Transmission 4WD SUV.

JUKE series: 1.0 L Imported SUV featuring continuously variable transmission (CVT).

ALTIMA series: 2.0L imported sports car, 4-door.

LEAF series: imported electric car

370Z series: 3.7L imported 6-speed automatic/manual transmission sports car.

GTR series: 3.8L imported six-speed powershift sports car.

B. INFINITI:

Q50: L4 2.0L Turbo 7-speed, 4-door mid-sized luxury compact sport Sedan.

Q60: V6 3.0L Turbo/Automatic 7-speed, 2-door luxury sport Coupe.

QX50: L4 2.0L CVT Continuously Variable Transmission, 5-door mid-sized luxury SUV.

QX60: V6 3.5L CVT Continuously Variable Transmission, 5-Door 7-passenger luxury SUV.

(2) Industry Summary

1. Industry Environment Analysis

(1) Global Economic Environment

As more countries are receiving the COVID-19 vaccines and central governments worldwide continue to retain easing monetary policies, accompanied by factors such as the passing of the U.S. fiscal relief package, the world economy is recovering and expected to recover the pre-pandemic level. Nonetheless, pandemic development remains the largest uncertainty in the global economy. The estimation of the global economic growth in 2021 made by research institutions is shown in the following table:

2021 Global Economic Growth Rate Forecast		
Research Institute	Latest Forecast	Date of Announcement
IHS Global Insight	5.1%	Mar 2021
IMF International Monetary Fund	6.0%	Apr 2021

(2) China Economic Environment

During the base period and supported by policy, the economic growth rate this year is expected to rebound substantially, nonetheless accompanied by the risks of external uncertainty from the recurrent pandemic, recuperating enterprise investment capacity and confidence, and the trade and technology disputes between U.S. and China. The estimation of the economic growth in mainland China made by research institutions is shown in the following table:

2021 China Economic Growth Rate Forecast		
Research Institute	Latest Forecast	Date of Announcement
National People's Congress Standing Committee	6.0% or more	Mar 2021
IMF International Monetary Fund	8.4%	Apr 2021

(3) Domestic Economic Environment

Favored by thriving export demand driven by global economic recovery, the manufacturing industry is optimistic about future economic performance. Meanwhile, the diminishing impact of pandemic allows the domestic consumer market to restore the pre-pandemic level. Moreover, the continuous increase of domestic investment level, return of Taiwanese companies and expanding investment in the semiconductor industry as well as other favorable factors all contribute to the constant and stable growth in the economy. The estimation of the economic growth in Taiwan made by research institutions is shown in the following table:

2021 Taiwan Economic Growth Rate Forecast		
Research Institute	Latest Forecast	Date of Announcemt
Directorate-General of Budget, Accounting and Statistics, Executive Yuan.R.O.C.(Taiwan)	4.64%	Feb 2021
IHS Markit	4.5%	Mar 2021
IMF International Monetary Fund	4.7%	Apr 2021

2. Industry Overview and Development

Due to the descending benefits of the exemption from the exercise tax for the replacement of vehicles and imported car sales increased substantially, sales increased by 4.1% from 2019. In 2020, the total sales was 444,161 cars. The sale of made-in-Taiwan vehicle was 228,996 cars, which grown by 5.6% than 2019; imported vehicle was 215,165 cars, which grown by 2.5% than 2019; market share grown to 48.4%.

3. Relationships of the industry's upper, middle and down streams.

Upper streams: partners of manufacturing car parts and components.

Middle streams: center of manufacturing, R&D, and marketing.

Down streams: dealers directly dealing with customers and being responsible for car sales and after-sale services.

4. Development trend and competition by each product line

(1) Small family car(1600cc below):

In 2020, 32,363 domestic small saloon cars under 1600cc were sold, indicating a decreased rate of 18% compared to 2019, accounting for 36.2% of the domestic passenger car market.

(2) 2.0L or below car models (1600~2000cc):

In 2020, The medium sedan market sales reached 55,525 cars , same as 2018, accounting for 62.1% of the domestic passenger car market.

(3) Decline of 2.0L or above car models

The sales volume in the large-sized car market in 2020 amounts to 1,516 cars, indicating a decreased rate of 17% compared to 2019, accounting for 1.7% of the large-sized car market.

(4) RV car models

In 2020, the sales volume in the RV car market is 225,154 vehicles, the sales volume with an increase of 13% from 2019.

(3) Technology, Research and Development (R&D)

1. As of the most recent years and Printing of the Annual Report, the total R&D expenditure invested

Unit : NTD thousand

Item	Fiscal Year	Fiscal year 2019	Fiscal year 2020	Current Fiscal Year and before May 25, 2021(Note)
R&D expenditure		621,509	597,114	122,737
Net Sales		32,498,607	29,660,638	12,231,268
Percentage of R&D expenditure over Net Sales		2%	2%	1.0%

Note : The figures are self-totaled number

2. The technology and product successfully developed

(1) September 2007: Completed the development of LIVINA new model.

(2) November 2007: Completed the development of CABSTAR new model.

(3) February 2009: Completed the development of new TEANA model.

(4) October 2011: Completed the development of new NEW MARCH model.

(5) October 2012: Completed the development of new BIG TIIDA model.

(6) October 2013: Completed the development of SUPER SENTRA model.

(7) October 2013: Completed the Taiwan emission phase 5 development of TEANA / MARCH / TIIDA 4-door.

(8) January 2014 :Completed the development for ALL NEW LIVINA.

(9) October 2014 :Completed the development for modified model of SENTRA AERO.

- (10) March 2015: Completed the development of new-generation X-Trail model.
- (11) April 2016 :Completed 6 car models, TEANA / MARCH / TIIDA 4-door/BIG TIIDA / SUPER SENTRA / ALL NEW LIVINA in accordance with the TPMS regulations.
- (12) February 2017 completed the development for modified model of iTIIDA.
- (13) October 2017: Completed the development of remodeled SENTRA.
- (14) May 2018: Completed the development of remodeled X-TRAIL.
- (15) September 2018: Completed the development of remodeled SUPER SENTRA / BIG TIIDA.
- (16) October 2018: Completed the development of remodeled A ALL NEW LIVINA '19 in accordance with the TPMS regulations.
- (17) November 2018: Completed the development of remodeled NEW MARCH '19 in accordance with the TPMS regulations.
- (18) November 2018: Completed the development of new KICKS model.
- (19) July 2019: Completed the development of remodeled KICKS '19
- (20) October 2019: Completed the development of remodeled SUPER SENTRA / BIG TIIDA '20
- (21) November 2019: Completed the development of remodeled X-TRAIL '20
- (22) June 2020: Completed the development of Euro 6 KICKS model.
- (23) September 2020: Completed the development of ALL NEW SENTRA model.
- (24) September 2020: Completed the development of Euro 6 BIG TIIDA model.
- (25) September 2020: Completed the development of Euro 6 X-TRAIL model.

3.R&D Plan

(1) Products to Be Developed & Time

Our Company continues to collaborate and communicate with NISSAN Japan closely to introduce new products that meet the market demand, on the basis of Taiwan market trend analysis and consumer requirement. The current selling models of KICKS, SENTRA, TIIDA, and X-TRAIL are all best-selling models in the market. In response to the rise of energy saving and environmental awareness, not only will our Company follows NISSAN's global product strategy by launching the EV/HEV models in near future, but we will also strengthen the SUV/e-Power product lines to cope with the increasingly booming SUV market in order to continue expanding the market share.

(2) Expected Development Costs

Unit : NTD thousand

2020	2021	2022
459,977	500,752	385,070

(4) Long, short term business development plan

In 2016, the growth momentum in the automotive market gradually improved as a result of the government's replacement subsidies and the new models launched by each brand.

To continuously maintain a stable growth and secure the corporate sustainable development and long-term profitability, the Company has to actively plan and carry out the short-term and long-term action plans periodically.

1. Short-term business development plan

(1) Product strategy

Design the optimal combination of car models and boost market share via a complementary strategy with domestic made car and imported car models incorporated.

Meanwhile, we also plan product lines close to the market trends, strive to produce the most attracting and needs-based products with an emphasized vehicle core value on better appearance, more durable usability, advanced technology and higher performance.

(2) Marketing strategy

A. NISSAN:

(A). NIM (NISSAN INTELLIGENT MOBILITY) include the three core technologies for “smart driving,” “smart energy” and “smart integration,” which will re-shape brand value and drive brand rejuvenation for expansion in target customers.

(B). To advocate activities of “promoting brand image,” “enhanced internal consensus,” “promotion activities for all car models/CRM” and “promotion activities for car types” to increase the brand penetration for our goal.

(C). In order to enhance Car Advisor competitiveness, improve successful transaction rate, and provide more convenient purchasing experience, “interactive experience platform”, “test drive at your home”, and ICT (Information and Communication Technology) tools such as "Nissan PAD APP" are introduced.

(D). The introduction of the “i-NISSAN Sales Platform” has not only promoted the transparency of consumer trading conditions, but also improved the efficiency of the company’s order operations.

B. INFINITI:

(A). To stress the brand core value of “Inspired performance”, the brand development focuses on three pillars, namely “driver and customer oriented”, “streamline and elegant”, and “high-tech embedded”.

(B). To stress activities of “product experience marketing development,” “well-defined brand orientation” and “increased promotion effectiveness” to raise brand awareness.

(C). To strengthen its distribution, NISSAN will continue to expand digital assisting tool application and five-star prestigious services with continuous improvement on SSL and CSI.

(3) Customer satisfaction strategies

A. Sales Service Satisfaction: Speed up and improve sales satisfaction through marketing management campaigns such as brand propaganda, elite sales cultivation, customer care and information, and aid tools (i.e. NISSAN PAD and interactive experience platform).

B. Post-Service Satisfaction: Develop CSI in attempt to become the leading brand in domestic post-sales service satisfaction in addition to reengineer customer issues quickly and customer relation management to enhance customer service satisfaction.

(4) Profit increasing strategies

To achieve the best profit efficacy by enhancing car model combination management, and to effectively increase car model sales and profits by continuous implementation of car model profit and cost management.

(5) Cooperate with global trends in environmental protection, energy-conservation and carbon reduction to develop clean automobiles.

To shape the image of green brand, the company will continue and expand the introduction of green and clean-energy vehicles to build a green traffic vision comprising the co-existence concept of people, cars and nature.

(6) Proactively response to government policy on five-year commodity replacement funding

In early 2016, the government announced the implementation of old vehicles replacement with new commodity tax exemption and has effectively increased consumer intention to purchase new cars. To control the policy trend and strengthen competitive advantage, the company has formulated sales strategies with more ambition and built the one-stop management process to capture the policy related business opportunities through optimal service content and quality.

2. Long-term business development plan

To sustain the demand for company growth, NISSAN Motor reexamines the mid and long-term internal and external environmental impact assessment and identifies the future potential market risks and opportunities. The Company prudently designs the “Mid-Term Strategic Plan” and expects to establish the core competitive advantage for the next generation in 3 years, in order to assure the accomplishment of mid-term strategic objectives.

The framework of Mid-Term Strategic Plan includes two principal objectives, 3S Strategic Framework, and Nine Major Strategic Supports, as described below:

A. Sell More – Sales growth strategy based on “innovation.”

The mid and long-term core competitive advantages will develop from “innovation” and cooperate with big data analysis for the application of identifying potential customer of development, precision analysis of different customer demand, and development of differentiated marketing to effectively conduct marketing strategy. Meanwhile the strategy will unfold the overall brand development strategy, customer access process management strategy, channel competition strategy, and customer-oriented product development strategies as well as other core strategic supports to examine the overall precision combat approach and to substantially improve resource allocation effect and the growth in sales momentum.

B. Spend Wise – Cost thinning strategy based on “reciprocity.”

The management consisting of revenue generation and saving will supplement each other and effectively improve the nature and profits of the company. Such management will not only expand the sales in breadth and depth but also initiate TdC (Total delivery Cost) for management improvement, reviewing and implementing nodes improvement comprehensively to substantially improve the competitive advantage in cost and to inject stable profit source for marketing resource and the company.

C. Share with Hearts – Corporate rooting strategy based on “sharing.”

The company will comprehensively examine the changes in corporate nature and competitive environment through the formulation of mid-term strategy plan. The setup of mid and long-term strategic objectives and designing mid and long-term strategic orientation will refine the corporate cultural value with effective repurposing of organization management.

The mid-term strategic plan will establish a “people-oriented” corporate foundation with the purpose to create resource sharing, responsibility sharing, and outcome sharing “inclusive environment.” The plan will expand the potential and value of employees so that employees will incessantly discover innovation and take challenge with courage. All employees will develop consensus through intense communication and good interaction in the process, which will become the specific contribution of compelling power in “Sell More” and “Spend Wise.”

a. Launching next-generation human resource system

The system will continue building a strategic-oriented learning organization as the key development, upgrading organizational operation efficiency through organization process reengineering, V-up Nissan Motors system analysis and problem-solving approach, and cost and carbon reduction. Meanwhile the system will continue expand the scope and application of knowledge management platform to create opportunities of constant learning growth for employees and build the environment and culture of learning-based organization.

■ Remarkable marketing team plan: Update capacity of marketing team.

■ Distinguished supervisor plan: Intensify the managerial capacity of management.

■ Supervisor successor plan: Develop entry-level officers and successor for mid-level supervisor.

■ Key talent retention: Retain the core talents for the company effectively through reasonable and transparent assessment system.

■ Dual-track system: Build professional technological position and managerial positions in terms of long-term development orientation so employees will receive explicit development path.

■ Key process document systematization: Document the company knowledge with core value and record and retain through systematic approach to facilitate management and use.

b. Introduce next-generation information system

The Company introduces an enterprise information sharing platform that integrates and shares information in real time without qualitative change to provide value-added applications and management in line with industry trends and effectively eliminate business risks and threats; in addition, the Company develops a big data system that analyzes and computes customer preferences for precision marketing and tracks customers’ network activity for prospects to increase sales. Moreover, the company also continues to develop and improve Smart DMS to strengthen the competitiveness in distributors, upgrade the sales power in distributors, customer satisfaction and operational benefits, and thereby improve the overall operational performance of the company.

c. Continue to refine “innovative” corporate culture

The future core competitive advantage will continue to develop from “innovation” with introduction of innovative products and services to effectively utilize the core intelligence capital of the company and comprehensively build customer values.

In terms of product innovation, the company will collect and manage customer opinions with introduction or mainstream models into process management, thereby to discover the potential demand for consumers, develop and introduce products meeting customer expectation, and create

maximum values for customers and shareholders.

Continue to strengthen “quick service” in terms of service innovation: Effectively improve customer satisfaction through professional and trustworthy after-sales service and quick solution of customer problems.

2. Market, Production & Sales Review

(1) Market Analysis

1. Sales Area of company’s Main Products

This company’s products are designing, R&D, Sales of Sedan, RV vehicles and commercial vehicles, and sales of other components. Taiwan area is our main sales area and Japan, Singapore, Thailand, Egypt, Indonesia and middle East are the main export sales areas.

2. Market Share

In 2020, we sold 35,177 general cars and 1,023 import ones. The total sales volume is 36,200 units and the market share is 8.2%.

3. Analysis and Description of 2020 Market Sales Status and Growth

Due to the decrease in demand for the replacement of vehicles and increased sales of imported cars in 2020, the number of new cars registered in Taiwan in 2020 was up 4.1% from 2019. In 2020, the sales volume of domestic passenger cars was 89,404, which was 8.0% lower than 97,078 in 2019. The sales volume of RV was 225,154, which was 13% higher than 199,645 in 2019. This resulted in a continuous decline in the proportion of domestic cars to 51.6% in 2020, up 0.7% compared with 50.9% in 2019, showing the increasing difficulty in the operation of domestic cars.

4. Market Sales Forecast for This Year (2021)

Due to the stable growth in Taiwan’s economy and driven by the new model released by various carmakers, the public is compelled to place an order for cars in advance in concern of supply shortage, in spite of the interference of global coronavirus pandemic and shortage in vehicle chips. Taiwan’s car market growth flourishes, accumulating 118,354 vehicles sold in all markets between January and March, up 17.3% compared with the same period last year. Q1 sale for domestic vehicles increased by 35.7% and the sale for imported vehicles increased by 0.6%, compared with that of the same period last year. Looking into 2021, in spite of the strong support by demand for car purchase, if the shortage with vehicle chips continues to expand, the utilization for vehicle production will be inadequate and may become a hidden concern in the growth of the car market.

In 2020 the Company will continue to improve its brand image of “innovation that excites” and favorability through face-lifted launches of KICKS and SENTRA and will also enhance the power of basic models to meet the needs of economical consumers who intend to replace their old cars in response to the government’s eco-friendly policy. In response to the fiercely competitive market, we will launch INFINITI Q50 300GT and LEAF to further consolidate our market share.

5. Competitive Niche

(1) Advantageous Operation and Management Ability

- A. Expand combined operational effects across the strait and of the group.
- B. Leverage Nissan’s global resources to reduce part costs.
- C. Strengthen our financial management ability and investment performance.

(2) A Superior and Complete Product Line

- A. Introduce products that meet market and customer needs to create customers’ value.

- B. Innovate IT to strengthen product variation and competitive advantages.
 - C. Increase brand name celebrity of our imported cars to continuously grow our sales volume.
 - D. To develop a green brand image and increase product value and brand awareness
- (3) Chinese Style of Design Ability
- A. Play an important role in Nissan’s global R&D centers and dominate the design of some of our car models.
 - B. Create profits through our technical output.
 - C. Cater to the tastes of the Chinese market and design/develop products that can better meet customers’ needs.
- (4) Comprehensive Service System
- A. Provide real-time and comprehensive value-added services through our e-platform.
 - B. Increase our dealers’ overall operating and management ability.
 - C. To promote “Service Express” to effectively increase customer satisfaction
- (5) Learning Organization
- A. Increase our employees’ core, management and professional competency.
 - B. Increase the use of Nissan’s V-UP system problem solving approach and gradually accumulate our acquired successful experience to form an innovative learning organization and establish long-term competitive advantages.
 - C. Set up a KMS knowledge base and concretize successful experience to build a long-term competitive advantage.
 - D. Improve the operating efficiency through continuous process checks and reengineering.
6. Advantageous and Disadvantageous Factors of Perspective Development and Strategies to Address
- (1) Advantageous Factors
- Our company will continue to use “innovation” as the core of our entire development, and center on our consumers’ value to increase our “product power” and “service quality” to create a higher competitive edge. For our “product power”, we will successively introduce Nissan’s quality car designs (NISSAN and INFINITI brands) and combine the personalized IT interface with our products to provide our consumers with a more convenient and mobile life.
- A. In respect to NISSAN service, For our “service quality”, we will continue to provide our consumers with “genial”, “speedy”, “professional”, and “reliable” service with our thoughtful service ideal.
 - B. In terms of service, INFINITI will continue to build offices meeting the specification of IREDI (INFINITI Retail Environment Design Initiative)” in addition to offering P.C.E (Premium Customer Experience), 5-start prestigious services for car owners to experience premium service quality. Meanwhile INFINIT will introduce digital assisting tools to provide more superior service experience, creating higher added-value and customer satisfaction for consumers.

(2) Disadvantageous Factors

- A. The expansion of imported luxury brands with introductory entry-level car models with lower price consumes the price and market of existing domestic cars.
- B. Business interruption caused by shortage in vehicle chips may take a toll on the production and supply of parts and vehicles.
- C. The 2040 electric car policy framework and environmental support are unclear, which may affect the medium-term and long-term development of renewable vehicles and cause potential business risks.
- D. The proportion of old vehicles in Taiwan is too high. In 2021, the number of vehicles aged over 15 years accounted for 33% of total vehicles in Taiwan, and the figure continued to grow. This had a negative impact on driver safety and environmental protection and also affected consumers' willingness to buy new cars.

(3) Countermeasures

Nissan Motor Co., Ltd. will continue to uphold to “innovation” and introduce superior products and services in order to strengthen its competitiveness. The company will devote in creating higher values for consumers and thoroughly implement customer-oriented management philosophy to fully achieve the corporate vision in “becoming the benchmark enterprise of cross-strait automobile industry in “product innovation” and “service innovation.”

(2) The major usage and production processes of main products: The company’s main business is design, research, develop, sale and components sales of car products, and there are no production processes, therefore it’s not applicable.

(3) Supplies of main raw materials: The company is not a production manufacturing industry; therefore it’s not applicable.

(4) List of Major Suppliers and Clients Over the Recent 2 Fiscal Years

1. Data of suppliers accounting for more than 10% of total purchases over the recent 2 fiscal years

Unit : NTD thousand

Rank	Fiscal year 2019				Fiscal year 2020				First Quarter in 2021			
	Supplier's Name	Amount	% to Net Purchase	Relationship with Yulon-Motor	Supplier's Name	Amount	% to Net Purchase	Relationship with Yulon-Motor	Supplier's Name	Amount	% to Net Purchase	Relationship with Yulon-Motor
1	Yulon Motor Co., Ltd.	26,193,544	99	Relative Party	Yulon Motor Co., Ltd.	23,797,486	98	Relative Party	Yulon Motor Co., Ltd.	6,573,163	98	Related Party
2	Others	350,362	1		Others	519,809	2		Others	134,146	2	
	Net Purchase amount	26,543,906	100		Net Purchase amount	24,317,295	100		Net Purchase amount	6,707,309	100	

2. Data of clients accounting for more than 10% of total sales over the recent 2 fiscal years

Unit : NTD thousand

Rank	Supplier's Name	Fiscal year 2019			Fiscal year 2020			First Quarter in 2021		
		Amount	% to Net Purchase	Relationship with Yulon-Motor	Amount	% to Net Purchase	Relationship with Yulon-Motor	Amount	% to Net Purchase	Relationship with Yulon-Motor
1	Taiwan Acceptance Corporation	28,264,976	87	Relative Party	25,612,672	87	Relative Party	6,573,163	98	Related Party
2	Others	4,233,631	13		4,047,966	13		134,146	2	
	Net Purchase amount	32,498,607	100		29,660,638	100		6,707,309	100	

(5) Production Volume over the recent 2 years: This company is not a production manufacturer industry; therefore it's not applicable.

(6) Sales Volume of Recent 2 Fiscal Years

Unit : Volume \ NTD thousand

Sales Volume Main Produces (or by Department)	Fiscal year 2019		Fiscal year 2020		Fiscal year 2019		Fiscal year 2020	
	Local Sales		Export Sales		Local Sales		Export Sales	
	Volume	Amount	Volume	Amount	Volume	Amount	Volume	Amount
Vehicle	38,511	28,312,770	-		34,735	25,665,022	-	
Parts	-	3,680,391	-	152,025	-	3,704,831	-	71,191
Other	-	84,106	-	269,315	-	100,519	-	119,075
Total	-	32,077,267	-	421,340	-	29,470,372	-	190,266

3. Employee Data for the Recent Two Years and as of the Publication Date of Annual Report

Fiscal Year		Fiscal year 2019	Fiscal year 2020	Current Fiscal Year and before May 25, 2021
No. of Employee	Marketing	166	162	156
	Management	86	80	77
	Research & Development	166	159	153
	Total	418	401	386
Average age		42.30	43.75	43.92
Average seniority		13.87	15.05	15.35
Academy Ratio	Doctor	0	0	0
	Master	220	215	207
	College	174	163	157
	Senior High School	23	23	21
	Below Senior High School	1	1	1

4. Expenditures on Environment Protection

(1) Losses and Disposal caused by environmental pollution over the recent 2 years: Nil

(2) Probable environmental expenditures:

The Company has passed the ISO 14001 certification in Nov. 2015 and will continue to support the environment protection in the future. No major probable environmental expenditures are expected in the future.

5. Labor-Capital Relationship

(1) Current Prominent Labor-Capital Agreements, Employee Benefits and Their Implementation

1. Status of Labor-Capital Agreements

- (1) This company holds a monthly meeting with the labor representatives for proper communication of problems and improvements between the proprietor and the laborers.
- (2) Understand and pay more attention the needs and voice of the employee to promote the Labor-Capital harmony.
- (3) Ask for the opinions from the officials of the labor authorities, scholars or lawyers on relevant issues and hold seminars of relevant topics regularly.
- (4) Continue to strengthen our effort in educating the employees to enhance convergence.

2. Employee Benefits

- (1) Set the flexibility in working hours.
- (2) Provide commuter's transportation and scheduled home-returning transportation free of charge before holiday.
- (3) Provides safe, convenient, quiet dormitory environment and free of charge.

- (4) Establish employee welfares zone, which includes tennis court, indoor and outdoor basketball court, warm water swimming pool, sauna facilities, gymnasium, etc.
 - (5) Hold family day on May 1 labour day, annual domestic and foreign tourism, year-end lucky draw and banquet.
 - (6) Set up Worker's Complaint Handling System to assist colleagues to solve working problems and to maintain their rights and privileges.
 - (7) The Employee Assistance Program (EAP) was set up, with specialized professionals to assist employees with consultations on various problems encountered in their work and life, so as to relieve employees' work-life pressure and maintain their mental health.
 - (8) Institutionalize regulations on the prevention of sexual harassment to provide a harassment-free environment for the employees and employee-to-be. Necessary actions would be taken to prevent, correct, punish and handle acts of harassment, and to ensure the protection of the privacy of the victims as well as the rights of all employees.
3. Retirement System
- (1) This company complies with the requirements set forth in the Labor Standards Law and institutionalized relevant regulations on retirement and pecuniary aid in case of death.
 - (2) For enhancing the quality of human resources and proper mechanism for replacing the old with the young employees, we have institutionalized a flexible retirement and resignation program.
 - (3) The employee retirement regulations developed in accordance with "Labor Pension Act" belongs to the regulation governing pension appropriation. The Company has appropriated 6% from the monthly salary of employees to the individual pension fund accounts at the Bureau of Labor Insurance since July 1st, 2005. The 2020 and 2019, the Company has recognized the amount of appropriation according to the ration stipulated in the appropriation program to the Statement of Comprehensive Income in the amount of NT15,390 thousand and NT15,332 thousand, respectively.
 - (4) The Company adopted the defined benefit plan under the Labor Standards Law, under which pension benefits are calculated on the basis of the length of service and average monthly salaries of the six months before retirement. The Company contributes amounts equal to 2% of total monthly salaries and wages to a pension fund administered by the pension fund monitoring committee. Pension contributions are deposited in the Bank of Taiwan in the committee's name.

(2) Labor Dispute

Harmonized Labor-Capital has been maintained since the very beginning, and labor dispute that had caused company loss has never happened.

However, the Company was issued a fine for NT\$20,000 following a labor inspection result dated 12/12/2019 due to overtime applications not being timely processed (Labor Standards Act Article 32).

The Company has reviewed the working hour management process and prevented it from happening again.

6. Prominent Contracts

Contract	Counter party	Contract Period	Highlights of Provisions	Restrictive Terms
Technical cooperation agreement	Nissan Motor Co., Ltd.	2003.11.01~ 2008.10.31 Note(1)	Technical cooperation to develop and manufacture a variety of vehicles	1. Restriction on sub-licensing to a third party 2. Restriction on sales beyond licensed territories
Dealing agreement on import cars	Nissan Motor Co., Ltd.	2003.11.01~ 2008.10.31 Note(1)	Dealing matters with import cars	1. Restriction on sales beyond licensed territories 2. Confidential responsibility on third party business
OEM, Substitute Materials Contract	Yulon Motor Co., Ltd.	2015.05.01~ 2020.04.30 Note(2)	Assembly for variety of vehicles and auto parts	1. Restriction on sub-licensing to a third party 2. Restriction on sales beyond licensed territories
Sales Contract	Taiwan Acceptance Corporation	Note(3)	Provide Car Financing to Dealers	1. Restriction on sub-licensing to a third party 2. Confidential responsibility on third party business
Distribution agreement	Yuan Long Motor Co., Ltd. and other 3 companies	2021.03.01~ 2024.02.28	Sales of Nissan a variety of vehicles and auto parts	1. Restriction on sub-licensing to a third party 2. Confidential responsibility on third party business
Distribution agreement	Yu Tang Motor Co., Ltd. and other 2 companies	2017.03.01~ 2022.02.28	Sales of Nissan a variety of vehicles and auto parts	1. Restriction on sub-licensing to a third party 2. Confidential responsibility on third party business
Distribution agreement	Yu Sin Motor Co., Ltd. and other 4 companies	2019.03.01~ 2021.02.28	Sales of Nissan a variety of vehicles and auto parts	1. Restriction on sub-licensing to a third party 2. Confidential responsibility on third party business
Distribution agreement	Chen Long Motor Co., Ltd. and other 2 companies	2020.03.01~ 2021.02.28 (Note4)	Sales of Nissan a variety of vehicles and auto parts	1. Restriction on sub-licensing to a third party 2. Confidential responsibility on third party business

Note(1): If no action is taken to renew or non renew the contract at least 6 months prior to its expiration, the contract will automatically be renewed for 1 years.

Note(2): If no action is taken to renew or non renew the contract at least 3 months prior to its expiration, the contract will automatically be renewed for 1 years.

Note(3): Yulon Nissan Motor Co., Ltd., and Taiwan Acceptance Corporation are affiliates, and Dealers collections are made through Taiwan Acceptance Corp.; therefore contract duration was not specifically instituted.

Note(4): If no action is taken to renew or non renew the contract at least 3 months prior to its expiration, the contract will automatically be renewed for 1 years.

| VI · Financial Information |

1. Condensed Financial Statements for the recent 5 fiscal year

(1) Condensed Balance Sheet and Comprehensive Income Statement Individual Condensed Balance Sheets-IFRS

Unit : NTD thousand

Fiscal Year Item		Financial Data in recent 5 years					The financial data as of March 31, 2021 (Note 1)
		2016	2017	2018	2019	2020	
Current Assets		12,208,994	8,005,623	7,749,776	6,985,580	6,537,926	7,034,143
Property, plant and equipment		1,703,040	1,479,225	1,793,200	1,934,280	1,929,478	2,007,061
Intangible assets		17,407	20,882	25,152	22,170	39,882	34,038
Other assets		15,797,481	16,264,911	16,531,619	18,458,399	19,257,344	20,022,627
Total Assets		29,726,922	25,770,641	26,099,747	27,400,429	27,764,630	29,097,869
Current Liabilities	Before distribution	6,310,765	2,545,626	2,838,463	2,534,198	2,483,233	3,003,248
	After distribution	12,910,765	8,845,626	8,139,463	8,915,198	Note2	-
Non-current liabilities		1,861,814	2,030,391	2,319,542	3,292,907	3,606,846	3,697,707
Total Liabilities	Before distribution	8,172,579	4,576,017	5,642,713	5,827,105	6,090,079	6,700,955
	After distribution	14,772,579	10,876,017	10,943,713	12,208,105	Note2	-
Equity attributable to owners of the company		21,554,343	21,194,624	20,457,034	21,573,324	21,674,551	22,396,914
Share Capital		3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Capital Reserves		6,129,405	6,129,405	6,129,405	5,988,968	5,988,968	5,988,968
Retained Earnings	Before distribution	12,387,086	12,440,237	12,059,784	13,855,188	14,014,019	14,825,696
	After distribution	5,787,086	6,140,237	6,758,784	7,474,188	Note2	-
Other equity		37,852	(375,018)	(732,155)	(1,270,832)	(1,328,436)	(1,417,750)
Treasury stock		-	-	-	-	-	-
Noncontrolling interest (NCI)		-	-	-	-	-	-
Total equity	Before distribution	21,554,343	21,194,624	20,457,034	21,573,324	21,674,551	22,396,914
	After distribution	14,954,343	14,894,624	15,156,034	15,192,324	Note2	-

Note 1: Quarterly Statement of the First Quarter of 2021 has not been reviewed by CPAs.

Note 2: Earnings distribution proposal will be confirmed by 2021 general meeting of shareholders.

Consolidated Condensed Balance Sheets-IFRS

Unit : NTD thousand

Item \ Fiscal Year		Financial Data in recent 5 years					The financial data as of March 31, 2021 (Note 1)
		2016	2017	2018	2019	2020	
Current Assets		12,843,955	8,783,713	8,364,080	14,997,108	8,299,093	8,787,589
Property, plant and equipment		1,703,040	1,479,225	1,793,200	1,934,280	1,929,478	2,007,061
Intangible assets		17,407	20,882	25,152	22,170	39,882	34,038
Other assets		15,175,346	15,492,967	15,917,315	11,617,848	17,496,177	18,269,181
Total Assets		29,739,748	25,776,787	26,099,747	28,571,406	27,764,630	29,097,869
Current Liabilities	Before distribution	6,310,765	2,545,626	3,323,171	3,705,175	2,483,233	3,003,248
	After distribution	12,910,765	8,845,626	8,624,171	10,086,175	Note2	-
Non-current liabilities		1,874,640	2,036,537	2,319,542	3,292,907	3,606,846	3,697,707
Total Liabilities	Before distribution	8,185,405	4,582,163	5,642,713	6,998,082	6,090,079	6,700,955
	After distribution	14,785,405	10,882,163	10,943,713	13,379,082	Note2	-
Equity attributable to owners of the company		21,554,343	21,194,624	20,457,034	21,573,324	21,674,551	22,396,914
Share Capital		3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Capital Reserves		6,129,405	6,129,405	6,129,405	5,988,968	5,988,968	5,988,968
Retained Earnings	Before distribution	12,387,086	12,440,237	12,059,784	13,855,188	14,014,019	14,825,696
	After distribution	5,787,086	6,140,237	6,758,784	7,474,188	Note2	-
Other equity		37,852	(375,018)	(732,155)	(1,270,832)	(1,328,436)	(1,417,750)
Treasury stock		-	-	-	-	-	-
Noncontrolling interest (NCI)		-	-	-	-	-	-
Total equity	Before distribution	21,554,343	21,194,624	20,457,034	21,573,324	21,674,551	22,396,914
	After distribution	14,954,343	14,894,624	15,156,034	15,192,324	Note2	-

Note 1: Quarterly Statement of the First Quarter of 2021 has been reviewed by CPAs.

Note 2: Earnings distribution proposal will be confirmed by 2021 general meeting of shareholders.

Individual Condensed Income Statement-IFRS

Unit : NTD thousand

Fiscal Year Item	Financial Data in recent 5 years					The financial data as of March 31, 2021 (Note)
	2016	2017	2018	2019	2020	
Operating Revenue	34,860,446	33,221,774	31,257,730	32,498,607	29,660,638	7,900,885
Gross Profit	5,046,649	6,184,455	5,326,727	4,848,222	4,094,532	892,366
Operating profit or loss	1,224,263	2,096,150	1,360,274	1,394,245	341,492	86,460
Non-operating Income and Expenses	4,361,841	5,907,271	6,316,286	7,718,022	7,819,478	925,404
Profit before tax	5,586,104	8,003,421	7,676,560	9,112,267	8,160,970	1,011,864
Net income (loss)	4,630,615	6,642,500	5,890,046	7,281,897	6,540,938	809,175
Other comprehensive profit and loss (net)	(1,281,450)	(402,219)	(327,636)	(528,208)	(58,711)	(86,812)
Total current comprehensive profit and loss	3,349,165	6,240,281	5,562,410	6,753,689	6,482,227	722,363
Net income attributable to parent company's shareholders	4,630,615	6,642,500	5,890,046	7,281,897	6,540,938	809,175
Net income attributable to unrestrictive equity	-	-	-	-	-	-
Total comprehensive profit and loss attributable to parent company's shareholders	3,349,165	6,240,281	5,562,410	6,753,689	6,482,227	722,363
Total comprehensive profit and loss attributable to unrestrictive equity	-	-	-	-	-	-
EPS (Earning Per Share)	15.44	22.14	19.63	24.27	21.80	2.70

Note: Quarterly Statement of the First Quarter of 2021 has not been reviewed by CPAs.

Consolidated Condensed Income Statement-IFRSs

Unit : NTD thousand

Fiscal Year Item	Financial Data in recent 5 years					The financial data as of March 31, 2021 (Note)
	2016	2017	2018	2019	2020	
Operating Revenue	34,860,446	33,221,774	31,257,730	32,498,607	29,660,638	7,900,885
Gross Profit	5,046,649	6,184,455	5,326,727	4,848,222	4,094,532	892,366
Operating profit or loss	1,202,037	2,075,688	1,336,754	1,364,489	299,359	76,267
Non-operating Income and Expenses	4,384,067	5,927,733	6,339,806	77,47,778	7,861,611	935,597
Profit before tax	5,586,104	8,003,421	7,676,560	9,112,267	8,160,970	1,011,864
Net income (loss)	4,630,615	6,642,500	5,890,046	7,281,897	6,540,938	809,175
Other comprehensive profit and loss (net)	(1,281,450)	(402,219)	(327,636)	(528,208)	(58,711)	(86,812)
Total current comprehensive profit and loss	3,349,165	6,240,281	5,562,410	6,753,689	6,482,227	722,363
Net income attributable to parent company's shareholders	4,630,615	6,642,500	5,890,046	7,281,897	6,540,938	809,175
Net income attributable to unrestrictive equity	-	-	-	-	-	-
Total comprehensive profit and loss attributable to parent company's shareholders	3,349,165	6,240,281	5,562,410	6,753,689	6,482,227	722,363
Total comprehensive profit and loss attributable to unrestrictive equity	-	-	-	-	-	-
EPS (Earning Per Share)	15.44	22.14	19.63	24.27	21.80	2.70

Note: Quarterly Statement of the First Quarter of 2021 has been reviewed by CPAs.

(2) CPAs' Name and Audit opinions

Fiscal Year	2016	2017	2018	2019	2020
CPA (Certified public accountant)	Wan-Yi Liao Chien-Hsin Hsieh	Wan-Yi Liao Robert Yu	Wan-Yi Liao Robert Yu	Wan-Yi Liao Robert Yu	Wan-Yi Liao Robert Yu
Auditors' opinions	Unqualified Opinion	Unqualified Opinion	Unqualified Opinion	Unqualified Opinion	Unqualified Opinion

2. Financial analysis in recent 5 years

Financial Ratio Analysis complying with IFRS - individual

Analysis items		Fiscal Year		Financial analysis in recent 5 years					The financial data as of March 31, 2021 (Note 1)
		2016	2017	2018	2019	2020			
Finance Structure%	Debt to assets ratio	27	18	22	21	22	23		
	Long term funds to Property, plant and equipment ratio	1,375	1,570	1,270	1,286	1,310	1,300		
Liquidity %	Current Ratio	193	314	233	276	263	234		
	Quick Ratio	193	314	233	276	263	230		
	Interest coverage ratio	162	718	7701	1,147	554	330		
Operating Performance	Receivables turnover (times)	69	43	33	41	69	59		
	Average number days receivables outstanding	5	8	11	9	5	6		
	Inventory turnover (times)	10,785	21,552	-	-	-	-		
	Payable turnover (times)	23	26	22	7	81	58		
	Average inventory turnover days	-	-	-	-	-	-		
	Property, plant and equipment turnover (times)	19	21	19	17	15	16		
	Total asset turnover (times)	1	1	1	1	1	1		
Profitability	Return on assets (%)	15	24	23	27	23	6		
	Return on equity (%)	21	31	28	35	30	15		
	Pre-tax Income to Paid-in Capital Ratio (%)	186	267	256	304	272	135		
	Profit margin (%)	13	20	19	22	22	10		
	Earnings Per Share (NT dollar)	15.44	22.14	19.62	24.27	21.80	2.70		
Cash Flow	Cash flow from operations ratio (%)	Note3	107	64	Note3	10	Note3		
	Cash flow adequacy ratio (%)	17	12	12	7	11	6		
	Cash Flow Re-investment Ratio (%)	Note3	Note2	Note2	Note3	Note3	Note3		
Leverage	Operating leverage	1	1	1	1	3	3		
	Financial leverage	1	1	1	1	1	1		

Explanation of the changes in each financial ratio in recent two years:

1. Interest protection multipliers was decreased compared with the same period last year due to the increase in lease liability interest.
2. Increase average collection turnover and decreased in average collection days were caused by the decrease in the number of vehicles for receivables in current period leading to the rise in average account receivables.
3. Increase average payable turnover was caused by the decrease in the number of vehicles for payables in current period.
4. The decrease in Return on Total Assets Ratio and Return on equity was because of the increase in material prices this year that led to decreased net profit.

Note1: Financial Statement of 2016- 2020 has been reviewed by CPAs. Quarterly individual Statement of the First Quarter in 2021 has not been reviewed by CPAs.

Note2: 2017 & 2018 cash flow from operating activities subtracting cash dividends becomes negative value and is hence not calculated.

Note3: 2016, 2019, 2020 and First Quarter in 2021 was a net cash outflow from operating activities, therefore it is not counted.

Note4: The formula is as follows:

1. Finance structure

(1) Debt to assets ratio = total liabilities/total assets.

(2) Long term funds to property, plant and equipment ratio = (net shareholders' equity + Long term liabilities)/net fixed assets.

2. Liquidity

(1) Current ratio = current assets/current liabilities.

(2) Quick ratio = (current assets - inventory - prepaid expenses)/current liabilities.

(3) Interest coverage ratio = before income tax expenses and interest expense/current interest expense.

3. Operating Performance

(1) Receivables (including Account Receivable and Note Receivable from operating) turnover = cost of goods sold/average accounts Receivable (including Account Receivable and Note Receivable from operating).

(2) Average number days receivables outstanding = 365 days/average receivable turnover.

(3) Inventory turnover (times) = cost of goods sold/average inventory.

(4) Payable (including Account Payable and Note Payable from operating) turnover = cost of goods sold/average accounts payable (including Account Payable and Note Payable from operating).

(5) Average inventory turnover days = 365 days/average inventory turnover.

(6) Property, plant and equipment turnover (times) = net sales/net fixed assets.

(7) Total asset turnover = net sales/total assets.

4. Profitability

(1) Return on assets = [net income after tax + interest expense x (1-tax ratio)]/average total assets.

(2) Return on equity = shareholders' equity/net income after tax.

(3) Profit margin = net income after tax/net sales.

(4) Earnings Per Share = (net income after tax - preferred dividend)/weighted average number of shares.

5. Cash flow

(1) Cash flow from operations ratio = cash flow from operations/current liabilities.

(2) Net Cash flow adequacy ratio = cash flow from operations of recent five fiscal years/recent five fiscal years' (capital expenditure + increase in inventory + cash dividend).

(3) Cash flow re-investment ratio = (cash flow from operations - cash dividend)/(gross fixed assets + long-term investment + other asset + operation capital).

6. Leverage:

(1) Operating leverage = (net operating revenue - variable operating cost and expense)/operating net income.

(2) Financial leverage = operating revenue/(operating revenue - interest expense).

Financial Ratio Analysis complying with IFRS - Consolidated

Analysis items		Fiscal Year		Financial analysis in recent 5 years					The financial data as of March 31, 2020 (Note 1)
		2016	2017	2018	2019	2020			
Finance Structure%	Debt to assets ratio	28	18	22	24	22	23		
	Long term funds to Property, plant and equipment ratio	1,376	1,571	1,271	1,286	1,310	1,300		
Liquidity %	Current Ratio	204	345	252	405	334	293		
	Quick Ratio	203	344	251	399	329	284		
	Interest coverage ratio	162	718	7,701	1,147	554	330		
Operating Performance	Receivables turnover (times)	56	44	34	41	69	59		
	Average number days receivables outstanding	6	8	11	9	5	6		
	Inventory turnover (times)	10,785	21,552	-	-	-	-		
	Payable turnover (times)	31	26	22	27	81	58		
	Average inventory turnover days	-	-	-	-	-	-		
	Property, plant and equipment turnover (times)	19	21	19	17	15	16		
	Total asset turnover (times)	1	1	1	1	1	1		
Profitability	Return on assets (%)	15	24	23	27	23	11		
	Return on equity (%)	21	31	28	35	30	15		
	Pre-tax Income to Paid-in Capital Ratio (%)	186	267	256	304	272	135		
	Profit margin(%)	13	20	19	22	22	10		
	Earnings Per Share (NT dollar)	15.44	22.14	19.63	24.27	21.80	2.70		
Cash Flow	Cash flow from operations ratio (%)	Note3	85	45	Note3	26	Note3		
	Cash flow adequacy ratio (%)	8	2	2	1	7	3		
	Cash Flow Re-investment Ratio (%)	Note3	Note2	Note2	Note3	Note3	Note3		
Leverage	Operating leverage	1	1	1	1	3	3		
	Financial leverage	1	1	1	1	1	1		

Explanation of the changes in each financial ratio in recent two years:

1. The increase in current ratio and quick ratio was because of decrease in current assets. Decrease current assets were because of other receivable decreased from last year.
2. Interest protection multipliers was decreased compared with the same period last year due increase in lease liability interest.
3. Increase average collection turnover and decreased in average collection days were caused by the decrease in the number of vehicles for receivables in current period leading to the rise in average account receivables.
4. The decrease in Return on Total Assets Ratio and Return on equity was because of the increase in material prices this year that led to decreased net profit.

Note1: Financial Statement of 2016- 2020 has been reviewed by CPAs. Quarterly Statement of the First Quarter in 2021 has been reviewed by CPAs.

Note2: 2017&2018 cash flow from operating activities subtracting cash dividends becomes negative

value and is hence not calculated.

Note3: 2016, 2019, 2020 and First Quarter in 2021 operational activities were net cash outflow and therefore not included in the calculation.

Note4: The formula is as follows:

1. Finance structure

- (1) Debt to assets ratio = total liabilities/total assets.
- (2) Long term funds to property, plant and equipment ratio = (net shareholders' equity + Long term liabilities)/net fixed assets.

2. Liquidity

- (1) Current ratio = current assets/current liabilities.
- (2) Quick ratio = (current assets - inventory - prepaid expenses)/current liabilities.
- (3) Interest coverage ratio = before income tax expenses and interest expense/current interest expense.

3. Operating Performance

- (1) Receivables (including Account Receivable and Note Receivable from operating) turnover = cost of goods sold/average accounts Receivable (including Account Receivable and Note Receivable from operating).
- (2) Average number days receivables outstanding = 365 days/average receivable turnover.
- (3) Inventory turnover (times) = cost of goods sold/average inventory.
- (4) Payable (including Account Payable and Note Payable from operating) turnover = cost of goods sold/average accounts payable (including Account Payable and Note Payable from operating).
- (5) Average inventory turnover days = 365 days/average inventory turnover.
- (6) Property, plant and equipment turnover (times) = net sales/net fixed assets.
- (7) Total asset turnover = net sales/total assets.

4. Profitability

- (1) Return on assets = [net income after tax + interest expense x (1-tax ratio)]/average total assets.
- (2) Return on equity = shareholders' equity/net income after tax.
- (3) Profit margin = net income after tax/net sales.
- (4) Earnings Per Share = (net income after tax - preferred dividend)/weighted average number of shares.

5. Cash flow

- (1) Cash flow from operations ratio = cash flow from operations/current liabilities.
- (2) Net Cash flow adequacy ratio = cash flow from operations of recent five fiscal years/recent five fiscal years' (capital expenditure + increase in inventory + cash dividend).
- (3) Cash flow re-investment ratio = (cash flow from operations - cash dividend)/(gross fixed assets + long-term investment + other asset + operation capital).

6. Leverage:

- (1) Operating leverage = (net operating revenue - variable operating cost and expense)/operating net income.
- (2) Financial leverage = operating revenue/(operating revenue - interest expense).

3. Audit Committee's Report

Yulon Nissan Motor Co., Ltd.

Audit Committee's Report

The Board of Directors has prepared and submitted to us the Company's operations report, financial statements and earnings distribution proposal of fiscal year 2020 together with auditors' report prepared and certified by 2 authorized CPAs: Ms. Wan-Yi Liao and Mr. Robert Yu from Deloitte Touche Tohmatsu. The aforementioned Business Report, Financial Statements and Earnings Distribution Proposal were inspected by the Audit Commission who affirmed that these reports have complied with Article 14.4 of the Securities Exchange Act and Article 219 of the Company Law.

Yours truly

2021 Shareholders' Meeting

Yulon Motor Co., Ltd.

Audit Committee Convenor : Jung-Fang Kuo



May 11, 2021

4. Recent Annual Financial Statements

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders
Yulon Nissan Motor Company, Ltd.

Opinion

We have audited the accompanying financial statements of Yulon Nissan Motor Company, Ltd. (the Company), which comprise the balance sheets as of December 31, 2020 and 2019, and the statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2020 and 2019, and its financial performance and its cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

Basis for Opinion

We conducted our audit of the financial statement for the year ended December 31, 2020 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China. We conducted our audit of the financial statements for the year ended December 31, 2019 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants, Rule of No.1090360805 issued by the Financial Supervisory Commission of the Republic of China on February 25, 2020 and auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended December 31, 2020. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter of the Company's financial statements for the year ended December 31, 2020 is described as follows:

Depreciation of Molds and Dies

In accordance with IAS 16 "Property, Plant and Equipment", the depreciable amount of an asset should be allocated on a systematic basis over its useful life. The Company depreciates molds and dies using the unit of production method, and reviews the estimated number of vehicles that are expected to

be sold in the future for each vehicle model every six months based on market sales. The estimated number of vehicles to be sold is then used to calculate the amount allocated to each mold and die, and is used as the basis for the depreciation of molds and dies. The depreciation of molds and dies in 2020 was \$542,784 thousand. Since the amount of depreciation of molds and dies is significant and estimates of the units sold are highly dependent on management's judgment, the depreciation of molds and dies is considered to be a key audit matter.

The related accounting policies and critical accounting judgments are disclosed in Notes 4 and 5 to the financial statements, respectively; the related amounts are disclosed in Note 11 to the financial statements.

We understood the Company's depreciation process of molds and dies and related control systems, evaluated the design of the controls and tested the operating effectiveness of the controls. We also obtained the information and documents from management which is used as the basis for the estimated number of units of vehicles of each model to be sold in the future and assessed the rationality and reliability of the supporting information. In addition, we took appropriate samples of the transactions of molds and dies and checked them against the original documents and cash flows, performed inventory counts and sent confirmation requests. We also recalculated the amount of depreciation of molds and dies on the basis of estimated production volume and assessed the rationality of the calculated depreciation and the accuracy of the carrying amount of the molds and dies. Moreover, we determined that there was no significant difference between the amended estimated number of units of future sales of vehicles in the previous year's financial statements and the actual number of units sold, and confirmed the appropriateness of management's estimation.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including independent directors and the audit committee, are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements for the year ended December 31, 2020 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audit resulting in this independent auditors' report are Wan-I Liao and Cheng-Chuan Yu.

Deloitte & Touche
Taipei, Taiwan
Republic of China

March 23, 2021

Notice to Readers

The accompanying financial statements are intended only to present the financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such financial statements are those generally applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and financial statements shall prevail.

YULON NISSAN MOTOR COMPANY, LTD.

BALANCE SHEETS

DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars, Except Par Value)

ASSETS	2020		2019	
	Amount	%	Amount	%
CURRENT ASSETS				
Cash and cash equivalents (Note 6)	\$ 5,334,781	19	\$ 5,051,278	18
Financial assets at fair value through profit or loss (Notes 4 and 7)	626,514	2	1,251,525	5
Notes receivable (Notes 4, 8 and 20)	1,934	-	-	-
Notes receivable - related parties (Notes 4, 20 and 27)	579	-	4,732	-
Trade receivables (Notes 4, 8 and 20)	12,419	-	18,184	-
Trade receivables - related parties (Notes 4, 20 and 27)	389,371	2	426,488	1
Other receivables (Notes 4 and 8)	38,200	-	27,077	-
Other receivables - related parties (Notes 4 and 27)	133,801	1	205,231	1
Prepayments	<u>327</u>	-	<u>1,065</u>	-
Total current assets	<u>6,537,926</u>	<u>24</u>	<u>6,985,580</u>	<u>25</u>
NON-CURRENT ASSETS				
Investments accounted for using the equity method (Notes 4 and 10)	17,864,822	64	17,548,758	64
Property, plant and equipment (Notes 4, 5, 11 and 27)	1,929,478	7	1,934,280	7
Right-of-use assets (Notes 4, 12 and 27)	683,655	3	729,943	3
Computer software (Notes 4 and 13)	39,882	-	22,170	-
Deferred tax assets (Notes 4 and 22)	85,881	-	106,927	1
Other non-current assets (Notes 14 and 27)	<u>622,986</u>	<u>2</u>	<u>72,771</u>	-
Total non-current assets	<u>21,226,704</u>	<u>76</u>	<u>20,414,849</u>	<u>75</u>
TOTAL	<u>\$ 27,764,630</u>	<u>100</u>	<u>\$ 27,400,429</u>	<u>100</u>

LIABILITIES AND EQUITY	2020		2019	
	Amount	%	Amount	%
CURRENT LIABILITIES				
Contract liabilities (Notes 4, 20 and 27)	\$ -	-	\$ 33,029	-
Trade payables	16,763	-	21,906	-
Trade payables - related parties (Note 27)	174,944	1	419,332	1
Other payables (Note 15)	855,425	3	924,918	3
Other payables - related parties (Note 27)	182,293	1	178,814	1
Lease liabilities (Notes 4, 12 and 27)	51,616	-	54,190	-
Current tax liabilities (Notes 4 and 22)	978,846	3	706,161	3
Provisions (Notes 4, 5 and 16)	218,982	1	191,241	1
Other current liabilities (Note 17)	4,364	-	4,607	-
Total current liabilities	<u>2,483,233</u>	<u>9</u>	<u>2,534,198</u>	<u>9</u>
NON-CURRENT LIABILITIES				
Provisions (Notes 4, 5 and 16)	71,330	-	60,559	-
Lease liabilities (Notes 4, 12 and 27)	630,505	2	670,159	2
Tax liabilities - non-current (Notes 4 and 22)	349,455	1	-	-
Net defined benefit liabilities (Notes 4 and 18)	136,796	1	232,025	1
Deferred tax liabilities (Notes 4 and 22)	2,418,760	9	2,330,164	9
Total non-current liabilities	<u>3,606,846</u>	<u>13</u>	<u>3,292,907</u>	<u>12</u>
Total liabilities	<u>6,090,079</u>	<u>22</u>	<u>5,827,105</u>	<u>21</u>
EQUITY				
Capital stock - NT\$10 par value; authorized - 600,000 thousand stocks; issued and outstanding - 300,000 thousand stocks	<u>3,000,000</u>	<u>11</u>	<u>3,000,000</u>	<u>11</u>
Capital surplus	<u>5,988,968</u>	<u>22</u>	<u>5,988,968</u>	<u>22</u>
Retained earnings				
Legal reserve	6,194,981	22	5,473,169	20
Special reserve	1,270,832	4	1,163,895	4
Unappropriated earnings	<u>6,548,206</u>	<u>24</u>	<u>7,218,124</u>	<u>27</u>
Total retained earnings	<u>14,014,019</u>	<u>50</u>	<u>13,855,188</u>	<u>51</u>
Other equity	<u>(1,328,436)</u>	<u>(5)</u>	<u>(1,270,832)</u>	<u>(5)</u>
Total equity	<u>21,674,551</u>	<u>78</u>	<u>21,573,324</u>	<u>79</u>
TOTAL	<u>\$ 27,764,630</u>	<u>100</u>	<u>\$ 27,400,429</u>	<u>100</u>

The accompanying notes are an integral part of the financial statements.

YULON NISSAN MOTOR COMPANY, LTD.

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019	
	Amount	%	Amount	%
OPERATING REVENUE (Notes 20 and 27)				
Sales (Note 4)	\$ 29,441,044	99	\$ 32,145,186	99
Service revenue (Note 4)	119,075	1	269,315	1
Other operating revenue	<u>100,519</u>	-	<u>84,106</u>	-
Total operating revenue	29,660,638	100	32,498,607	100
OPERATING COSTS (Notes 9, 21 and 27)	<u>25,566,106</u>	<u>86</u>	<u>27,650,385</u>	<u>85</u>
GROSS PROFIT	<u>4,094,532</u>	<u>14</u>	<u>4,848,222</u>	<u>15</u>
OPERATING EXPENSES (Notes 21 and 27)				
Selling and marketing expenses	2,760,434	9	2,481,695	8
General and administrative expenses	395,781	2	353,264	1
Research and development expenses	<u>597,114</u>	<u>2</u>	<u>621,509</u>	<u>2</u>
Total operating expenses	<u>3,753,329</u>	<u>13</u>	<u>3,456,468</u>	<u>11</u>
OTHER OPERATING INCOME AND EXPENSES (Note 21)	<u>289</u>	-	<u>2,491</u>	-
PROFIT FROM OPERATIONS	<u>341,492</u>	<u>1</u>	<u>1,394,245</u>	<u>4</u>
NON-OPERATING INCOME AND EXPENSES				
Share of profit of subsidiary	7,731,128	26	7,572,985	24
Net foreign exchange gain (Note 21)	58,568	-	82,648	-
Gain on financial assets at fair value through profit or loss, net	29,014	-	11,525	-
Interest income (Note 4)	22,048	-	56,633	-
Other revenue (Note 27)	6,923	-	1,892	-
Interest expenses (Note 27)	(14,760)	-	(7,954)	-
Gain (loss) on disposal of investments, net (Note 21)	(5,477)	-	9,815	-
Overseas business expenses (Note 27)	(6,420)	-	(7,069)	-
Other losses	<u>(1,546)</u>	-	<u>(2,453)</u>	-
Total non-operating income and expenses	<u>7,819,478</u>	<u>26</u>	<u>7,718,022</u>	<u>24</u>
PROFIT BEFORE INCOME TAX	8,160,970	27	9,112,267	28
INCOME TAX EXPENSES (Notes 4 and 22)	<u>1,620,032</u>	<u>5</u>	<u>1,830,370</u>	<u>5</u>
NET PROFIT FOR THE YEAR	<u>6,540,938</u>	<u>22</u>	<u>7,281,897</u>	<u>23</u>

(Continued)

YULON NISSAN MOTOR COMPANY, LTD.

STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019	
	Amount	%	Amount	%
OTHER COMPREHENSIVE INCOME (LOSS)				
Items that will not be reclassified subsequently to profit or loss:				
Remeasurement of defined benefit plans (Note 18)	\$ (1,364)	-	\$ 13,137	-
Share of the other comprehensive loss of subsidiaries accounted for using the equity method	(20)	-	(51)	-
Income tax relating to items that will not be reclassified subsequently to profit or loss (Notes 4 and 22)	<u>277</u>	<u>-</u>	<u>(2,617)</u>	<u>-</u>
	<u>(1,107)</u>	<u>-</u>	<u>10,469</u>	<u>-</u>
Items that may be reclassified subsequently to profit or loss:				
Exchange differences on the translation of foreign operations	<u>(57,604)</u>	<u>-</u>	<u>(538,677)</u>	<u>(2)</u>
Other comprehensive loss for the year, net of income tax	<u>(58,711)</u>	<u>-</u>	<u>(528,208)</u>	<u>(2)</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$ 6,482,227</u>	<u>22</u>	<u>\$ 6,753,689</u>	<u>21</u>
EARNINGS PER SHARE (Note 23)				
Basic	<u>\$21.80</u>		<u>\$24.27</u>	
Diluted	<u>\$21.80</u>		<u>\$24.27</u>	

The accompanying notes are an integral part of the financial statements.(Concluded)

YULON NISSAN MOTOR COMPANY, LTD.

STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Cash Dividends Per Share)

	Capital Stock	Capital Surplus (Notes 10 and 18)
BALANCE AT JANUARY 1, 2019	\$ 3,000,000	\$ 6,129,405
Appropriation of 2018 earnings		
Legal reserve	-	-
Cash dividends distributed by the Company - NT\$17.67 per share	-	-
	-	-
Total comprehensive income (loss) for the year ended December 31, 2019		
Net profit for the year ended December 31, 2019	-	-
Other comprehensive income (loss) for the year ended December 31, 2019, net of income tax	-	-
Total comprehensive income for the year ended December 31, 2019	-	-
Change in ownership interests in subsidiaries (Note 10)	-	(140,437)
BALANCE AT DECEMBER 31, 2019	3,000,000	5,988,968
Appropriation of 2019 earnings		
Legal reserve	-	-
Special reserve	-	-
Cash dividends distributed by the Company - NT\$21.27 per share	-	-
	-	-
Net profit for the year ended December 31, 2020	-	-
Other comprehensive income (loss) for the year ended December 31, 2020, net of income tax	-	-
Total comprehensive income (loss) for the year ended December 31, 2020	-	-
BALANCE AT DECEMBER 31, 2020	\$ 3,000,000	\$ 5,988,968

Retained Earnings (Notes 19)			Other Equity	
Legal Reserve	Special Reserve	Unappropriated Earnings	Exchange Differences on the Translation of Foreign Operations	Total Equity
\$ 4,884,164	\$ 1,163,895	\$ 6,011,725	\$ (732,155)	\$ 20,457,034
589,005	-	(589,005)	-	-
-	-	(5,301,000)	-	(5,301,000)
589,005	-	(5,890,005)	-	(5,301,000)
-	-	7,281,897	-	7,281,897
-	-	10,469	(648,866)	(638,397)
-	-	7,292,366	(648,866)	6,643,500
-	-	(195,962)	110,189	(226,210)
5,473,169	1,163,895	7,218,124	(1,270,832)	21,573,324
721,812	-	(721,812)	-	-
-	106,937	(106,937)	-	-
-	-	(6,381,000)	-	(6,381,000)
721,812	106,937	(7,209,749)	-	(6,381,000)
-	-	6,540,938	-	6,540,938
-	-	(1,107)	(57,604)	(58,711)
-	-	6,539,831	(57,604)	6,482,227
\$ 6,194,981	\$ 1,270,832	\$ 6,548,206	\$ (1,328,436)	\$ 21,674,551

The accompanying notes are an integral part of the financial statements.

YULON NISSAN MOTOR COMPANY, LTD.

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	\$ 8,160,970	\$ 9,112,267
Adjustments for:		
Depreciation expenses	630,998	488,296
Amortization expenses	25,877	10,183
Gain on financial assets at fair value through profit or loss, net	(29,014)	(11,525)
Interest expense	14,760	7,954
Interest income	(22,048)	(56,633)
Share of the profit of subsidiary	(7,731,128)	(7,572,985)
Gain on disposal of property, plant and equipment, net	(289)	(2,491)
Loss (gain) on disposal of investment, net	5,477	(9,815)
Net foreign exchange gain	(134,789)	(118,652)
Recognition of inventory purchase commitments	11,177	10,797
Warranty costs	186,235	127,708
Net changes in operating assets and liabilities		
Financial assets at fair value through profit or loss	648,548	(905,056)
Notes receivable	(1,934)	-
Notes receivable - related parties	4,153	(4,219)
Trade receivables	5,765	13,156
Trade receivables - related parties	37,080	297,735
Other receivables	(13,049)	26,243
Other receivables - related parties	71,430	(28,916)
Prepayments	738	1,446
Contract liabilities	(33,029)	(40,011)
Trade payables	(65,743)	(124,888)
Trade payables - related parties	(304,007)	(343,433)
Other payables	(69,493)	(56,188)
Other payables - related parties	3,479	(194,000)
Other current liabilities	(243)	(72)
Provisions	(158,900)	(136,218)
Net defined benefit liabilities	(96,593)	(84,719)
Cash generated from operations	1,146,428	405,964
Interest paid	(14,760)	(7,954)
Income tax paid	(887,973)	(1,341,737)
Net cash generated from (used in) operating activities	<u>243,695</u>	<u>(943,727)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends received	7,357,440	5,393,130
Interest received	23,973	59,415
Payments for property, plant and equipment (Note 24)	(465,919)	(736,811)
Proceeds from disposal of property, plant and equipment	476	5,571
Payments for computer software (Note 24)	(11,958)	(7,201)
Increase (decrease) in refundable deposits	(562,372)	92,951
Net cash generated from investing activities	<u>6,341,640</u>	<u>4,807,055</u>

(Continued)

YULON NISSAN MOTOR COMPANY, LTD.**STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019
(In Thousands of New Taiwan Dollars)**

	2020	2019
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of the principal portion of lease liabilities	\$ (55,658)	\$ (53,613)
Payments of dividends	<u>(6,381,000)</u>	<u>(5,301,000)</u>
Cash used in financing activities	<u>(6,436,658)</u>	<u>(5,354,613)</u>
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES	<u>134,826</u>	<u>118,580</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	283,503	(1,372,705)
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	<u>5,051,278</u>	<u>6,423,983</u>
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	<u>\$ 5,334,781</u>	<u>\$ 5,051,278</u>

The accompanying notes are an integral part of the financial statements.

(Concluded)

YULON NISSAN MOTOR COMPANY, LTD.

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

1. GENERAL INFORMATION

Yulon Nissan Motor Company, Ltd. (the “Company”) is mainly engaged in the research and development of vehicles and the sale of vehicles. The Company started its operations in October 2003, after Yulon Motor Co., Ltd. (“Yulon”) transferred its sales and research and development businesses to the Company in October 2003 through a spin-off. The Company’s spin-off from Yulon was intended to increase Yulon’s competitive advantage and participation in the global automobile network and to enhance its professional management. The spin-off date was October 1, 2003.

Yulon initially held 100% equity interest in the Company but then transferred 40% of its equity to Nissan Motor Co., Ltd. (“Nissan”), a Japanese motor company, on October 30, 2003. The Company became listed on December 21, 2004 after the initial public offering application of the Company was accepted by the Taiwan Stock Exchange Corporation on October 6, 2004.

2. APPROVAL OF FINANCIAL STATEMENTS

The accompanying financial statements were approved by the Company’s board of directors on March 23, 2021.

3. APPLICATION OF NEW AND REVISED STANDARDS, AMENDMENTS AND INTERPRETATIONS

- a. Initial application of the amendments to the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, the “IFRSs”) endorsed and issued into effect by the Financial Supervisory Commission (FSC)

New IFRSs	Effective Date Announced by IASB
Amendments to IFRS 3 “Definition of a Business”	January 1, 2020
Amendments to IFRS 9, IAS 39 and IFRS 7 “Interest Rate Benchmark Reform”	January 1, 2020
Amendments to IAS 1 and IAS 8 “Definition of Material”	January 1, 2020
Amendment to IFRS 16 “Covid-19 - Related Rent Concessions”	June 1, 2020

The initial application of the IFRSs endorsed and issued into effect by the FSC did not have a material impact on the Company’s accounting policies.

- b. The IFRSs endorsed by the FSC for application starting from 2021

New IFRSs	Effective Date Announced by IASB
Amendments to IFRS 4 “Extension of the Temporary Exemption from Applying IFRS 9”	Effective immediately upon promulgation by the IASB
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 “Interest Rate Benchmark Reform - Phase 2”	January 1, 2021

As of the date the financial statements were authorized for issue, the Company assessed that the application of other standards and interpretations did not have material impact on the Company’s financial position and financial performance.

- c. New IFRSs in issue but not yet endorsed and issued into effect by the FSC

New IFRSs	Effective Date Announced by IASB (Note 1)
“Annual Improvements to IFRS Standards 2018-2020”	January 1, 2022 (Note 2)
Amendments to IFRS 3 “Reference to the Conceptual Framework”	January 1, 2022 (Note 3)
Amendments to IFRS 10 and IAS 28 “Sale or Contribution of Assets between an Investor and its Associate or Joint Venture”	To be determined by IASB
IFRS 17 “Insurance Contracts”	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IAS 1 “Classification of Liabilities as Current or Non-current”	January 1, 2023
Amendments to IAS 1 “Disclosure of Accounting Policies”	January 1, 2023 (Note 6)
Amendments to IAS 8 “Definition of Accounting Estimates”	January 1, 2023 (Note 7)
Amendments to IAS 16 “Property, Plant and Equipment - Proceeds before Intended Use”	January 1, 2022 (Note 4)
Amendments to IAS 37 “Onerous Contracts - Cost of Fulfilling a Contract”	January 1, 2022 (Note 5)

Note 1: Unless stated otherwise, the above New IFRSs are effective for annual reporting periods beginning on or after their respective effective dates.

Note 2: The amendments to IFRS 9 will be applied prospectively to modifications and exchanges of financial liabilities that occur on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IAS 41 “Agriculture” will be applied prospectively to the fair value measurements on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IFRS 1 “First-time Adoptions of IFRSs” will be applied retrospectively for annual reporting periods beginning on or after January 1, 2022.

Note 3: The amendments are applicable to business combinations for which the acquisition date is on or after the beginning of the annual reporting period beginning on or after January 1, 2022.

Note 4: The amendments are applicable to property, plant and equipment that are brought to the location and condition necessary for them to be capable of operating in the manner intended by management on or after January 1, 2021.

Note 5: The amendments are applicable to contracts for which the entity has not yet fulfilled all its obligations on January 1, 2022.

Note 6: The amendments will be applied prospectively for annual reporting periods beginning on or after January 1, 2023.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Statement of Compliance

The financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and IFRSs as endorsed and issued into effect by the FSC.

Basis of Preparation

The financial statements have been prepared on the historical cost basis except for the financial instruments and net defined benefit liabilities which are measured at the present values of the defined benefit obligation less than fair value of plan assets.

The fair value measurements, which are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and based on the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- a. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities;
- b. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- c. Level 3 inputs are unobservable inputs for the asset or liability

When preparing its financial statements, the Company used equity method to account for its investment in subsidiaries. In order for the amounts of the net profit for the year, other comprehensive income for the year and total equity in the financial statements to be the same as the amounts attributable to the owner of the Company in its consolidated financial statements, adjustments arising from the differences in accounting treatment between the parent company only basis and the consolidated basis were made to investments accounted for using the equity method, share of profit or loss of subsidiaries, share of other comprehensive income of subsidiaries, as appropriate, in the financial statements.

Classification of Current and Non-current Assets and Liabilities

Current assets include:

- a. Assets held primarily for the purpose of trading;
- b. Assets expected to be realized within 12 months after the reporting period; and

- c. Cash and cash equivalents unless the asset is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

Current liabilities include:

- a. Liabilities held primarily for the purpose of trading;
- b. Liabilities due to be settled within 12 months after the reporting period; and
- c. Liabilities for which the Company does not have an unconditional right to defer settlement for at least 12 months after the reporting period.

Assets and liabilities that are not classified as current are classified as non-current.

Foreign Currencies

The functional currency of Company and presentation currency of the financial statements are both New Taiwan dollar (NT\$). The functional currency is the currency of the primary economic environment in which the Company operates.

In preparing the financial statements, transactions in currencies other than the New Taiwan dollar are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Such exchange differences are recognized in profit or loss in the year in which they arise. Non-monetary items that are measured in terms of historical cost in foreign currencies are not retranslated.

The financial statements of foreign subsidiaries accounted for using the equity method which were prepared using foreign currencies are translated into New Taiwan dollars at the following exchange rates: Assets and liabilities - year-end rates; profit and loss - average rates during the year; equity - historical rates. The resulting differences are recorded as other comprehensive income.

Inventories

Inventories are stated at the lower of cost or net realizable value. Inventory write-downs are made by item, except where it may be appropriate to group similar or related items. The net realizable value is the estimated selling price of inventories less all estimated costs of completion and costs necessary to make the sale. Inventories are recorded at the weighted-average cost on the balance sheet date.

Investments in Subsidiaries

The Company uses the equity method to account for its investments in subsidiaries. Subsidiary is an entity that is controlled by the Company.

Under the equity method, the investment is initially recognized at cost and the carrying amount is increased or decreased to recognize the Company's share of the profit or loss and other comprehensive income of the subsidiary after the date of acquisition. Besides, the Company also recognizes the Company's share of the change in other equity of the subsidiaries.

Investments accounted for using the equity method are assessed for indicators of impairment at the end of each reporting period. When there is objective evidence that the investments accounted for using the equity method have been impaired, the impairment losses are recognized in profit or loss.

Property, Plant and Equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment loss.

Other than molds and dies, which are depreciated on the basis of the estimated number of vehicles to be sold in the future, other items of property, plant and equipment are depreciated using the straight-line method. The estimated useful lives, residual values and depreciation method of assets are reviewed at the end of each year, and the estimated sales volume is reviewed every six months, with the effect of any changes in estimate accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

Computer Software

Computer software is initially stated at cost and subsequently stated at cost less accumulated amortization. The amortization is recognized on a straight-line basis over 3 years. The estimated useful, residual value and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. The residual value of computer software shall be assumed to be zero unless the Company expects to dispose of the asset before the end of its economic life.

Impairment of Property, Plant and Equipment, Right-of-Use Assets and Computer Software

When the carrying amount of property, plant and equipment, right-of-use assets and computer software exceeds its recoverable amount, the excess is recognized as an impairment loss. When the impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent of the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. A reversal of an impairment loss is recognized in profit or loss.

Financial Instruments

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issuance of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

a. Measurement categories

Financial assets are classified into the following categories: financial assets at FVTPL and financial assets at amortized cost.

1) Financial assets at FVTPL

Financial assets are classified as at FVTPL when such a financial assets are mandatorily classified or designated as at FVTPL. Financial assets mandatorily classified as at FVTPL include investments in equity instruments which are not designated as at FVTOCI and debt instruments that do not meet the amortized cost criteria or the FVTOCI criteria.

Financial assets at FVTPL are subsequently measured at fair value, with any gains or losses arising on remeasurement recognized in profit or loss. The net gain or loss recognized in profit or loss does not incorporate any dividends or interest earned on such a financial asset. Fair value is determined in the manner described in Note 26.

2) Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- a) The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- b) The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, financial assets at amortized cost, including cash and cash equivalents, trade receivables at amortized cost and other receivables, are measured at amortized cost, which equals the gross carrying amount determined using the effective interest method less any impairment loss. Exchange differences are recognized in profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of such a financial asset, except for:

- a) Purchased or originated credit impaired financial assets, for which interest income is calculated by applying the credit adjusted effective interest rate to the amortized cost of such financial assets; and
- b) Financial assets that are not credit impaired on purchase or origination but have subsequently become credit impaired, for which interest income is calculated by applying the effective interest rate to the amortized cost of such financial assets in subsequent reporting periods.

Cash equivalents include time deposits and repurchase agreements collateralized by bonds with original maturities within 3 months from the date of acquisition, which are highly liquid, readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These cash equivalents are held for the purpose of meeting short-term cash commitments.

b. Impairment of financial assets

The Company recognizes a loss allowance for expected credit losses on financial assets at amortized cost (including trade receivables) and contract assets.

The Company always recognizes lifetime expected credit losses (ECLs) for trade receivables. For all other financial instruments, the Company recognizes lifetime ECLs when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on a financial instrument has not increased significantly since initial recognition, the Company measures the loss allowance for that financial instrument at an amount equal to 12-month ECLs.

Expected credit losses reflect the weighted average of credit losses with the respective risks of a default occurring reflected in the weights. Lifetime ECLs represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECLs represent the portion of lifetime ECLs that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

The Company recognizes an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

c. Derecognition of financial assets

The Company derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

Financial liabilities

a. Subsequent measurement

All the financial liabilities are measured at amortized cost using the effective interest method.

b. Derecognition of financial liabilities

The Company derecognizes a financial liability only when the obligation specified in the contract is discharged, cancelled, or expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss.

Provisions

a. Inventory purchase commitments

Where the Company has a commitment for which the unavoidable costs of meeting the obligations exceed the economic benefits expected to be received, the present obligations arising from such commitments are recognized and measured as provisions.

b. Warranties

Provisions for the expected cost of warranty obligations are recognized at the date of sale of

the relevant products, at the best estimate by the management of the Company of the expenditure required to settle the Company's obligation.

Revenue Recognition

The Company identifies contracts with the customers, allocates the transaction price to the performance obligations, and recognizes revenue when performance obligations are satisfied.

a. Revenue from the sale of goods

Revenue from the sale of goods comes from sales of vehicles and parts. Revenue from the sale of goods is recognized when the goods are delivered and legal ownership of the goods has been transferred to the customer.

b. Revenue from the rendering of services

Revenue from the rendering of services comes from the provision of design and research and development services for cars. Contract assets and revenue are recognized by reference to the stage of completion of the respective contract, and contract assets are reclassified to trade receivables when the remaining obligation is performed. If the milestone payment exceeds the revenue recognized to date, then the Company recognizes a contract liability for the difference.

Leases

At the inception of a contract, the Company assesses whether the contract is, or contains, a lease.

The Company as lessee

The Company recognizes right-of-use assets and lease liabilities for all leases at the commencement date of a lease, except for short-term leases and low-value asset leases accounted for applying a recognition exemption where lease payments are recognized as expenses on a straight-line basis over the lease terms.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities adjusted for lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs needed to restore the underlying assets, and less any lease incentives received. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the consolidated balance sheets.

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments, which comprise fixed payments.

The lease payments are discounted using the interest rate implicit in a lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses the lessee's incremental borrowing rate.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term, the

Company remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized in profit or loss. Lease liabilities are presented on a separate line in the consolidated balance sheets.

Employee Benefits

a. Short-term employee benefits

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

b. Retirement benefits

Payments to defined contribution retirement benefit plans are recognized as expenses when employees have rendered service entitling them to the contributions.

Defined benefit costs (including service cost, net interest and remeasurement) under the defined benefit retirement benefit plans are determined using the projected unit credit method. Service cost and net interest on the net defined benefit liabilities are recognized as employee benefits expense in the period in which they occur. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which it occurs. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

Net defined benefit liabilities represent the actual deficit in the Company's defined benefit plans.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

a. Current tax

Current tax payable is dependent on current taxable income. Taxable income is different from the net income before tax on the consolidated statement of comprehensive income for the reason that some revenue and expenses are taxable or deductible items in other periods, or not taxable or deductible items according to the Income Tax Act. The Company's current tax liabilities are calculated using the legislated tax rate on the balance sheet date.

According to the Income Tax Act in the ROC, an additional tax on unappropriated earnings is provided for in the year the shareholders approve to retain earnings.

Adjustments of prior years' tax liabilities are added to or deducted from the current year's tax provision.

b. Deferred tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible

temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in subsidiaries, except where the Company is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. A previously unrecognized deferred tax asset is also reviewed at the end of each reporting period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liabilities are settled or the assets are realized.

c. Current and deferred tax for the year

Current and deferred tax are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income, in which case, the current and deferred taxes are also recognized in other comprehensive income.

5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions and other key sources of estimation uncertainty at the end of the reporting period.

a. Property, plant and equipment – allocation of depreciation of molds and dies

The Company depreciates molds and dies on the basis of the unit production method and reviews the estimated number of vehicles that are expected to be sold in the future for each vehicle model every six months based on market sales. The estimated number of vehicles to be sold is then used to calculate the amount allocated to each mold and die, and is used as the basis for the depreciation of molds and dies.

b. Provisions for the expected cost of warranties

The provisions for warranties are calculated on the basis of the estimate of quarterly warranty expenditure per car and the estimated units subject to warranty during the future warranty period. The estimate of quarterly warranty expenditure per car is calculated based on the average of actual warranty expense in the past and the estimated number of units of cars subject to warranty at the end of every quarter. As of December 31, 2020 and 2019, the carrying amounts of provisions for warranties were \$170,576 thousand and \$143,241 thousand, respectively.

6. CASH AND CASH EQUIVALENTS

	<u>December 31</u>	
	2020	2019
Checking accounts and demand deposits	\$ 314,790	\$ 1,242,121
Foreign currency demand deposits	1,368,071	1,207,747
Cash equivalents		
Foreign currency time deposits	3,326,520	2,594,420
Time deposits	6,990	6,990
Repurchase agreements collateralized by bonds	<u>318,410</u>	<u>-</u>
	<u>\$ 5,334,781</u>	<u>\$ 5,051,278</u>

Cash equivalents include time deposits and repurchase agreements collateralized by bonds with original maturities within 3 months from the date of acquisition, which are highly liquid, readily convertible to a known amount of cash, and are subject to an insignificant risk of change in value. These cash equivalents are held for the purpose of meeting short-term cash commitments.

The market interest rate intervals of demand deposits, time deposits and repurchase agreements collateralized by bonds at the end of the reporting period were as follows:

	<u>December 31</u>	
	2020	2019
Demand deposits and time deposits	0.01%-1.80%	0.01%-2.95%
Repurchase agreements collateralized by bonds	1.05%	-

7. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	<u>December 31</u>	
	2020	2019
<u>Financial assets mandatorily classified as at FVTPL</u>		
Non-derivative financial assets		
Mutual funds	<u>\$ 626,514</u>	<u>\$ 1,251,525</u>

8. NOTES RECEIVABLE, TRADE RECEIVABLES AND OTHER RECEIVABLES

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
<u>Notes receivable</u>		
At amortized cost	\$ <u>1,934</u>	\$ <u>-</u>
<u>Trade receivables</u>		
At amortized cost	\$ <u>12,419</u>	\$ <u>18,184</u>
<u>Other receivables</u>		
Interest receivables	\$ 1,540	\$ 3,465
Others	<u>36,660</u>	<u>23,612</u>
	<u>\$ 38,200</u>	<u>\$ 27,077</u>

a. Notes receivable

In order to minimize credit risk, the sales department monitors payment collection regularly to ensure that follow-up action is taken to recover overdue debts. In addition, the Company reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowance is made for possible irrecoverable amounts. In this regard, the management believes the Company's credit risk was significantly reduced.

The Company applies the simplified approach to provisions for expected credit losses prescribed by IFRS 9, which permits the use of a lifetime expected losses provision for all notes receivable. The expected credit losses on notes receivable are estimated using a provision matrix by reference to past default experience with the respective debtor and an analysis of the debtor's current financial position, adjusted for the general economic conditions of the industry in which the debtor operates and an assessment of both the current as well as the forecasted direction of economic conditions at the reporting date. The provision for losses based on the past due status of receivables is further distinguished by domestic customers and foreign customers. Nevertheless, the Company did not recognize an expected losses provision for notes receivable due to the estimation performed by the Company at the end of the reporting period, which shows that there was no significant change in the credit quality of the receivables and the amounts were still considered recoverable.

The following table details the loss allowance of notes receivable based on the Company's provision matrix.

December 31, 2020

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 1,934	\$ -	\$ -	\$ -	\$ -	\$ 1,934
Loss allowance (Lifetime ECL)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Amortized cost	<u>\$ 1,934</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,934</u>

b. Trade receivables

In order to minimize credit risk, the sales department monitors payment collection regularly to ensure that follow-up action is taken to recover overdue debts. In addition, the Company reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowance is made for possible irrecoverable amounts. In this regard, the management believes the Company's credit risk was significantly reduced.

The Company applies the simplified approach to provisions for expected credit losses prescribed by IFRS 9, which permits the use of a lifetime expected losses provision for all trade receivables. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience with the respective debtor and an analysis of the debtor's current financial position, adjusted for the general economic conditions of the industry in which the debtor operates and an assessment of both the current as well as the forecasted direction of economic conditions at the reporting date. The provision for losses based on the past due status of receivables is further distinguished by domestic customers and foreign customers. Nevertheless, the Company did not recognize an expected losses provision for trade receivables due to the estimation performed by the Company at the end of the reporting period, which shows that there was no significant change in the credit quality of the receivables and the amounts were still considered recoverable.

The following table details the loss allowance of trade receivables based on the Company's provision matrix.

December 31, 2020

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 12,419	\$ -	\$ -	\$ -	\$ -	\$ 12,419
Loss allowance (Lifetime ECL)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Amortized cost	<u>\$ 12,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,419</u>

December 31, 2019

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 15,210	\$ 2,974	\$ -	\$ -	\$ -	\$ 18,184
Loss allowance (Lifetime ECL)	-	-	-	-	-	-
Amortized cost	<u>\$ 15,210</u>	<u>\$ 2,974</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,184</u>

c. Other receivables

When there is objective evidence that other receivables are impaired, the Company assesses impairment loss on other receivables individually.

There were no past due other receivables for which the Company had not recognized an allowance for impairment loss.

9. INVENTORIES

	<u>December 31</u>	
	2020	2019
Parts	<u>\$ -</u>	<u>\$ -</u>

The cost of inventories recognized as cost of goods sold for the year ended December 31, 2020 was \$25,566,106 thousand, which included warranty costs of \$186,235 thousand and losses on inventory purchase commitments of \$11,177 thousand. The cost of inventories recognized as cost of goods sold for the year ended December 31, 2019 was \$27,650,385 thousand, which included warranty costs of \$127,708 thousand and losses on inventory purchase commitments of \$10,797 thousand.

10. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

	<u>December 31</u>	
	2020	2019
<u>Investment in subsidiary</u>		
Yi-Jan Overseas Investment Co., Ltd.	<u>\$ 17,864,822</u>	<u>\$ 17,548,758</u>

At the end of the reporting period, the proportion of ownership and voting rights in the subsidiary was as follows:

	Proportion of Ownership and Voting Rights	
	December 31	
	2020	2019
Yi-Jan Overseas Investment Co., Ltd.	100%	100%

Refer to Table 5 for the details of the subsidiaries indirectly held by the Company.

The investments in subsidiaries accounted for using the equity method and the share of profit or loss and other comprehensive income of those investments for the years ended December 31, 2020 and 2019 was based on the subsidiaries' financial statements which have been audited for the same years.

On January 28, 2019, the board of directors of the Company approved to increase the shareholding in the indirect investment in Guangzhou Aeolus Automobile Co., Ltd. On April 29, 2019, Jetford Inc. approved to increase the shareholding in the investment in Guangzhou Aeolus Automobile Co., Ltd. by RMB272,565 thousand (NT\$1,170,977 thousand). On August 31, 2019, the Company subscribed for additional new shares at a percentage different from its existing ownership percentage, and increased its interest from 40% to 42.69%, and debited retained earnings by \$195,962 thousand.

On January 28, 2019, the board of directors of the Company approved to dispose of the shareholdings in the indirect investment in Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd. On April 29, 2019, Jetford Inc. approved to dispose of the shareholdings in the investment in Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd. at the price of RMB7,424 thousand, RMB156,177 thousand and RMB108,964 thousand, respectively, or total of RMB272,565 thousand (NT\$1,170,977 thousand). The dates of the transactions were August 31, 2019, August 31, 2019 and September 30, 2019, respectively.

This transaction resulted in the recognition of a gain in profit or loss, calculated as follows:

	US\$	NT\$
Proceeds of disposal	\$ 38,492	\$ 1,170,977
Plus: Capital surplus transferred to profit or loss	4,813	140,437
Less: Carrying amount of investment on the date of loss of significant influence	(23,686)	(742,674)
Less: Share of other comprehensive income of the associate	(3,529)	(110,189)
Less: Tax expense in China from equity transaction	<u>(1,690)</u>	<u>(51,116)</u>
	14,400	407,435
Deferred gain on disposal of investment	(1,599)	(47,927)
Foreign exchange differences	<u>-</u>	<u>36,196</u>
Gain recognized	<u>\$ 12,801</u>	<u>\$ 395,704</u>

11. PROPERTY, PLANT AND EQUIPMENT

	Molds	Dies	Computer Equipment	Other Equipment	Transportation Equipment	Machinery and Equipment	Leasehold Improvements	Tools	Total
<u>Cost</u>									
Balance at January 1, 2019	\$ 3,571,240	\$ 676,081	\$ 81,664	\$ 181,753	\$ 19,612	\$ 4,350	\$ 4,393	\$ 6,662	\$ 4,545,755
Additions	363,778	126,733	2,399	55,707	-	-	23,995	2,093	574,705
Disposals	(275,521)	(52,244)	(19,433)	(4,205)	(8,047)	(629)	-	(225)	(360,304)
Balance at December 31, 2019	<u>\$ 3,659,497</u>	<u>\$ 750,570</u>	<u>\$ 64,630</u>	<u>\$ 233,255</u>	<u>\$ 11,565</u>	<u>\$ 3,721</u>	<u>\$ 28,388</u>	<u>\$ 8,530</u>	<u>\$ 4,760,156</u>
<u>Accumulated depreciation and impairment</u>									
Balance at January 1, 2019	\$ (2,128,804)	\$ (410,601)	\$ (67,361)	\$ (123,428)	\$ (9,599)	\$ (4,058)	\$ (3,002)	\$ (5,702)	\$ (2,752,555)
Depreciation expenses	(343,277)	(60,073)	(5,668)	(16,030)	(2,394)	(132)	(2,668)	(303)	(430,545)
Disposals	275,521	52,244	19,433	4,205	4,967	629	-	225	357,224
Balance at December 31, 2019	<u>\$ (2,196,560)</u>	<u>\$ (418,430)</u>	<u>\$ (53,596)</u>	<u>\$ (135,253)</u>	<u>\$ (7,026)</u>	<u>\$ (3,561)</u>	<u>\$ (5,670)</u>	<u>\$ (5,780)</u>	<u>\$ (2,825,876)</u>
Carrying amount, net, December 31, 2019	<u>\$ 1,462,937</u>	<u>\$ 332,140</u>	<u>\$ 11,034</u>	<u>\$ 98,002</u>	<u>\$ 4,539</u>	<u>\$ 160</u>	<u>\$ 22,718</u>	<u>\$ 2,750</u>	<u>\$ 1,934,280</u>
<u>Cost</u>									
Balance at January 1, 2020	\$ 3,659,497	\$ 750,570	\$ 64,630	\$ 233,255	\$ 11,565	\$ 3,721	\$ 28,388	\$ 8,530	\$ 4,760,156
Additions	442,498	106,322	2,832	16,383	-	-	-	390	568,425
Reclassification	-	-	-	788	-	-	-	-	788
Disposals	(1,171,669)	(215,928)	(360)	-	(1,125)	-	(4,393)	-	(1,393,475)
Reversal	(2,549)	-	-	-	-	-	-	-	(2,549)
Balance at December 31, 2020	<u>\$ 2,927,777</u>	<u>\$ 640,964</u>	<u>\$ 67,102</u>	<u>\$ 250,426</u>	<u>\$ 10,440</u>	<u>\$ 3,721</u>	<u>\$ 23,995</u>	<u>\$ 8,920</u>	<u>\$ 3,933,345</u>
<u>Accumulated depreciation and impairment</u>									
Balance at January 1, 2020	\$ (2,196,560)	\$ (418,430)	\$ (53,596)	\$ (135,253)	\$ (7,026)	\$ (3,561)	\$ (5,670)	\$ (5,780)	\$ (2,825,876)
Depreciation expenses	(459,213)	(83,571)	(4,615)	(16,572)	(1,540)	(34)	(5,312)	(422)	(571,279)
Disposals	1,171,669	215,928	360	-	938	-	4,393	-	1,393,288
Balance at December 31, 2020	<u>\$ (1,484,104)</u>	<u>\$ (286,073)</u>	<u>\$ (57,851)</u>	<u>\$ (151,825)</u>	<u>\$ (7,628)</u>	<u>\$ (3,595)</u>	<u>\$ (6,589)</u>	<u>\$ (6,202)</u>	<u>\$ (2,003,867)</u>
Carrying amount, net, December 31, 2020	<u>\$ 1,443,673</u>	<u>\$ 354,891</u>	<u>\$ 9,251</u>	<u>\$ 98,601</u>	<u>\$ 2,812</u>	<u>\$ 126</u>	<u>\$ 17,406</u>	<u>\$ 2,718</u>	<u>\$ 1,929,478</u>

The above reversal is the reduction of cost of molds.

There were no signs of impairment losses of assets for the years ended December 31, 2020 and 2019; therefore, the Company did not assess for impairment.

Except for molds and dies which are depreciated on the basis of the estimated number of vehicles to be sold, other property, plant and equipment are depreciated on a straight-line basis over their estimated useful lives as follows:

Computer equipment	3 to 5 years
Other equipment	
Powered equipment	15 years
Experimental equipment	3 to 8 years
Office and communication equipment	3 years
Other equipment	1 to 10 years
Transportation equipment	4 to 5 years
Machinery and equipment	3 to 10 years
Leasehold improvements	5 years
Tools	2 to 5 years

12. LEASE ARRANGEMENTS

a. Right-of-use assets

	<u>December 31</u>	
	2020	2019
<u>Carrying amount</u>		
Buildings	\$ 673,170	\$ 716,970
Transportation equipment	<u>10,485</u>	<u>12,973</u>
	<u>\$ 683,655</u>	<u>\$ 729,943</u>
	<u>For the Year Ended December 31</u>	
	2020	2019
Additions to right-of-use assets	<u>\$ 14,014</u>	<u>\$ 7,969</u>
Depreciation charge for right-of-use assets	\$ 51,139	\$ 49,714
Buildings	<u>8,580</u>	<u>8,037</u>
Transportation equipment	<u>\$ 59,719</u>	<u>\$ 57,751</u>

Except for the aforementioned addition and recognized depreciation, the Company did not have significant sublease or impairment of right-of-use assets during the years ended December 31, 2020 and 2019.

b. Lease liabilities

	<u>December 31</u>	
	2020	2019
<u>Carrying amount</u>		
Current	<u>\$ 51,616</u>	<u>\$ 54,190</u>
Non-current	<u>\$ 630,505</u>	<u>\$ 670,159</u>

The discount rates for lease liabilities were as follows:

	<u>December 31</u>	
	2020	2019
Buildings	0.91%	0.91%
Transportation equipment	0.91%	0.91%

c. Material leasing activities and terms

The Company leases certain cars for the use of its executives with lease terms of 2 to 4 years. The Company does not have bargain purchase options to acquire the leasehold cars at the end of the lease terms.

The Company also leases buildings for the use of plants, offices and dormitory with lease terms of 5 to 18 years. If the lease term is not specified in the lease contract with the related party, lease term is based on the useful lives of the right-of-use assets, please refer to Note 27. The Company does not have bargain purchase options to acquire the leasehold buildings at the end of the lease terms.

d. Other lease information

	For the Year Ended December 31	
	2020	2019
Expenses relating to short-term leases	<u>\$ 3,041</u>	<u>\$ 10,201</u>
Total cash outflow for leases	<u>\$ (65,177)</u>	<u>\$ (70,693)</u>

The Company's leases of certain transportation equipment qualify as short-term leases. The Company has elected to apply the recognition exemption and thus, did not recognize right-of-use assets and lease liabilities for these leases.

13. COMPUTER SOFTWARE

	Amount
<u>Cost</u>	
Balance at January 1, 2019	\$ 35,256
Additions	7,201
Disposals	<u>(1,736)</u>
Balance at December 31, 2019	<u>\$ 40,721</u>
<u>Accumulated amortization</u>	
Balance at January 1, 2019	\$ (10,104)
Amortization expenses	(10,183)
Disposals	<u>1,736</u>
Balance at December 31, 2019	<u>\$ (18,551)</u>
Carrying amount at December 31, 2019	<u>\$ 22,170</u>
<u>Cost</u>	
Balance at January 1, 2020	\$ 40,721
Additions	15,464
Disposals	(4,764)
Reclassification	<u>28,125</u>
Balance at December 31, 2020	<u>\$ 79,546</u>

(Continued)

	Amount
<u>Accumulated amortization</u>	
Balance at January 1, 2020	\$ (18,551)
Amortization expenses	(25,877)
Disposals	<u>4,764</u>
Balance at December 31, 2020	<u>\$ (39,664)</u>
Carrying amount at December 31, 2020	<u>\$ 39,882</u> (Concluded)

There were no signs of impairment losses of assets for the years ended December 31, 2020 and 2019; therefore, the Company did not assess for impairment.

14. OTHER NON-CURRENT ASSETS

	<u>December 31</u>	
	2020	2019
Refundable deposits (Note 27)	\$ 565,838	\$ 3,466
Prepayments for equipment	57,148	40,392
Others	<u>-</u>	<u>28,913</u>
	<u>\$ 622,986</u>	<u>\$ 72,771</u>

15. OTHER PAYABLES

	<u>December 31</u>	
	2020	2019
Advertising and promotion fees	\$ 512,940	\$ 550,213
Salaries and bonuses	191,446	280,765
Purchases of equipment	76,691	-
Taxes	12,868	30,033
Others	<u>61,480</u>	<u>63,907</u>
	<u>\$ 855,425</u>	<u>\$ 924,918</u>

16. PROVISIONS

	<u>December 31</u>	
	2020	2019
Current		
Inventory purchase commitments	\$ 119,736	\$ 108,559
Warranties	<u>99,246</u>	<u>82,682</u>
	<u>\$ 218,982</u>	<u>\$ 191,241</u>

	December 31		
	2020	2019	
Current			
Non-current			
Warranties	<u>\$ 71,330</u>	<u>\$ 60,559</u>	
	Inventory Purchase Commitments	Warranties	Total
Balance at January 1, 2019	\$ 97,762	\$ 151,751	\$ 249,513
Additional provisions recognized	10,797	127,708	138,505
Paid	<u>-</u>	<u>(136,218)</u>	<u>(136,218)</u>
Balance at December 31, 2019	<u>\$ 108,559</u>	<u>\$ 143,241</u>	<u>\$ 251,800</u>
Balance at January 1, 2020	\$ 108,559	\$ 143,241	\$ 251,800
Additional provisions recognized	11,177	186,235	197,412
Paid	<u>-</u>	<u>(158,900)</u>	<u>(158,900)</u>
Balance at December 31, 2020	<u>\$ 119,736</u>	<u>\$ 170,576</u>	<u>\$ 290,312</u>

The provisions for losses on inventory purchase commitments represent the present obligations of which the unavoidable costs for meeting the obligations under the commitments exceed the economic benefits expected to be received from the commitments.

The provisions for warranty claims represent the present value of management's best estimate of the future outflow of economic benefits that will be required under the Company's obligations for warranties under the local sale of goods legislation. The estimate had been made on the basis of historical warranty trends.

17. OTHER LIABILITIES

	December 31	
	2020	2019
Current		
Withholding	\$ 3,056	\$ 3,173
Others	<u>1,308</u>	<u>1,434</u>
	<u>\$ 4,364</u>	<u>\$ 4,607</u>

18. RETIREMENT BENEFIT PLANS

a. Defined contribution plan

The Company adopted a pension plan under the Labor Pension Act (LPA), which is a state-managed defined contribution plan. Under the LPA, an entity makes monthly contributions to employees' individual pension accounts at 6% of monthly salaries and wages.

The total expense recognized in profit or loss for the years ended December 31, 2020 and 2019 was \$15,390 thousand and \$15,332 thousand, respectively, represents contributions payable to these plans by the Company at rates specified in the rules of the plans.

An analysis by function of the amounts recognized in profit or loss in respect of the defined contribution plan is as follows:

	For the Year Ended December 31	
	2020	2019
Selling and marketing expenses	\$ 7,522	\$ 5,600
General and administrative expenses	3,000	4,841
Research and development expenses	4,818	4,799
Non-operating expenses	<u>50</u>	<u>92</u>
	<u>\$ 15,390</u>	<u>\$ 15,332</u>

b. Defined benefit plan

The defined benefit plan adopted by the Company in accordance with the Labor Standards Act is operated by the government. Pension benefits are calculated on the basis of the length of service and average monthly salaries of the 6 months before retirement. The Company contributes amounts equal to 2% of total monthly salaries and wages to a pension fund administered by the pension fund monitoring committee. Pension contributions are deposited in the Bank of Taiwan in the committee's name. Before the end of each year, the Company assesses the balance in the pension fund. If the amount of the balance in the pension fund is inadequate to pay retirement benefits for employees who conform to retirement requirements in the next year, the Company is required to fund the difference in one appropriation that should be made before the end of March of the next year. The pension fund is managed by the Bureau of Labor Funds, Ministry of Labor ("the Bureau"); the Company has no right to influence the investment policy and strategy.

The amounts included in the balance sheets in respect of the Company's defined benefit plans were as follows:

	December 31	
	2020	2019
Present value of funded defined benefit obligation	\$ 406,889	\$ 483,850
Fair value of plan assets	<u>(270,093)</u>	<u>(251,825)</u>
Deficit	<u>\$ 136,796</u>	<u>\$ 232,025</u>
Net defined benefit liabilities	<u>\$ 136,796</u>	<u>\$ 232,025</u>

Movements in net defined benefit liabilities were as follows:

	Present Value of the Defined Benefit Obligation	Fair Value of the Plan Assets	Net Defined Benefit Liabilities (Assets)
Balance at January 1, 2019	<u>\$ 545,797</u>	<u>\$ (215,916)</u>	<u>\$ 329,881</u>
Service cost			
Current service cost	4,667	-	4,667
Net interest expense (income)	<u>5,444</u>	<u>(2,180)</u>	<u>3,264</u>
Recognized in profit or loss	<u>10,111</u>	<u>(2,180)</u>	<u>7,931</u>
Remeasurement			
Return on plan assets (excluding amounts included in net interest)	-	(7,936)	(7,936)
Actuarial loss - changes in demographic assumptions	103	-	103
Actuarial loss - changes in financial assumptions	11,219	-	11,219
Actuarial gain - experience adjustments	<u>(16,523)</u>	<u>-</u>	<u>(16,523)</u>
Recognized in other comprehensive income	<u>(5,201)</u>	<u>(7,936)</u>	<u>(13,137)</u>
Contributions from the employer	<u>-</u>	<u>(35,346)</u>	<u>(35,346)</u>
Benefits paid	<u>(9,553)</u>	<u>9,553</u>	<u>-</u>
Payment from the employer	<u>(57,304)</u>	<u>-</u>	<u>(57,304)</u>
Balance at December 31, 2019	<u>\$ 483,850</u>	<u>\$ (251,825)</u>	<u>\$ 232,025</u>
Balance at January 1, 2020	<u>\$ 483,850</u>	<u>\$ (251,825)</u>	<u>\$ 232,025</u>
Service cost			
Current service cost	3,695	-	3,695
Net interest expense (income)	<u>3,629</u>	<u>(1,983)</u>	<u>1,646</u>
Recognized in profit or loss	<u>7,324</u>	<u>(1,983)</u>	<u>5,341</u>
Remeasurement			
Return on plan assets (excluding amounts included in net interest)	-	(8,048)	(8,048)
Actuarial loss - changes in financial assumptions	9,520	-	9,520
Actuarial gain - experience adjustments	<u>(108)</u>	<u>-</u>	<u>(108)</u>
Recognized in other comprehensive income	<u>9,412</u>	<u>(8,048)</u>	<u>1,364</u>
Contributions from the employer	<u>-</u>	<u>(26,505)</u>	<u>(26,505)</u>
Benefits paid	<u>(18,268)</u>	<u>18,268</u>	<u>-</u>
Payment from the employer	<u>(75,429)</u>	<u>-</u>	<u>(75,429)</u>
Balance at December 31, 2020	<u>\$ 406,889</u>	<u>\$ (270,093)</u>	<u>\$ 136,796</u>

An analysis by function of the amounts recognized in profit or loss in respect of the defined benefit plans is as follows:

	For the Year Ended December 31	
	2020	2019
Selling and marketing expenses	\$ 1,791	\$ 2,664
General and administrative expenses	2,127	2,416
Research and development expenses	1,294	2,725
Non-operating expenses	<u>129</u>	<u>126</u>
	<u>\$ 5,341</u>	<u>\$ 7,931</u>

Through the defined benefit plans under the Labor Standards Act, the Company is exposed to the following risks:

- 1) Investment risk: The plan assets are invested in domestic and foreign equity and debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau or under the mandated management. However, in accordance with relevant regulations, the return generated by plan assets should not be below the interest rate for a 2-year time deposit with local banks.
- 2) Interest risk: A decrease in the government/corporate bond interest rate will increase the present value of the defined benefit obligation; however, this will be partially offset by an increase in the return on the plan's debt investments.
- 3) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation were carried out by qualified actuaries. The principal assumptions used for the purposes of the actuarial valuations were as follows:

	December 31	
	2020	2019
Discount rate(s)	0.50%	0.75%
Expected rate(s) of salary increase	2.50%	2.50%

If possible reasonable change in each of the significant actuarial assumptions will occur and all other assumptions will remain constant, the present value of the defined benefit obligation would increase (decrease) as follows:

	December 31	
	2020	2019
Discount rate(s)		
0.25% increase	<u>\$ (9,520)</u>	<u>\$ (11,219)</u>
0.25% decrease	<u>\$ 9,852</u>	<u>\$ 11,614</u>
Expected rate(s) of salary increase		
0.25% increase	<u>\$ 9,490</u>	<u>\$ 11,218</u>
0.25% decrease	<u>\$ (9,222)</u>	<u>\$ (10,896)</u>

The sensitivity analysis presented above may not be representative of the actual change in the present value of the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	December 31	
	2020	2019
The expected contributions to the plan for the next year	<u>\$ 6,480</u>	<u>\$ 25,314</u>
The average duration of the defined benefit obligation	9.7 years	9.5 years

19. EQUITY

a. Capital surplus

	December 31	
	2020	2019
Excess from spin-off	\$ 5,986,507	\$ 5,986,507
Generated from investments accounted for using the equity method	<u>2,461</u>	<u>2,461</u>
	<u>\$ 5,988,968</u>	<u>\$ 5,988,968</u>

The capital surplus arising from shares issued in excess of par (including excess from spin-off) may be used to offset a deficit; in addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or transferred to capital stock (limited to a certain percentage of the Company's capital surplus and to once a year).

The capital surplus from investments accounted for using the equity method may not be used for any purpose.

b. Retained earnings and dividend policy

Under the dividend policy as set forth in the amended Articles, where the Company made a profit in a fiscal year, the profit shall be first utilized for paying taxes, offsetting losses of previous years, setting aside as legal reserve 10% of the remaining profit, setting aside or reversing special reserve in accordance with the laws and regulations, and then any remaining profit together with any undistributed retained earnings shall be used by the Company's board of directors as the basis for proposing a distribution plan, which should be resolved in the stockholders' meeting for the distribution of dividends and bonus to stockholders. For the policies on the distribution of compensation of employees after the amendment, refer to Note 21-e. on compensation of employees.

The Company operates in a mature and stable industry. In determining the distribution of dividends, the Company considers factors such as the impact of dividends on reported profitability, cash required for future operations, any potential changes in the industry, interest of the stockholders and the effect on the of Company's financial ratios. The amount of dividends, which can be cash dividends or stock dividends, is formulated to be less than 90% of net income, though the final issued ratios would be proposed and approved by the board of directors. Cash dividends should be at least 20% of total dividends to be distributed to the stockholders.

Under Rule No. 1010012865 issued by the FSC and the directive titled “Questions and Answers for Special Reserves Appropriated Following Adoption of IFRSs”, the Company should appropriate or reverse to a special reserve.

Appropriation of earnings to the legal reserve shall be made until the legal reserve equals the Company’s capital surplus. The legal reserve may be used to offset deficit. If the Company has no deficit and the legal reserve has exceeded 25% of the Company’s capital surplus, the excess may be transferred to capital or distributed in cash.

The appropriations of earnings for 2019 and 2018 approved in the stockholders’ meetings on June 19, 2020 and June 28, 2019, respectively, were as follows:

	<u>Appropriation of Earnings</u>		<u>Dividends Per Share (NT\$)</u>	
	<u>For the Year Ended</u>		<u>For the Year Ended</u>	
	<u>December 31</u>		<u>December 31</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Legal reserve	\$ 721,812	\$ 589,005		
Special reserve	106,937	-		
Cash dividends	6,381,000	5,301,000	\$21.27	\$17.67

20. REVENUE

a. Contract balances

	<u>December 31,</u>	<u>December 31,</u>	<u>January 1,</u>
	<u>2020</u>	<u>2019</u>	<u>2019</u>
Notes receivable (Note 8)	<u>\$ 1,934</u>	<u>\$ -</u>	<u>\$ -</u>
Notes receivable - related parties (Note 27)	<u>\$ 579</u>	<u>\$ 4,732</u>	<u>\$ 513</u>
Trade receivables (Note 8)	<u>\$ 12,419</u>	<u>\$ 18,184</u>	<u>\$ 31,340</u>
Trade receivables - related parties (Note 27)	<u>\$ 389,371</u>	<u>\$ 426,488</u>	<u>\$ 724,150</u>
Contract liabilities			
Designing and performing R&D of cars (Note 27)	<u>\$ -</u>	<u>\$ 33,029</u>	<u>\$ 50,553</u>
Contract liabilities - current	<u>-</u>	<u>33,029</u>	<u>50,553</u>
Designing and performing R&D of cars (Note 27)	<u>-</u>	<u>-</u>	<u>22,487</u>
Contract liabilities - non-current	<u>-</u>	<u>-</u>	<u>22,487</u>
	<u>\$ -</u>	<u>\$ 33,029</u>	<u>\$ 73,040</u>

The changes in the contract liability balances primarily result from the timing difference between the Company’s satisfaction of performance obligations and the customer’s payment.

Revenue recognized in the current year from the satisfaction of performance obligations of contract liabilities at the beginning of the year is as follows:

	For the Year Ended December 31	
	2020	2019
From contract liabilities at the beginning of the year		
Designing and performing R&D of cars	<u>\$ 33,029</u>	<u>\$ 40,011</u>
b. Disaggregation of revenue		
	For the Year Ended December 31	
	2020	2019
Vehicles	\$ 25,665,022	\$ 28,312,770
Parts	3,776,022	3,832,416
Others	<u>219,594</u>	<u>353,421</u>
	<u>\$ 29,660,638</u>	<u>\$ 32,498,607</u>

c. Partially completed contracts

The performance obligations that are not fully satisfied and the expected timing for recognition of revenue are as below.

	December 31	
	2020	2019
Designing and performing R&D of cars		
- in 2020	<u>\$ -</u>	<u>\$ 33,029</u>

21. NET PROFIT

a. Other operating income and expenses

	For the Year Ended December 31	
	2020	2019
Gain on disposal of property, plant and equipment	<u>\$ 289</u>	<u>\$ 2,491</u>

b. Depreciation and amortization

	For the Year Ended December 31	
	2020	2019
An analysis of depreciation by function		
Operating costs	\$ 542,784	\$ 403,350
Operating expenses	<u>88,214</u>	<u>84,946</u>
	<u>\$ 630,998</u>	<u>\$ 488,296</u>

(Continued)

	For the Year Ended December 31	
	2020	2019
An analysis of amortization by function		
Operating costs	\$ 15,990	\$ -
Operating expenses	<u>9,887</u>	<u>10,183</u>
	<u>\$ 25,877</u>	<u>\$ 10,183</u>

(Concluded)

c. Remuneration for technical services

	For the Year Ended December 31	
	2020	2019
Operating costs (Note 27)	<u>\$ 508,615</u>	<u>\$ 564,624</u>

Remuneration for technical services are the payments made by the Company for technical cooperation agreements.

d. Employee benefits expense

	For the Year Ended December 31	
	2020	2019
Post-employment benefits (Note 18)		
Defined contribution plans	\$ 15,390	\$ 15,332
Defined benefit plans	<u>5,341</u>	<u>7,931</u>
	<u>20,731</u>	<u>23,263</u>
Labor and health insurance	38,986	39,220
Salary	472,215	512,222
Remuneration of directors	13,200	13,200
Other employee benefits	<u>51,261</u>	<u>51,514</u>
	<u>575,662</u>	<u>616,156</u>
Total employee benefits expense	<u>\$ 596,393</u>	<u>\$ 639,419</u>
An analysis of employee benefits expense by function		
Operating expenses	\$ 596,214	\$ 639,201
Non-operating expenses	<u>179</u>	<u>218</u>
	<u>\$ 596,393</u>	<u>\$ 639,419</u>

e. Compensation of employees

The Company accrued compensation of employees at the rates no less than 0.1% of net profit before income tax, and compensation of employees. The compensation of employees for the years ended December 31, 2020 and 2019, which have been approved by the Company's board of directors on March 23, 2021 and March 24, 2020, respectively, were as follows:

Accrual rate

	For the Year Ended December 31	
	2020	2019
Compensation of employees	0.10%	0.10%

Amount

	For the Year Ended December 31	
	2020	2019
	Cash	Cash
Compensation of employees	\$ 8,169	\$ 9,121

If there is a change in amounts after the annual financial statements were authorized for issue, the differences are recorded as a change in accounting estimate.

There was no difference between the actual amounts of compensation of employees paid and the amounts recognized in the financial statements for the years ended December 31, 2019 and 2018.

Information on the compensation of employees resolved by the Company's board of directors in 2021 and 2020 is available at the Market Observation Post System website of the Taiwan Stock Exchange.

f. Gain on foreign currency exchange, net

	For the Year Ended December 31	
	2020	2019
Foreign exchange gains	\$ 196,506	\$ 92,094
Foreign exchange losses	<u>(137,938)</u>	<u>(9,446)</u>
Net profit	<u>\$ 58,568</u>	<u>\$ 82,648</u>

g. Gain or loss on disposal of investments, net

	For the Year Ended December 31	
	2020	2019
Gain on disposal of investments	\$ 7,607	\$ 13,391
Loss on disposal of investments	<u>(13,084)</u>	<u>(3,576)</u>
Net profit (loss)	<u>\$ (5,477)</u>	<u>\$ 9,815</u>

22. INCOME TAXES

a. Income tax recognized in profit or loss

The major components of tax expense were as follows:

	For the Year Ended December 31	
	2020	2019
Current tax		
In respect of the current year	\$ 1,519,929	\$ 1,389,210
Income tax on unappropriated earnings	419	1,477
Adjustments for prior years	(10,235)	8,549
Deferred tax		
In respect of the current year	<u>109,919</u>	<u>431,134</u>
Income tax expense recognized in profit or loss	<u>\$ 1,620,032</u>	<u>\$ 1,830,370</u>

A reconciliation of accounting profit and income tax expenses is as follows:

	For the Year Ended December 31	
	2020	2019
Profit before tax	<u>\$ 8,160,970</u>	<u>\$ 9,112,267</u>
Income tax expense calculated at the statutory rate	\$ 1,632,194	\$ 1,822,453
Adjustments of expenses in determining taxable income	2,361	2,159
Tax-exempt income	(4,707)	(4,268)
Income tax on unappropriated earnings	419	1,477
Adjustments for prior years' tax	<u>(10,235)</u>	<u>8,549</u>
Income tax expense recognized in profit or loss	<u>\$ 1,620,032</u>	<u>\$ 1,830,370</u>

b. Income tax recognized in other comprehensive income

	For the Year Ended December 31	
	2020	2019
<u>Deferred tax</u>		
In respect of the current year		
Share of other comprehensive income of subsidiary accounted for using the equity method	\$ 4	\$ 10
Remeasurement of defined benefit plans	<u>273</u>	<u>(2,627)</u>
Recognized in other comprehensive income (loss)	<u>\$ 277</u>	<u>\$ (2,617)</u>

c. Installment payments of income tax

Due to impact of the COVID-19 pandemic, the Company applied to the National Taxation Bureau for the payment of its income tax for the year 2019 in 36 equal installments on a monthly basis starting from July 2020 in accordance with Rule No. 10904533690 issued by the Ministry of Finance (MOF) of the Republic of China, and recognized the outstanding balance of \$230,327 thousand as income tax liabilities - current and of \$349,455 thousand as income tax liabilities - non-current based on the classification of current and non-current liabilities.

d. Current tax assets and liabilities

	December 31	
	2020	2019
Current tax liabilities		
Income tax payable	<u>\$ 1,328,301</u>	<u>\$ 706,161</u>

e. Deferred tax assets and liabilities

The movements of deferred tax assets and deferred tax liabilities were as follows:

For the year ended December 31, 2019

	Opening Balance	Recognized in Profit or Loss	Recognized in Other Comprehen- sive Income	Closing Balance
<u>Deferred tax assets</u>				
Temporary differences				
Defined benefit obligation	\$ 66,308	\$ (16,942)	\$ (2,627)	\$ 46,739
Provisions for warranties	30,351	(1,703)	-	28,648
Provisions for loss on inventory purchase commitments	19,553	2,159	-	21,712
Unrealized exchange loss, net	-	9,706	-	9,706
Share of other comprehensive loss of subsidiaries accounted for using the equity method	112	-	10	122
	<u>\$ 116,324</u>	<u>\$ (6,780)</u>	<u>\$ (2,617)</u>	<u>\$ 106,927</u>
<u>Deferred tax liabilities</u>				
Temporary differences				
Shares of profit of subsidiaries	\$ 1,894,193	\$ 435,971	\$ -	\$ 2,330,164
Unrealized exchange gain, net	11,617	(11,617)	-	-
	<u>\$ 1,905,810</u>	<u>\$ 424,354</u>	<u>\$ -</u>	<u>\$ 2,330,164</u>

For the year ended December 31, 2020

	Opening Balance	Recognized in Profit or Loss	Recognized in Other Comprehen- sive Income	Closing Balance
<u>Deferred tax assets</u>				
Temporary differences				
Defined benefit obligation	\$ 46,739	\$ (19,319)	\$ 273	\$ 27,693
Provisions for warranties	28,648	5,467	-	34,115
Provisions for loss on inventory purchase commitments	21,712	2,235	-	23,947
Unrealized exchange loss, net	9,706	(9,706)	-	-
Share of other comprehensive loss of subsidiaries accounted for using the equity method	<u>122</u>	<u>-</u>	<u>4</u>	<u>126</u>
	<u>\$ 106,927</u>	<u>\$ (21,323)</u>	<u>\$ 277</u>	<u>\$ 85,881</u>
<u>Deferred tax liabilities</u>				
Temporary differences				
Shares of profit of subsidiaries	\$2,330,164	\$ 74,737	\$ -	\$2,404,901
Unrealized exchange gain, net	<u>-</u>	<u>13,859</u>	<u>-</u>	<u>13,859</u>
	<u>\$2,330,164</u>	<u>\$ 88,596</u>	<u>\$ -</u>	<u>\$2,418,760</u>

e. Income tax assessments

The Company's tax returns through 2018 have been assessed by the tax authorities.

23. EARNINGS PER SHARE

The earnings and weighted-average number of common stock outstanding used in the computation of earnings per share were as follows:

Net Profit for the Year

	<u>For the Year Ended December 31</u>	
	2020	2019
Earnings used in the computation of basic and diluted earnings per share	<u>\$ 6,540,938</u>	<u>\$ 7,281,897</u>

Weighted-average Number of Common Stock Outstanding (In Thousands of Shares)

	For the Year Ended December 31	
	2020	2019
Weighted average number of common stock used in the computation of basic earnings per share	300,000	300,000
Effect of potential dilutive common stock:		
Compensation of employees	<u>27</u>	<u>23</u>
Weighted average number of common stock used in the computation of diluted earnings per share	<u>300,027</u>	<u>300,023</u>

Since the Company offered to settle the compensation of employees in cash or stocks, the Company assumed the entire amount of the compensation would be settled in stocks and the resulting potential stocks were included in the weighted average number of stocks outstanding used in the computation of diluted earnings per share, as the effect is dilutive. Such dilutive effect of the potential stocks is included in the computation of diluted earnings per share until the number of stocks to be distributed to employees is resolved in the following year.

24. CASH FLOW INFORMATION

a. Non-cash transactions

For the years ended December 31, 2020 and 2019, the Company entered into the following non-cash investing activities:

	For the Year Ended December 31	
	2020	2019
<u>Investing activities affecting both cash and non-cash transactions</u>		
Increase in property, plant and equipment	\$ 568,425	\$ 574,705
Net changes of prepayment for equipment	20,262	(5,543)
Net changes of trade payables	<u>(122,768)</u>	<u>167,649</u>
Cash paid for acquisition of property, plant and equipment	<u>\$ 465,919</u>	<u>\$ 736,811</u>
Increase in computer software	\$ 15,464	\$ 7,201
Net changes of prepayment for equipment	<u>(3,506)</u>	<u>-</u>
Cash paid for acquisition of computer software	<u>\$ 11,958</u>	<u>\$ 7,201</u>

b. Changes in liabilities arising from financing activities

2020

	Opening Balance	Cash Flows	New Leases	Leases Terminated	December 31, 2020
Lease liabilities	\$ <u>724,349</u>	\$ <u>(55,658)</u>	\$ <u>14,014</u>	\$ <u>(584)</u>	\$ <u>682,121</u>

2019

	Opening Balance	Cash Flows	New Leases	Leases Terminated	December 31, 2019
Lease liabilities	\$ <u>769,993</u>	\$ <u>(53,613)</u>	\$ <u>7,969</u>	\$ <u>-</u>	\$ <u>724,349</u>

25. CAPITAL MANAGEMENT

The Company manages its capital to ensure that the Company will be able to continue as a going concern while maximizing the return to stockholders through the optimization of the debt and equity balance.

26. FINANCIAL INSTRUMENTS

a. Fair value of financial instruments that are not measured at fair value

The carrying amounts of the financial assets and financial liabilities that are not measured at fair value are approximately equal to their fair values.

b. Fair value of financial instruments that are measured at fair value on a recurring basis

1) Fair value hierarchy

December 31, 2020

	Level 1	Level 2	Level 3	Total
<u>Financial assets at FVTPL</u>				
Mutual funds	\$ <u>626,514</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>626,514</u>

December 31, 2019

	Level 1	Level 2	Level 3	Total
<u>Financial assets at FVTPL</u>				
Mutual funds	\$ 1,251,525	\$ -	\$ -	\$ 1,251,525
Trade receivables - related parties	<u>-</u>	<u>-</u>	<u>34,371</u>	<u>34,371</u>
	<u>\$ 1,251,525</u>	<u>\$ -</u>	<u>\$ 34,371</u>	<u>\$ 1,285,896</u>

There were no transfers between Levels 1 and 2 in the current and prior periods.

2) Valuation techniques and assumptions applied for the purpose of fair value measurement

The fair value of mutual funds traded on active market is the net asset value on the balance sheet date. If there is no market price, the fair value is determined by the redemption value. The estimates and assumptions used by the Company were consistent with those that market participants would use in setting a price for the financial instrument.

For trade receivables - related parties that are measured at FVTPL and have a 4-day credit period, the fair value is measured according to the original invoice amount and the effect of discounting is immaterial.

c. Categories of financial instruments

	December 31	
	2020	2019
<u>Financial assets</u>		
Fair value through profit or loss (FVTPL)		
Mandatorily at FVTPL	\$ 626,514	\$ 1,285,896
Financial assets at amortized cost (Note 1)	5,911,084	5,698,619
<u>Financial liabilities</u>		
Financial liabilities at amortized cost (Note 2)	1,037,979	1,264,205

Note 1: The balances included financial assets measured at amortized cost, which comprise cash and cash equivalents, notes receivable, part of trade receivables and other receivables.

Note 2: The balances included financial liabilities measured at amortized cost, which comprise trade payables and part of other payables.

d. Financial risk management objectives and policies

The Company's major financial instruments include trade receivables, trade payables and borrowings. The Company's corporate treasury function coordinates access to domestic and

international financial markets, manages the financial risks relating to the operations of the Company through internal risk reports which analyze exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

1) Market risk

The Company's activities exposed it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and other prices.

There had been no change to the Company's exposure to market risks or the manner in which these risks were managed and measured. Sensitivity analysis evaluates the impact of a reasonably possible change in interest or foreign currency rates over a year. Details of the sensitivity analysis for foreign currency risk and for interest rate risk are set out in (a) and (b) below.

a) Foreign currency risk

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are set out in Note 29.

Sensitivity analysis

The Company is mainly exposed to the RMB, U.S. dollar and Japanese yen.

The following table details the Company's sensitivity to a 5% increase and decrease in the functional currency against the relevant foreign currencies. 5% is the sensitivity rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis included only outstanding foreign currency denominated monetary items, and adjusts their translation at the end of the reporting period for a 5% change in foreign currency rates. A negative number below indicates a decrease in pre-tax profit associated with the functional currency weakening 5% against the relevant currency. For a 5% strengthening of the functional currency against the relevant currency, there would be an equal and opposite impact on pre-tax profit and the balances below would be positive.

	<u>RMB</u>		<u>U.S. Dollar</u>		<u>Japanese Yen</u>	
	<u>For the Year Ended</u>		<u>For the Year Ended</u>		<u>For the Year Ended</u>	
	<u>December 31</u>		<u>December 31</u>		<u>December 31</u>	
	2020	2019	2020	2019	2020	2019
Loss	\$ (229,311)	\$ (174,677)	\$ (21,769)	\$ (14,563)	\$ (383)	\$ (1,185)

These were mainly attributable to the exposure on outstanding RMB, U.S. dollar and Japanese yen denominated cash in bank, repurchase agreements collateralized by bonds, receivables and payables, which were not hedged at the end of the reporting period.

b) Interest rate risk

The carrying amounts of the Company's financial assets and financial liabilities with exposure to interest rates at the end of the reporting period were as follows:

	<u>December 31</u>	
	2020	2019
Fair value interest rate risk		
Financial assets	\$ 3,648,214	\$ 2,597,391
Financial liabilities	682,121	724,349
Cash flows interest rate risk		
Financial assets	1,686,566	2,453,887

Sensitivity analysis

The sensitivity analyses below were determined based on the Company's exposure to interest rates for non-derivative instruments at the end of the reporting period. A 25 basis point increase or decrease was used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Company's pre-tax profit for the years ended December 31, 2020 would increase/decrease by \$4,216 thousand, which was mainly attributable to the Company's exposure to interest rates on its demand deposits and time deposits.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Company's pre-tax profit for the years ended December 31, 2019 would increase/decrease by \$6,135 thousand, which was mainly attributable to the Company's exposure to interest rates on its demand deposits and time deposits.

c) Other price risk

The Company was exposed to price risk through its investments in funds. The Company manages this exposure by investing in a diversified a portfolio of investments with different risks.

Sensitivity analysis

The sensitivity analysis below was determined based on the exposure to equity price risks at the end of the reporting period.

If the fund's value had been 1% higher/lower, pre-tax profit for the years ended December 31, 2020 and 2019 would have been higher/lower by \$6,265 thousand and \$12,515 thousand, respectively, as a result of the changes in fair value of financial assets at FVTPL.

2) Credit risk

The Company's concentration of credit risk of 60% and 49% in total trade receivables as of December 31, 2020 and 2019, respectively, was related to the Company's largest customer within the vehicle department and the five largest customers within the parts department.

3) Liquidity risk

The Company manages liquidity risk by monitoring and maintaining a level of cash and

cash equivalents deemed adequate to finance the Company's operations and mitigate the effects of fluctuations in cash flows. In addition, management monitors the utilization of bank borrowings and ensures compliance with loan covenants.

The Company relies on bank borrowings as a significant source of liquidity. As of December 31, 2020 and 2019, the available unutilized borrowings facilities were \$5,700,000 thousand and \$3,200,000 thousand, respectively.

The following tables detail the Company's remaining contractual maturities for its non-derivative financial liabilities with agreed repayment periods. The tables had been drawn up based on the undiscounted cash flows of financial liabilities from the earliest date on which the Company can be required to pay.

December 31, 2020

	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1-5 Years	5+ Years
<u>Non-derivative financial liabilities</u>					
Non-interest bearing Lease liabilities	\$ 1,028,818 <u>5,198</u>	\$ 8,796 <u>10,396</u>	\$ 365 <u>42,043</u>	\$ - <u>155,137</u>	\$ - <u>542,195</u>
	<u>\$ 1,034,016</u>	<u>\$ 19,192</u>	<u>\$ 42,408</u>	<u>\$ 155,137</u>	<u>\$ 542,195</u>

Additional information about the maturity analysis for lease liabilities:

	Less than 1 Year	1-5 Years	5-10 Years	10-15 Years	15-20 Years	20+ Years
Lease liabilities	<u>\$ 57,637</u>	<u>\$ 155,137</u>	<u>\$ 161,385</u>	<u>\$ 154,894</u>	<u>\$ 110,947</u>	<u>\$ 114,969</u>

December 31, 2019

	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1-5 Years	5+ Years
<u>Non-derivative financial liabilities</u>					
Non-interest bearing Lease liabilities	\$ 1,180,493 <u>5,173</u>	\$ 75,271 <u>10,345</u>	\$ 8,441 <u>45,086</u>	\$ - <u>166,482</u>	\$ - <u>577,390</u>
	<u>\$ 1,185,666</u>	<u>\$ 85,616</u>	<u>\$ 53,527</u>	<u>\$ 166,482</u>	<u>\$ 577,390</u>

Additional information about the maturity analysis for lease liabilities:

	Less than 1 Year	1-5 Years	5-10 Years	10-15 Years	15-20 Years	20+ Years
Lease liabilities	<u>\$ 60,604</u>	<u>\$ 166,482</u>	<u>\$ 165,211</u>	<u>\$ 156,843</u>	<u>\$ 122,872</u>	<u>\$ 132,464</u>

27. TRANSACTIONS WITH RELATED PARTIES

In addition to those disclosed in other notes, the Company had business transactions with the following related parties:

a. Related parties

Related Party	Relationship with the Company
Investors that have significant influence over the Company	
Nissan Motor Corporation (“Nissan”)	Equity-method investor of the Company
Yulon Motor Co., Ltd. (“Yulon”)	Same as above
Subsidiaries	
Yi-Jan Overseas Investment Co., Ltd.	Subsidiary
Jetford, Inc.	Subsidiary of Yi-Jan Overseas Investment Co., Ltd.
Other related parties	
Nissan Trading Co., Ltd.	Subsidiary of Nissan
Nissan Trading Europe Ltd.	Same as above
Nissan Trading (Thailand) Co., Ltd.	Same as above
Nissan Trading China Co., Ltd.	Same as above
Nissan Motor Egypt S.A.E.	Same as above
Nissan Import Egypt, Ltd.	Same as above
PT. Nissan Motor Indonesia (“NMI”)	Same as above
Nissan Mexicana, S.A. De C. V.	Same as above
Nissan Motor (Thailand) Co., Ltd.	Same as above
PT Nissan Motor Distributor Indonesia	Same as above
Nissan North America, Inc.	Same as above
Nissan International SA	Same as above
Nissan Creative Service Co., Ltd.	Same as above
Nissan Vietnam Co., Ltd.	Substantial related party of Nissan
Nissan Philippines Inc.	Same as above
INFINITI Motor Co., Ltd.	Substantial related party of Nissan
Renault Nissan Automotive India Private Ltd.	Same as above
Autech Japan, Inc.	Same as above
Dongfeng Motor Co., Ltd.	Same as above
Dongfeng Nissan Passenger Vehicle Co.	Same as above
Shenzhen DFS Industrial Group Co., Ltd.	Same as above
Zhenzhou Nissan Automobile Co., Ltd.	Same as above
Allied Engineering Co., Ltd.	Same as above
Chien Tai Industry Co., Ltd.	Same as above
Taiwan Calsonic Co., Ltd.	Same as above
Taiwan Acceptance Corporation	Subsidiary of Yulon
Yueki Industrial Co., Ltd.	Same as above
Yu Pong Business Co., Ltd.	Same as above
Yushin Motor Co., Ltd.	Same as above
Yu Chang Motor Co., Ltd.	Same as above
Ka-Plus Automobile Leasing Co., Ltd.	Same as above
Yu Sing Motor Co., Ltd.	Same as above
Empower Motors Co., Ltd.	Same as above
Uni Auto Parts Co., Ltd.	Same as above

(Continued)

<u>Related Party</u>	<u>Relationship with the Company</u>
Chan Yun Technology Co., Ltd.	Same as above
Singan Co., Ltd.	Same as above
Y-teks Co., Ltd.	Same as above
Sinjang Co., Ltd.	Same as above
Luxgen Motor Co., Ltd.	Same as above
Yue Sheng Industrial Co., Ltd.	Same as above
Yulon Energy Service Co., Ltd.	Same as above
Yufong Property Management Co., Ltd.	Sub-subsidiary of Yulon
Univation Motor Philippines, Inc.	Substantial related party of Yulon
China Ogihara Corporation	Same as above
Yuan Lon Motor Co., Ltd.	Same as above
Chen Long Co., Ltd.	Same as above
Yulon Management Co., Ltd.	Same as above
ROC Spicer Co., Ltd.	Same as above
Chi Ho Corporation	Same as above
Yu Tang Motor Co., Ltd.	Same as above
Tokio Marine Newa Insurance Co., Ltd.	Same as above
Hua-Chuang Automobile Information Technical Center Co., Ltd.	Same as above
Taiway, Ltd.	Same as above
Kian Shen Corporation	Same as above
Hui-Lian Motor Co., Ltd.	Same as above
Le-Wen Co., Ltd.	Same as above
Visionary International Consulting Co., Ltd.	Same as above
Tai Yuen Textile Co., Ltd.	Same as above
San Long Industrial Co., Ltd.	Same as above
China Motor Corporation	Same as above
Sin Etke Technology Co., Ltd.	Subsidiary of Hua-Chuang Automobile Information Technical Center Co., Ltd.
Singual Technology Co., Ltd.	Subsidiary of Singan Co., Ltd.
Hsiang Shou Enterprise Co., Ltd.	Same as above
Hong Shou Culture Enterprise Co., Ltd.	Same as above
Shinshin Credit Corporation	Subsidiary of Taiwan Acceptance Corporation
Yu Pool Co., Ltd.	Subsidiary of Yushin Motor Co., Ltd.
Yu-Jan Co., Ltd.	Subsidiary of Yu Sing Motor Co., Ltd.
Tang Li Enterprise Co., Ltd.	Subsidiary of Yu Tang Motor Co., Ltd.
Ding Long Motor Co., Ltd.	Subsidiary of Chen Long Co., Ltd.
Lian Cheng Motor Co., Ltd.	Same as above
CL Skylite Trading Co., Ltd.	Sub-subsidiary of Chen Long Co., Ltd.
Yuan Jyh Motor Co., Ltd.	Subsidiary of Yuan Lon Motor Co., Ltd.
Yuan Rui Auto Co., Ltd.	Same as above
Diamond Leasing Service Co., Ltd.	Subsidiary of Ka-Plus Automobile Leasing Co., Ltd.
Hsieh Kuan Manpower Service Co., Ltd.	Subsidiary of Diamond Leasing Service Co., Ltd.
Tan Wang Co., Ltd.	Subsidiary of Yu Chang Motor Co., Ltd.
Carnival Textile Industrial Corporation	Substantial related party of the Company
Y.M. Hi-Tech Industry Ltd.	Subsidiary of China Ogihara Corporation

(Continued)

<u>Related Party</u>	<u>Relationship with the Company</u>
DFS Industrial Group Co., Ltd.	Substantial related party of Dongfeng Nissan Passenger Vehicle Co.
Luxgen Taoyuan Motor Co., Ltd.	Subsidiary of Luxgen Motor Co., Ltd.
Luxgen Taichung Motor Co., Ltd.	Same as above
Luxgen Kaohsiung Motor Co., Ltd.	Same as above
ROC-Keeper Industrial Ltd.	Subsidiary of ROC Spicer Co., Ltd.
Kuen You Trading Co., Ltd.	Investee of Yu Sing Motor Co., Ltd.
Fengye Leasing Co., Ltd.	Subsidiary of CL Skylite Trading Co., Ltd.
Euniton Enterprise Co., Ltd.	Substantial related party of Empower Motors Co., Ltd.

(Concluded)

b. Related party transaction details

Balances and transactions between the Company and related parties are based on agreements. Details of transactions between the Company and its related parties were disclosed below:

1) Operating transactions

	<u>For the Year Ended December 31</u>	
	<u>2020</u>	<u>2019</u>
<u>Sales</u>		
Taiwan Acceptance Corporation	\$ 25,612,672	\$ 28,264,976
Investors that have significant influence	10,536	10,433
Other related parties	<u>3,454,454</u>	<u>3,441,369</u>
	<u>\$ 29,077,662</u>	<u>\$ 31,716,778</u>
<u>Service revenue</u>		
Nissan	\$ 82,158	\$ 229,304
Autech Japan, Inc.	<u>36,917</u>	<u>40,011</u>
	<u>\$ 119,075</u>	<u>\$ 269,315</u>

The Company designs and performs R&D of cars mainly for Nissan and Autech Japan, Inc. Service revenue is recognized according to the related contracts.

	<u>For the Year Ended December 31</u>	
	<u>2020</u>	<u>2019</u>
<u>Other operating revenue</u>		
Yulon	\$ 22,399	\$ 21,393
Other related parties	<u>72,344</u>	<u>52,792</u>
	<u>\$ 94,743</u>	<u>\$ 74,185</u>

Other operating revenue mainly arose from the sale of steel plates, steel and aluminum parts and the export of test vehicles.

	For the Year Ended December 31	
	2020	2019
<u>Operating costs - purchases</u>		
Yulon	\$ 23,797,486	\$ 26,193,544
Investors that have significant influence	29,581	23,439
Other related parties	<u>20,228</u>	<u>34,520</u>
	<u>\$ 23,847,295</u>	<u>\$ 26,251,503</u>
<u>Operating costs - remuneration for technical services</u>		
Nissan	\$ 451,254	\$ 485,935
Autech Japan, Inc.	<u>57,361</u>	<u>78,689</u>
	<u>\$ 508,615</u>	<u>\$ 564,624</u>

Remuneration for technical services is the payment for technical services provided by Nissan and Autech Japan, Inc. based on the Company's technical cooperation agreements with the two companies. The remuneration for technical services provided by Nissan is calculated based on the purchase costs less commodity tax of each vehicle model, while the remuneration for technical services provided by Autech Japan, Inc. is calculated based on the R&D fees of each vehicle model plus the royalty fees of each vehicle sold.

	For the Year Ended December 31	
	2020	2019
<u>Operating costs - parts development cost</u>		
Dongfeng Motor Co., Ltd.	<u>\$ 163,635</u>	<u>\$ -</u>

The parts development cost represents the expenses for parts jointly developed by the Company and Dongfeng Motor Co., Ltd.

	For the Year Ended December 31	
	2020	2019
<u>Selling and marketing expenses</u>		
Yu Chang Motor Co., Ltd.	\$ 326,581	\$ 236,599
Yu Sing Motor Co., Ltd.	289,559	193,543
Empower Motors Co., Ltd.	260,093	259,634
Investors that have significant influence	23,481	17,626
Other related parties	<u>1,278,693</u>	<u>993,499</u>
	<u>\$ 2,178,407</u>	<u>\$ 1,700,901</u>

(Continued)

For the Year Ended December 31**2020****2019**General and administrative expenses

Yulon Management Co., Ltd.	\$ 176,908	\$ 174,687
Investors that have significant influence	14,262	19,667
Other related parties	<u>11,464</u>	<u>11,543</u>
	<u>\$ 202,634</u>	<u>\$ 205,897</u>

Research and development expenses

Yulon	\$ 127,030	\$ 60,484
Investors that have significant influence	13,353	9,598
Other related parties	<u>9,578</u>	<u>18,108</u>
	<u>\$ 149,961</u>	<u>\$ 88,190</u>

Selling and marketing expenses are payments to other related parties for advertisement and promotion.

General and administrative expenses are payments to Yulon Management Co., Ltd. for consulting, labor dispatch and IT services.

Research and development expenses are payments for prototype fees, sample fees and for services related to the provision of system platform research for each vehicle model.

2) Non-operating transactions

For the Year Ended December 31**2020****2019**Other revenues

Tokio Marine Nawa Insurance Co., Ltd.	<u>\$ 500</u>	<u>\$ 1,229</u>
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Overseas business expenses

Yulon Management Co., Ltd.	<u>\$ 4,134</u>	<u>\$ 4,324</u>
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3) Receivables from related parties

December 31**2020****2019**Notes receivable

Yushin Motor Co., Ltd.	\$ 579	\$ 146
Yuan Lon Motor Co., Ltd.	<u>-</u>	<u>4,586</u>
	<u>\$ 579</u>	<u>\$ 4,732</u>

(Continued)

	<u>December 31</u>	
	2020	2019
<u>Trade receivables</u>		
Taiwan Acceptance Corporation	\$ 229,872	\$ 252,419
Investors that have significant influence	21,332	39,454
Other related parties	<u>138,167</u>	<u>134,615</u>
	<u>\$ 389,371</u>	<u>\$ 426,488</u>
<u>Other receivables</u>		
Yulon	\$ 122,095	\$ 200,598
Subsidiary	10,163	2,732
Other related parties	<u>1,543</u>	<u>1,901</u>
	<u>\$ 133,801</u>	<u>\$ 205,231</u>

Other receivables from Yulon are mainly purchase discounts and commodity taxes paid by the Company on behalf of Yulon.

Trade receivables from related parties are unsecured. For the years ended December 31, 2020 and 2019, no impairment loss was recognized on trade receivables from related parties.

As of December 31, 2019, the balance of trade receivables from related parties includes \$34,371 thousand, which were sold to Taiwan Acceptance Corporation without recourse. These trade receivable are classified as at FVTPL under IFRS 9 because the objective of the Company's business model is achieved by selling financial assets. Refer to Note 26 for the details.

4) Refundable deposits

	<u>December 31</u>	
	2020	2019
Yulon	\$ 564,881	\$ 1,770
Yu Sing Motor Co., Ltd.	<u>-</u>	<u>800</u>
	<u>\$ 564,881</u>	<u>\$ 2,570</u>

Refundable deposits are mainly the deposits paid by the Company to Yulon for materials.

5) Contract liabilities

	<u>December 31</u>	
	2020	2019
Autech Japan, Inc.	<u>\$ -</u>	<u>\$ 33,029</u>

The Company designs and develops car models for Autech Japan, Inc. and, according to the related contracts, receives payments before satisfying performance obligations. Those contract liabilities are recognized as current and non-current liabilities according to the timing of revenue recognition.

6) Payables to related parties

	December 31	
	2020	2019
<u>Trade payables</u>		
Nissan	\$ 118,405	\$ 135,010
Yulon	54,631	271,251
Other related parties	<u>1,908</u>	<u>13,071</u>
	<u>\$ 174,944</u>	<u>\$ 419,332</u>
<u>Other payables</u>		
Yulon	\$ 35,474	\$ 21,369
Nissan	4,821	5,603
Taiwan Acceptance Corporation	24,206	55,841
Other related parties	<u>117,792</u>	<u>96,001</u>
	<u>\$ 182,293</u>	<u>\$ 178,814</u>

Trade payables to related parties are unsecured. As of December 31, 2020 and 2019, the balances of purchases of equipment from other payables were \$61,730 thousand and \$2,111 thousand, respectively.

7) Acquisition of property, plant and equipment

Related Party	Acquisition Price	
	2020	2019
Yueki Industrial Co., Ltd.	\$ 28,063	\$ 949
Nissan	15,695	5,447
Uni Auto Parts Co., Ltd.	7,443	1,200
Other related parties	<u>21,460</u>	<u>10,656</u>
	<u>\$ 72,661</u>	<u>\$ 18,252</u>

8) Disposal of property, plant and equipment

Related Party	Sales Proceeds		Gain (Loss) on Disposal	
	2020	2019	2020	2019
Yu sing Motor Co., Ltd.	<u>\$ -</u>	<u>\$ 5,238</u>	<u>\$ -</u>	<u>\$ 2,275</u>

9) Lease arrangements - the Company is lessee

Acquisition of right-of-use assets

The Company's rental expenses paid monthly are primarily comprised of building property, car testing expenses, cars for its executives for the years ended December 31, 2020 and 2019.

	For the Year Ended December 31	
	2020	2019
<u>Acquisition of right-of-use assets</u>		
Yulon	\$ -	\$ 766,683
Other related parties	<u>6,676</u>	<u>21,011</u>
	<u>\$ 6,676</u>	<u>\$ 787,694</u>

The right-of-use assets acquired from January 1 to December 31, 2019 include the adjustments from the initial application of IFRS 16 of \$779,725 thousand.

If the lease term is not specified in the lease contract with Yulon, the lease term is until the date of lease termination as agreed by both parties.

	December 31	
	2020	2019
<u>Lease liabilities</u>		
Yulon	\$ 665,652	\$ 711,510
Other related parties	<u>16,469</u>	<u>12,839</u>
	<u>\$ 682,121</u>	<u>\$ 724,349</u>

	For the Year Ended December 31	
	2020	2019
<u>Interest expense</u>		
Yulon	\$ 6,330	\$ 6,747
Other related parties	<u>117</u>	<u>132</u>
	<u>\$ 6,447</u>	<u>\$ 6,879</u>

Interest expense is for lease liabilities.

	For the Year Ended December 31	
	2020	2019
<u>Lease expense</u>		
Yulon	\$ 2,526	\$ 7,329
Ka-Plus Automobile Leasing Co., Ltd.	-	1,656
Other related parties	<u>515</u>	<u>1,216</u>
	<u>\$ 3,041</u>	<u>\$ 10,201</u>

Lease expenses included expenses relating to short-term leases and low-value asset leases that do not depend on an index or a rate. Future lease payables related to short-term leases, low-value asset leases are as follows:

	December 31	
	2020	2019
Future lease payables	<u>\$ -</u>	<u>\$ 3,088</u>

c. Remuneration of key management personnel

	For the Year Ended December 31	
	2020	2019
Short-term employee benefits	\$ 42,562	\$ 33,935
Post-employment benefits	<u>1,982</u>	<u>2,072</u>
	<u>\$ 44,544</u>	<u>\$ 36,007</u>

The remuneration of directors and key executives was determined by the remuneration committee based on the performance of individuals and market trends.

d. Other transactions with related parties

1) Trade receivables sold to Taiwan Acceptance Corporation

The Company sold to Taiwan Acceptance Corporation trade receivables which amounted to \$2,039,906 thousand and \$1,966,021 thousand for the years ended December 31, 2020 and 2019, respectively. As of December 31, 2020 and 2019, the Company had received cash payments of \$2,002,480 thousand and \$1,966,021 thousand, respectively. Based on the contract, the amount of receivables sold is limited to the amount of guarantee provided by the original debtor to Taiwan Acceptance Corporation. Interest rate intervals of the Company's trade receivables sold to Taiwan Acceptance Corporation for the years ended December 31, 2020 and 2019 were 2.33%-2.41% and 2.39%-2.41%; and the interest expenses recognized were \$1,077 thousand and \$1,075 thousand, respectively.

As of December 31, 2020, the Company sold trade receivables to Taiwan Acceptance Corporation without recourse. The sale resulted in the derecognition of these trade receivables because the Company transferred the significant risks and rewards relating to

the accounts to the buyer.

2) Molds contract signed with Diamond Leasing Service Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$1,171,354 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Diamond Leasing Service Co., Ltd., the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

3) Molds contract signed with Shinshin Credit Corporation

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$427,001 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Shinshin Credit Corporation the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

4) Molds contract signed with Sinjang Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$423,976 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Sinjang Co., Ltd. the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

5) Molds contract signed with Chan Yun Technology Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$69,360 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Chan Yun Technology Co., Ltd. the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

28. SIGNIFICANT CONTINGENCIES AND UNRECOGNIZED COMMITMENTS

In addition to those disclosed in other notes, significant commitments and contingencies of the Company as of December 31, 2020 were as follows:

- a. The Company re-signed a manufacturing contract with Yulon, effective on or after May 1, 2015, for 5 years. This contract, for which the first expiry date was on April 30, 2020, is

automatically extended annually unless either party issues a termination notice at least three months before expiry. The contract states that the Company authorizes Yulon to manufacture Nissan automobiles and parts, and the Company is responsible for the subsequent development of new automobile parts. The manufacturing volume of Yulon under the contract should correspond to the Company's sales projection for the year. In addition, the Company has authorized Yulon as the original equipment manufacturer (OEM) of automobile parts and after-sales service.

The Company is responsible for developing new car models, refining designs, and providing the sales projection to Yulon. Yulon is responsible for transforming the sales projections into manufacturing plans, making the related materials orders and purchases, providing product quality assurance, delivering cars, and shouldering warranty expenses due to any defects in products made by Yulon.

- b. The Company has a contract with Taiwan Acceptance Corporation for sale and purchase of vehicles. Besides, Taiwan Acceptance Corporation separately signed with dealers contracts for display of vehicles. If any dealer violates the display contract, resulting in the need for Taiwan Acceptance Corporation to recover the display vehicles, the Company must assist in the settlement or buy-back the vehicles at the original price. From the date of signing the sale and purchase contract to December 31, 2020, no buy-back of vehicles has occurred.
- c. Unrecognized commitments

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
Acquisition of property, plant, and equipment	<u>\$ 5,073</u>	<u>\$ 102,782</u>

29. SIGNIFICANT ASSETS AND LIABILITIES DENOMINATED IN FOREIGN CURRENCIES

The Company's significant financial assets and liabilities denominated in foreign currencies aggregated by the foreign currencies other than functional currencies and the related exchange rates between the foreign currencies and the respective functional currencies were as follows:

(In Thousands of New Taiwan Dollars and Foreign Currencies)

December 31, 2020

	Foreign Currency	Exchange Rate	Carrying Amount
<u>Financial assets</u>			
Monetary items			
RMB	\$ 1,047,800	4.3770 (RMB:NTD)	\$ 4,586,221
USD	15,287	28.480 (USD:NTD)	435,374
JPY	27,697	0.2763 (JPY:NTD)	<u>7,653</u>
			<u>\$ 5,029,248</u>

(Continued)

■ ■ Financial Information

	Foreign Currency	Exchange Rate	Carrying Amount
Non-monetary items			
USD	627,276	28.480 (USD:NTD)	<u>\$ 17,864,822</u>
<u>Financial liabilities</u>			
Monetary items			
JPY	8	0.2763 (JPY:NTD)	<u>\$ _____2</u>

December 31, 2019

	Foreign Currency	Exchange Rate	Carrying Amount
<u>Financial assets</u>			
Monetary items			
RMB	\$ 811,507	4.3050 (RMB:NTD)	\$ 3,493,538
USD	9,715	29.980 (USD:NTD)	291,256
JPY	85,959	0.2760 (JPY:NTD)	<u>23,725</u>
			<u>\$ 3,808,519</u>
Non-monetary items			
USD	585,349	29.980 (USD:NTD)	<u>\$ 17,548,758</u>
<u>Financial liabilities</u>			
Monetary items			
JPY	64	0.2760 (JPY:NTD)	<u>\$ _____18</u>

The significant realized and unrealized foreign exchange gains (losses) were as follows:

For the Year Ended December 31				
2020			2019	
Foreign Currency	Exchange Rate	Net Foreign Exchange Gain (Loss)	Exchange Rate	Net Foreign Exchange Gain (Loss)
RMB	4.2820 (RMB:NTD)	\$ 78,355	4.4720 (RMB:NTD)	\$ 80,742
USD	29.549 (USD:NTD)	(19,876)	30.912 (USD:NTD)	2,475
JPY	0.2769 (JPY:NTD)	<u>89</u>	0.2837 (JPY:NTD)	<u>(569)</u>
		<u>\$ 58,568</u>		<u>\$ 82,648</u>

30. SEPARATELY DISCLOSED ITEMS

- a. Information about significant transactions and investees:
- 1) Financing provided to others: None
 - 2) Endorsements/guarantees provided: None
 - 3) Marketable securities held (excluding investment in subsidiaries and associates): Table 1 (attached)
 - 4) Marketable securities acquired or disposed of at costs or prices of at least NT\$300 million or 20% of the paid-in capital: Table 2 (attached)
 - 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None
 - 6) Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None
 - 7) Total purchases from or sales to related parties amounting to at least NT\$100 million or 20% of the paid-in capital: Table 3 (attached)
 - 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: Table 4 (attached)
 - 9) Trading in derivative instruments: None
 - 10) Information on investees: Table 5 (attached)
- b. Information on investments in mainland China
- 1) Information on any investee company in mainland China, showing the name, principal business activities, paid-in capital, method of investment, inward and outward remittance of funds, ownership percentage, net income or loss, investment income or loss, carrying amount of the investment at the end of the period, repatriated investment income, and limit on the amount of investments in the mainland China area: Table 6 (attached)
 - 2) Any of the following significant transactions with investee companies in mainland China, either directly or indirectly through a third area, and their prices, payment terms, and unrealized gains or losses: None
 - a) The amount and percentage of purchases and the balance and percentage of the related payables at the end of the period.
 - b) The amount and percentage of sales and the balance and percentage of the related receivables at the end of the period.
 - c) The amount of property transactions and the amount of the resultant gains or losses.
 - d) The balance of negotiable instrument endorsements or guarantees or pledges of collateral at the end of the period and the purposes.

■ ■ Financial Information

- e) The highest balance, the end of period balance, the interest rate range, and total current period interest with respect to financing of funds.
 - f) Other transactions that have a material effect on the profit or loss for the period or on the financial position, such as the rendering or receiving of services.
- c. Information of major shareholders

List all shareholders with ownership of 5% or greater showing the name of the shareholder, the number of shares owned, and percentage of ownership of each shareholder: Table 7 (attached).

TABLE 1

YULON NISSAN MOTOR COMPANY, LTD.

MARKETABLE SECURITIES HELD
DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Investor	Type and Name of Marketable Securities	Relationship with the Investor	Financial Statement Account	December 31, 2020			Note
				Stocks (In Thousands)	Carrying Amount	Percentage of Ownership	
Yulon Nissan Motor Company, Ltd.	<u>Beneficiary certificates</u>						
	Jih Sun Money Market Fund	-	Financial assets at fair value through profit or loss	13,453	\$ 201,118	-	\$ 201,118
	Franklin Templeton Sinoam Money Market Fund	-	Financial assets at fair value through profit or loss	19,255	200,797	-	200,797
	PineBridge Global Multi-Strategy High Yield Bond Fund	-	Financial assets at fair value through profit or loss	5,997	88,213	-	88,213
	PineBridge Emerging Market Asia-Pacific Strategic Bond	-	Financial assets at fair value through profit or loss	2,713	34,555	-	34,555
	Manulife Global Preferred Income Fund	-	Financial assets at fair value through profit or loss	2,226	23,598	-	23,598
	Nomura Global Financial Bond Fund	-	Financial assets at fair value through profit or loss	1,962	21,894	-	21,894
	PineBridge ESG Quantitative Bond	-	Financial assets at fair value through profit or loss	1,950	20,221	-	20,221
	Nomura Global Equity Fund	-	Financial assets at fair value through profit or loss	800	18,600	-	18,600
	Allianz Global Investors Taiwan Intelligence Trends Fund	-	Financial assets at fair value through profit or loss	186	11,402	-	11,402
	FSITC Global Utilities and Infrastructure Fund	-	Financial assets at fair value through profit or loss	277	3,213	-	3,213
	Fuh Hwa Heirloom No. 2 Balance Fund	-	Financial assets at fair value through profit or loss	66	2,903	-	2,903

Note: The fair value of the financial asset at fair value through profit or loss is calculated based on the asset's net value as of December 31, 2020.

TABLE 2

YULON NISSAN MOTOR COMPANY, LTD.

MARKETABLE SECURITIES ACQUIRED OR DISPOSED OF AT COSTS OR PRICES OF AT LEAST NT\$300 MILLION OR 20% OF THE PAID-IN CAPITAL FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Company Name	Type and Name of Marketable Securities	Financial Statement Account	Counterparty	Relationship	Beginning Balance		Acquisition		Disposal Amount	Carrying Amount	Gain (Loss) on Disposal	Ending Balance	
					Stocks (In Thousands)	Amount	Stocks (In Thousands)	Amount				Stocks (In Thousands)	Amount (Note)
Yulon Nissan Motor Company, Ltd.	Beneficiary certificates	Financial assets at fair value through profit or loss	-	-	-	\$ -	21,019	\$ 300,000	\$ 300,727	\$ 300,000	\$ 727	-	\$ -
	Taishin Ta-Chong Money Market Fund				15,896	100,000	300,925	300,000	925	-	-		
	Mega Diamond Money Market Fund	Financial assets at fair value through profit or loss	-	-	-	200,000	7,918	-	-	-	-	-	-

Note: Shown at their original investment amount.

TABLE 3

YULON NISSAN MOTOR COMPANY, LTD.

TOTAL PURCHASES FROM OR SALES TO RELATED PARTIES AMOUNTING TO AT LEAST NT\$100 MILLION OR 20% OF THE PAID-IN CAPITAL FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Company Name	Related Party	Nature of Relationship	Transaction Details			Abnormal Transaction (Note 1)		Note/Accounts Payable or Receivable		Note	
			Purchase/Sale	Amount	% to Total	Payment Terms	Unit Price	Payment Terms	Ending Balance		% to Total (Note 2)
Yulon Nissan Motor Company, Ltd.	Yulon	Equity-method investor of the Company	Purchase	\$ 23,797,486	98	4 days after sales for parts 3 days after sales for vehicles	\$ -	-	\$ (54,631)	11	-
	Taiwan Acceptance Corporation Yuan Lon Motor Co., Ltd.	Subsidiary of Yulon	Sale	25,612,672	87	Same as above	-	-	229,872	43	-
	Yu Chang Motor Co., Ltd. Yu Sing Motor Co., Ltd.	Substantial related party of Yulon	Sale	456,488	2	14 days after sales for parts Immediate payment for vehicles	-	-	19,794	4	-
	Empower Motors Co., Ltd. Hui-Lian Motor Co., Ltd.	Subsidiary of Yulon	Sale	444,452	2	14 days after sales for parts	-	-	21,629	4	-
	Yu Tang Motor Co., Ltd. Chen Long Co., Ltd.	Subsidiary of Yulon	Sale	367,301	1	14 days after sales for parts Immediate payment for vehicles	-	-	9,866	2	-
	Yulon	Subsidiary of Yulon	Sale	365,818	1	14 days after sales for parts	-	-	15,183	3	-
	Yulon	Substantial related party of Yulon	Sale	364,755	1	Same as above	-	-	10,969	2	-
	Yulon	Substantial related party of Yulon	Sale	290,423	1	Same as above	-	-	9,097	2	-
	Chen Long Co., Ltd.	Substantial related party of Yulon	Sale	287,980	1	14 days after sales for parts	-	-	7,267	1	-
	Yushin Motor Co., Ltd. Ding Long Motor Co., Ltd.	Subsidiary of Yulon Subsidiary of Chen Long	Sale	283,278	1	Immediate payment for vehicles	-	-	15,232	3	-
				110,874	-	14 days after sales for parts	-	-	3,995	1	-

Note 1: Transaction terms are based on agreements.

Note 2: Balances shown here are based on the carrying amount of the Company.

TABLE 4

YULON NISSAN MOTOR COMPANY, LTD.

TRADE RECEIVABLES FROM RELATED PARTIES AMOUNTING TO AT LEAST NT\$100 MILLION OR 20% OF THE PAID-IN CAPITAL
 DECEMBER 31, 2020
 (In Thousands of New Taiwan Dollars)

Company Name	Related Party	Nature of Relationship	Ending Balance	Turnover Rate (Note 1)	Overdue		Amounts Received in Subsequent Period	Allowance for Bad Debts
					Amount	Action Taken		
Yulon Nissan Motor Company, Ltd.	Taiwan Acceptance Corporation Yulon	Subsidiary of Yulon Equity-method investor of the Company	Trade receivables	111.64	\$	-	\$ 229,872	\$ -
			Other receivables	Note 2	-	-	122,095	-

Note 1: The turnover rate was based on the carrying amount of the Company.

Note 2: Trade receivable from Yulon are mainly commodity tax paid by the Company on behalf of Yulon, not across from sales; therefore, turnover rate is not calculated.

TABLE 5

YULON NISSAN MOTOR COMPANY, LTD.

INFORMATION ON INVESTEEES
FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars and U.S. Dollars)

Investor Company	Investee Company	Location	Main Businesses and Products	Original Investment Amount December 31, 2020	December 31, 2019	As of December 31, 2020		Net Income of the Investee	Share of Profit	Note
						Stocks (In Thousands)	Carrying Amount			
Yulon Nissan Motor Company, Ltd.	Yi-Jan Overseas Investment Co., Ltd.	Cayman Islands	Investment	\$ 1,847,983 (US\$ 57,371)	\$ 1,847,983 (US\$ 57,371)	84,987	100.00	\$ 7,731,128	\$ 7,731,128	Note
Yi-Jan Overseas Investment Co., Ltd.	Jefford Inc.	British Virgin Islands	Investment	US\$ 57,171	US\$ 57,171	71,772	100.00	US\$ 261,642	US\$ 261,642	Note

Note: The carrying amount and related shares of profit of the equity investment were calculated based on the audited financial statements and percentage of ownership.

TABLE 6

YULON NISSAN MOTOR COMPANY, LTD.

INFORMATION ON INVESTMENTS IN MAINLAND CHINA
FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars, U.S. Dollars and RMB)

Investee Company	Main Businesses and Products	Paid-in Capital	Method of Investment (e.g., Direct or Indirect)	Accumulated Outward Remittance for Investment from Taiwan as of January 1, 2020	Investment Flows		Accumulated Outward Remittance for Investment from Taiwan as of December 31, 2020	% Ownership of Direct or Indirect Investment	Net Income of the Investee	Investment Gain (Note 2)	Carrying Amount as of December 31, 2020	Accumulated Repatriation of Investment Income as of December 31, 2020
					Outflow	Inflow						
Aeolus Xiangyang Automobile Co., Ltd.	Developing and manufacturing of parts and vehicles and related services	\$ 4,529,078 (RMB1,032,500)	Note 1	\$ 716,856 (US\$ 21,700)	\$ -	\$ -	\$ 716,856 (US\$ 21,700)	16.55	\$ 3,344,258 (US\$ 113,177)	\$ 553,475 (US\$ 18,731)	\$ 1,585,615 (US\$ 55,675)	\$ 4,360,962 (US\$ 139,843)
Guangzhou Aeolus Automobile Co., Ltd.	Developing and manufacturing of parts and vehicles and related services	9,486,201 (RMB2,303,250)	Note 1	537,199 (US\$ 16,941)	-	-	1,124,786 (US\$ 35,471) (Note 4)	42.69	15,765,831 (US\$ 533,549)	6,730,433 (US\$ 227,772)	14,518,040 (US\$ 509,763)	39,064,748 (US\$ 1,271,613)
Accumulated Outward Remittance for Investment in Mainland China as of December 31, 2020												
\$1,841,642 (US\$57,171)		\$3,279,922 (US\$103,622)										

Note 1: The Company indirectly owns these investees through Jetford Inc., an investment company registered in a third region.

Note 2: The carrying amount and related investment income of the equity investment were calculated based on the audited financial statements and percentage of ownership.

Note 3: The upper limit was calculated in accordance with the "Regulation Governing the Approval of Investment or Technical Cooperation in Mainland China" issued by the Investment Commission under the Ministry of Economic Affairs on August 22, 2008.

Note 4: The Company disposed of its shareholdings of Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd., and used the proceeds from the disposal to increase its shareholding of Guangzhou Aeolus Automobile Co., Ltd. through Jetford Inc. The amount of the disposal price that falls under the accumulated outward remittance for investment from Taiwan is \$587,587 thousand (US\$18,530 thousand).

TABLE 7**YULON NISSAN MOTOR COMPANY, LTD.****INFORMATION OF MAJOR SHAREHOLDERS
FOR THE YEAR ENDED DECEMBER 31, 2020**

Name of Major Shareholder	Shares	
	Number of Shares	Percentage of Ownership (%)
Yulon Motor Co., Ltd.	143,500,000	47.83
Nissan Motor Corporation	120,000,000	40.00

Note 1: The main shareholder information in this table is calculated by the Taiwan Depository & Clearing Corporation on the last business day at the end of the quarter, and the total number of ordinary shares and special shares held by the shareholders who have completed the non-physical securities delivery (including treasury shares) is more than 5%. The share capital recorded in the Company's consolidated financial report and the actual number of non-physical securities delivered may be different or different due to the basis of preparation and calculation.

Note 2: If the shareholder transfers the shareholding to the Trust, the trustee will open the trust account to separate the account. As for shareholders who handle the declaration of insider equity holdings of more than 10% of their shares in accordance with the Securities Exchange Act, their shareholdings include their shareholdings plus the shares they have delivered to the trust with the rights to make decisions on trust property. For the registration of shares held by a company insider, refer to the Market Observation Post System website of the Taiwan Stock Exchange.

5. The Audited Consolidated Financial Statements of the Parent Company and Subsidiaries in Recent Year

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders
Yulon Nissan Motor Company, Ltd.

Opinion

We have audited the accompanying consolidated financial statements of Yulon Nissan Motor Company, Ltd. and its subsidiaries (the Group), which comprise the consolidated balance sheets as of December 31, 2020 and 2019, and the consolidated statements of comprehensive income, changes in equity and cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2020 and 2019, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China.

Basis for Opinion

We conducted our audit of the consolidated financial statements for the year ended December 31, 2020 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and auditing standards generally accepted in the Republic of China. We conducted our audit of the consolidated financial statements for the year ended December 31, 2019 in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants, Rule No. 1090360805 issued by the Financial Supervisory Commission of the Republic of China on February 25, 2020, and auditing standards generally accepted in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with The Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements for the year ended December 31, 2020. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

The key audit matter of the Group's consolidated financial statements for the year ended December 31, 2020 is described as follows:

Depreciation of Molds and Dies

In accordance with IAS 16 "Property, Plant and Equipment", the depreciable amount of an asset should be allocated on a systematic basis over its useful life. The Group depreciates molds and dies using the unit production method, and reviews the estimated number of vehicles that are expected to be sold in the future for each vehicle model every six months based on market sales. The estimated number of vehicles to be sold is then used to calculate the amount allocated to each mold and die, and is used as the basis for the depreciation of molds and dies. The depreciation of molds and dies in 2020 was \$542,784 thousand. Since the amount of depreciation of molds and dies is significant and estimates of the units sold are highly dependent on management's judgment. Therefore, the depreciation of molds and dies is considered to be a key audit matter.

The related accounting policies and critical accounting judgments are disclosed in Notes 4 and 5 to the consolidated financial statements, respectively; the related amounts are disclosed in Note 12 to the consolidated financial statements.

We understood the Company's depreciation process of molds and dies and related control systems, evaluated the design of the controls and tested the operating effectiveness of the controls. We also obtained the information and documents from management which is used as the basis for the estimated number of units of vehicles of each model to be sold in the future and assessed the rationality and reliability of the supporting information. In addition, we took appropriate samples of the transactions of molds and dies and checked them against the original documents and cash flows, performed inventory counts and sent confirmation requests. We also recalculated the amount of depreciation of molds and dies on the basis of estimated production volume and assessed the rationality of the calculated depreciation and the accuracy of the carrying amount of the molds and dies. Moreover, we determined that there was no significant difference between the amended estimated number of units of future sales of vehicles in the previous year's consolidated financial statements and the actual number of units sold, and confirmed the appropriateness of management's estimation.

Other Matter

We have also audited the parent company only financial statements of Yulon Nissan Motor Company, Ltd., as of and for the years ended December 31, 2020 and 2019 on which we have issued an unmodified opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) endorsed and issued into effect by the Financial Supervisory Commission of the Republic of China, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including independent directors and the audit committee, are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the auditing standards generally accepted in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the auditing standards generally accepted in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient and appropriate audit evidence regarding the financial information of entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in

internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2020 and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partners on the audits resulting in this independent auditors' report are Wan-I Liao and Cheng-Chuan Yu.

Deloitte & Touche
Taipei, Taiwan
Republic of China

March 23, 2021

Notice to Readers

The accompanying consolidated financial statements are intended only to present the consolidated financial position, financial performance and cash flows in accordance with accounting principles and practices generally accepted in the Republic of China and not those of any other jurisdictions. The standards, procedures and practices to audit such consolidated financial statements are those generally applied in the Republic of China.

For the convenience of readers, the independent auditors' report and the accompanying consolidated financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. If there is any conflict between the English version and the original Chinese version or any difference in the interpretation of the two versions, the Chinese-language independent auditors' report and consolidated financial statements shall prevail.

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

DECEMBER 31, 2020 AND 2019

(In Thousands of New Taiwan Dollars, Except Par Value)

ASSETS	2020		2019	
	Amount	%	Amount	%
CURRENT ASSETS				
Cash and cash equivalents (Note 6)	\$ 6,967,038	25	\$ 8,585,354	30
Financial assets at fair value through profit or loss (Notes 4 and 7)	626,514	2	1,251,525	4
Notes receivable (Notes 4, 8 and 21)	1,934	-	-	-
Notes receivable - related parties (Notes 4, 21 and 28)	579	-	4,732	-
Trade receivables (Notes 4, 8 and 21)	12,419	-	18,184	-
Trade receivables - related parties (Notes 4, 21 and 28)	389,371	1	426,488	1
Other receivables (Notes 4 and 8)	40,209	-	4,294,353	15
Other receivables - related parties (Notes 4 and 28)	123,638	1	202,499	1
Prepayments	<u>137,391</u>	<u>1</u>	<u>213,973</u>	<u>1</u>
Total current assets	<u>8,299,093</u>	<u>30</u>	<u>14,997,108</u>	<u>52</u>
NON-CURRENT ASSETS				
Investments accounted for using the equity method (Notes 4 and 11)	16,103,655	58	10,708,207	38
Property, plant and equipment (Notes 4, 5, 12 and 28)	1,929,478	7	1,934,280	7
Right-of-use assets (Notes 4, 13 and 28)	683,655	3	729,943	3
Computer software (Notes 4 and 14)	39,882	-	22,170	-
Deferred tax assets (Notes 4 and 23)	85,881	-	106,927	-
Other non-current assets (Notes 15 and 28)	<u>622,986</u>	<u>2</u>	<u>72,771</u>	<u>-</u>
Total non-current assets	<u>19,465,537</u>	<u>70</u>	<u>13,574,298</u>	<u>48</u>
TOTAL	<u>\$ 27,764,630</u>	<u>100</u>	<u>\$ 28,571,406</u>	<u>100</u>

LIABILITIES AND EQUITY	2020		2019	
	Amount	%	Amount	%
CURRENT LIABILITIES				
Contract liabilities (Notes 4, 21 and 28)	\$ -	-	\$ 33,029	-
Trade payables	16,763	-	21,906	-
Trade payables - related parties (Note 28)	174,944	1	419,332	1
Other payables (Note 16)	855,425	3	2,095,895	7
Other payables - related parties (Note 28)	182,293	1	178,814	1
Lease liabilities (Notes 4, 13 and 28)	51,616	-	54,190	-
Current tax liabilities (Notes 4 and 23)	978,846	3	706,161	3
Provisions (Notes 4, 5 and 17)	218,982	1	191,241	1
Other current liabilities (Note 18)	<u>4,364</u>	-	<u>4,607</u>	-
Total current liabilities	<u>2,483,233</u>	<u>9</u>	<u>3,705,175</u>	<u>13</u>
NON-CURRENT LIABILITIES				
Provisions (Notes 4, 5 and 17)	71,330	-	60,559	-
Lease liabilities (Notes 4, 13 and 28)	630,505	2	670,159	2
Tax liabilities - non-current (Notes 4 and 23)	349,455	1	-	-
Net defined benefit liabilities (Notes 4 and 19)	136,796	1	232,025	1
Deferred tax liabilities (Notes 4 and 23)	<u>2,418,760</u>	<u>9</u>	<u>2,330,164</u>	<u>8</u>
Total non-current liabilities	<u>3,606,846</u>	<u>13</u>	<u>3,292,907</u>	<u>11</u>
Total liabilities	<u>6,090,079</u>	<u>22</u>	<u>6,998,082</u>	<u>24</u>
EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY				
Capital stock - NT\$10 par value; authorized 600,000 thousand stocks; issued and outstanding 300,000 thousand stocks	<u>3,000,000</u>	<u>11</u>	<u>3,000,000</u>	<u>11</u>
Capital surplus	<u>5,988,968</u>	<u>22</u>	<u>5,988,968</u>	<u>21</u>
Retained earnings				
Legal reserve	6,194,981	22	5,473,169	19
Special reserve	1,270,832	4	1,163,895	4
Unappropriated earnings	<u>6,548,206</u>	<u>24</u>	<u>7,218,124</u>	<u>25</u>
Total retained earnings	<u>14,014,019</u>	<u>50</u>	<u>13,855,188</u>	<u>48</u>
Other equity	<u>(1,328,436)</u>	<u>(5)</u>	<u>(1,270,832)</u>	<u>(4)</u>
Total equity	<u>21,674,551</u>	<u>78</u>	<u>21,573,324</u>	<u>76</u>
TOTAL	<u>\$ 27,764,630</u>	<u>100</u>	<u>\$ 28,571,406</u>	<u>100</u>

The accompanying notes are an integral part of the consolidated financial statements.

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019	
	Amount	%	Amount	%
OPERATING REVENUE (Notes 21 and 28)				
Sales (Note 4)	\$ 29,441,044	99	\$ 32,145,186	99
Service revenue (Note 4)	119,075	1	269,315	1
Other operating revenue	<u>100,519</u>	<u>-</u>	<u>84,106</u>	<u>-</u>
Total operating revenue	29,660,638	100	32,498,607	100
OPERATING COSTS (Notes 9, 22 and 28)	<u>25,566,106</u>	<u>86</u>	<u>27,650,385</u>	<u>85</u>
GROSS PROFIT	<u>4,094,532</u>	<u>14</u>	<u>4,848,222</u>	<u>15</u>
OPERATING EXPENSES (Notes 22 and 28)				
Selling and marketing expenses	2,760,434	9	2,481,695	8
General and administrative expenses	437,914	2	383,020	1
Research and development expenses	<u>597,114</u>	<u>2</u>	<u>621,509</u>	<u>2</u>
Total operating expenses	<u>3,795,462</u>	<u>13</u>	<u>3,486,224</u>	<u>11</u>
OTHER OPERATING INCOME AND EXPENSES (Notes 22 and 28)	<u>289</u>	<u>-</u>	<u>2,491</u>	<u>-</u>
PROFIT FROM OPERATIONS	<u>299,359</u>	<u>1</u>	<u>1,364,489</u>	<u>4</u>
NON-OPERATING INCOME AND EXPENSES				
Share of profit of associates	7,283,908	25	7,511,291	23
Net foreign exchange gain (loss) (Note 22)	453,071	1	(277,773)	(1)
Interest income (Note 4)	116,898	-	112,800	1
Gain on financial assets at fair value through profit or loss, net	29,014	-	11,525	-
Other revenue (Note 28)	6,923	-	1,892	-
Interest expenses (Note 28)	(14,760)	-	(7,954)	-
Overseas business expenses (Note 28)	(6,420)	-	(7,069)	-
Gain (loss) on disposal of investments, net (Notes 11, 22 and 28)	(5,477)	-	405,519	1
Other losses (Note 28)	<u>(1,546)</u>	<u>-</u>	<u>(2,453)</u>	<u>-</u>
Total non-operating income and expenses	<u>7,861,611</u>	<u>26</u>	<u>7,747,778</u>	<u>24</u>
PROFIT BEFORE INCOME TAX	8,160,970	27	9,112,267	28
INCOME TAX EXPENSES (Notes 4 and 23)	<u>1,620,032</u>	<u>5</u>	<u>1,830,370</u>	<u>5</u>
NET PROFIT FOR THE YEAR	<u>6,540,938</u>	<u>22</u>	<u>7,281,897</u>	<u>23</u>

(Continued)

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Earnings Per Share)

	2020		2019	
	Amount	%	Amount	%
OTHER COMPREHENSIVE INCOME (LOSS)				
Items that will not be reclassified subsequently to profit or loss:				
Remeasurement of defined benefit plans (Note 19)	\$ (1,364)	-	\$ 13,137	-
Share of other comprehensive loss of associates accounted for using the equity method (Note 11)	(20)	-	(51)	-
Income tax relating to items that will not be reclassified subsequently to profit or loss (Notes 4 and 23)	<u>277</u>	-	<u>(2,617)</u>	-
	<u>(1,107)</u>	-	<u>10,469</u>	-
Items that may be reclassified subsequently to profit or loss:				
Exchange differences on the translation of foreign operations	<u>(57,604)</u>	-	<u>(538,677)</u>	(2)
Other comprehensive loss for the year, net of income tax	<u>(58,711)</u>	-	<u>(528,208)</u>	(2)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<u>\$ 6,482,227</u>	<u>22</u>	<u>\$ 6,753,689</u>	<u>21</u>
NET PROFIT ATTRIBUTABLE TO:				
Owners of the Company	<u>\$ 6,540,938</u>	<u>22</u>	<u>\$ 7,281,897</u>	<u>22</u>
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO:				
Owners of the Company	<u>\$ 6,482,227</u>	<u>22</u>	<u>\$ 6,753,689</u>	<u>21</u>
EARNINGS PER SHARE (Note 24)				
Basic	<u>\$21.80</u>		<u>\$24.27</u>	
Diluted	<u>\$21.80</u>		<u>\$24.27</u>	

The accompanying notes are an integral part of the consolidated financial statements.

(Concluded)

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Except Cash Dividends Per Share)

	Capital Stock	Capital Surplus (Notes 11 and 20)
BALANCE AT JANUARY 1, 2019	\$ 3,000,000	\$ 6,129,405
Appropriation of 2018 earnings		
Legal reserve	-	-
Cash dividends distributed by the Company - NT\$17.67 per share	-	-
	-	-
Change in percentage of associates for using the equity method	-	-
Net profit for the year ended December 31, 2019	-	-
Other comprehensive income (loss) for the year ended December 31, 2019, net of income tax	-	-
Total comprehensive income (loss) for the year ended December 31, 2019	-	-
Disposal of investments accounted for using the equity method	-	(140,437)
BALANCE AT DECEMBER 31, 2019	3,000,000	5,988,968
Appropriation of 2019 earnings		
Legal reserve	-	-
Special reserve	-	-
Cash dividends distributed by the Company - NT\$21.27 per share	-	-
	-	-
Net profit for the year ended December 31, 2020	-	-
Other comprehensive income (loss) for the year ended December 31, 2020, net of income tax	-	-
Total comprehensive income (loss) for the year ended December 31, 2020	-	-
BALANCE AT DECEMBER 31, 2020	\$ 3,000,000	\$ 5,988,968

Retained Earnings (Notes 11 and 20)			Other Equity	
Legal Reserve	Special Reserve	Unappropriated Earnings	Exchange Differences on the Translation of Foreign Operations	Total Equity
\$ 4,884,164	\$ 1,163,895	\$ 6,011,725	\$ (732,155)	\$ 20,457,034
589,005	-	(589,005)	-	-
-	-	(5,301,000)	-	(5,301,000)
589,005	-	(5,890,005)	-	(5,301,000)
-	-	(195,962)	-	(195,962)
-	-	7,281,897	-	7,281,897
-	-	10,469	(648,866)	(638,397)
-	-	7,292,366	(648,866)	6,643,500
-	-	-	110,189	(30,248)
5,473,169	1,163,895	7,218,124	(1,270,832)	21,573,324
721,812	-	(721,812)	-	-
-	106,937	(106,937)	-	-
-	-	(6,381,000)	-	(6,381,000)
721,812	106,937	(7,209,749)	-	(6,381,000)
-	-	6,540,938	-	6,540,938
-	-	(1,107)	(57,604)	(58,711)
-	-	6,539,831	(57,604)	6,482,227
\$ 6,194,981	\$ 1,270,832	\$ 6,548,206	\$ (1,328,436)	\$ 21,674,551

The accompanying notes are an integral part of the consolidated financial statements.

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	\$ 8,160,970	\$ 9,112,267
Adjustments for:		
Depreciation expenses	630,998	488,296
Amortization expenses	25,877	10,183
Gain on financial assets at fair value through profit or loss, net	(29,014)	(11,525)
Interest expense	14,760	7,954
Interest income	(116,898)	(112,800)
Share of profit of associates	(7,283,908)	(7,511,291)
Gain on disposal of property, plant and equipment, net	(289)	(2,491)
Loss (gain) on disposal of investment, net	5,477	(405,519)
Net foreign exchange loss	551,676	530,185
Recognition of inventory purchase commitments	11,177	10,797
Warranty costs	186,235	127,708
Net changes in operating assets and liabilities		
Financial assets at fair value through profit or loss	648,548	(905,056)
Notes receivable	(1,934)	-
Notes receivable - related parties	4,153	(4,219)
Trade receivables	5,765	13,156
Trade receivables - related parties	37,080	297,663
Other receivables	(13,049)	26,242
Other receivables - related parties	78,861	(32,545)
Prepayments	738	1,446
Contract liabilities	(33,029)	(40,011)
Trade payables	(65,743)	(124,888)
Trade payables - related parties	(304,007)	(343,433)
Other payables	(69,493)	(56,188)
Other payables - related parties	3,479	(194,000)
Other current liabilities	(243)	(72)
Provisions	(158,900)	(136,218)
Net defined benefit liabilities	(96,593)	(84,719)
Cash generated from operations	2,192,694	660,922
Interest paid	(14,760)	(7,954)
Income tax paid	(1,523,664)	(1,554,645)
Net cash generated from (used in) operating activities	<u>654,270</u>	<u>(901,677)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Dividends received	6,217,871	7,421,541
Interest received	122,705	111,159
Payments for property, plant and equipment (Note 25)	(465,919)	(736,811)
Proceeds from disposal of property, plant and equipment	476	5,571
Proceeds from disposal of investment properties	-	1,119,861
Increase (decrease) in refundable deposits	(562,372)	92,951

(Continued)

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars)

	2020	2019
Payments for computer software (Note 25)	\$ (11,958)	\$ (7,201)
Decrease in other payables (Note 25)	<u>(1,170,977)</u>	<u>-</u>
Net cash generated from investing activities	<u>4,129,826</u>	<u>8,007,071</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of the principal portion of lease liabilities	(55,658)	(53,613)
Payments of dividends	<u>(6,381,000)</u>	<u>(5,301,000)</u>
Cash used in financing activities	<u>(6,436,658)</u>	<u>(5,354,613)</u>
EFFECTS OF EXCHANGE RATE CHANGES ON THE BALANCE OF CASH HELD IN FOREIGN CURRENCIES		
	<u>34,246</u>	<u>(208,607)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(1,618,316)	1,542,174
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	<u>8,585,354</u>	<u>7,043,180</u>
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	<u>\$ 6,967,038</u>	<u>\$ 8,585,354</u>

The accompanying notes are an integral part of the consolidated financial statements. (Concluded)

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019 (In Thousands of New Taiwan Dollars, Unless Stated Otherwise)

1. GENERAL INFORMATION

Yulon Nissan Motor Company, Ltd. (the “Company,” the Company and its subsidiaries are collectively referred to as the “Group”) is mainly engaged in the research and development of vehicles and the sale of vehicles. The Company started its operations in October 2003, after Yulon Motor Co., Ltd. (“Yulon”) transferred its sales and research and development businesses to the Company in October 2003 through a spin-off. The Company’s spin-off from Yulon was intended to increase Yulon’s competitive advantage and participation in the global automobile network and to enhance its professional management. The spin-off date was October 1, 2003.

Yulon initially held 100% equity interest in the Company but then transferred 40% of its equity to Nissan Motor Co., Ltd. (“Nissan”), a Japanese motor company, on October 30, 2003. The Company became listed on December 21, 2004 after the initial public offering application of the Company was accepted by the Taiwan Stock Exchange Corporation on October 6, 2004.

2. APPROVAL OF FINANCIAL STATEMENTS

The consolidated financial statements were approved by the Company’s board of directors on March 23, 2021.

3. APPLICATION OF NEW, AMENDED AND REVISED STANDARDS AND INTERPRETATIONS

- a. Initial application of the amendments to the International Financial Reporting Standards (IFRS), International Accounting Standards (IAS), IFRIC Interpretations (IFRIC), and SIC Interpretations (SIC) (collectively, the “IFRSs”) endorsed and issued into effect by the Financial Supervisory Commission (FSC)

New IFRSs	Effective Date Announced by IASB
Amendments to IFRS 3 “Definition of a Business”	January 1, 2020
Amendments to IFRS 9, IAS 39 and IFRS 7 “Interest Rate Benchmark Reform”	January 1, 2020
Amendments to IAS 1 and IAS 8 “Definition of Material”	January 1, 2020
Amendments to IFRS 16 “Covid-19 - Related Rent Concessions”	June 1, 2020

The initial application of the IFRSs endorsed and issued into effect by the FSC did not have material impact on the Group’s accounting policies.

- b. The IFRSs endorsed by the FSC for application starting from 2021

New IFRSs	Effective Date Announced by IASB
Amendments to IFRS 4 “Extension of the Temporary Exemption from Applying IFRS 9”	Effective immediately upon promulgation by the IASB
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16 “Interest Rate Benchmark Reform - Phase 2”	January 1, 2021

As of the date the consolidated financial statements were authorized for issue, the Group assessed that the application of other standards and interpretations did not have material impact on the Group’s financial position and financial performance.

- c. New IFRSs in issue but not yet endorsed and issued into effect by the FSC

New IFRSs	Effective Date Announced by IASB (Note 1)
“Annual Improvements to IFRS Standards 2018-2020”	January 1, 2022 (Note 2)
Amendments to IFRS 3 “Reference to the Conceptual Framework”	January 1, 2022 (Note 3)
Amendments to IFRS 10 and IAS 28 “Sale or Contribution of Assets between an Investor and its Associate or Joint Venture”	To be determined by IASB
IFRS 17 “Insurance Contracts”	January 1, 2023
Amendments to IFRS 17	January 1, 2023
Amendments to IAS 1 “Classification of Liabilities as Current or Non-current”	January 1, 2023
Amendments to IAS 1 “Disclosure of Accounting Policies”	January 1, 2023 (Note 6)
Amendments to IAS 8 “Definition of Accounting Estimates”	January 1, 2023 (Note 7)
Amendments to IAS 16 “Property, Plant and Equipment - Proceeds before Intended Use”	January 1, 2022 (Note 4)
Amendments to IAS 37 “Onerous Contracts - Cost of Fulfilling a Contract”	January 1, 2022 (Note 5)

Note 1: Unless stated otherwise, the above New IFRSs are effective for annual reporting periods beginning on or after their respective effective dates.

Note 2: The amendments to IFRS 9 will be applied prospectively to modifications and exchanges of financial liabilities that occur on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IAS 41 “Agriculture” will be applied prospectively to the fair value measurements on or after the annual reporting periods beginning on or after January 1, 2022. The amendments to IFRS 1 “First-time Adoptions of IFRSs” will be applied retrospectively for annual reporting periods beginning on or after January 1, 2022.

Note 3: The amendments are applicable to business combinations for which the acquisition date is on or after the beginning of the annual reporting period beginning on or after January 1, 2022.

Note 4: The amendments are applicable to property, plant and equipment that are brought to the location and condition necessary for them to be capable of operating in the

manner intended by management on or after January 1, 2021.

Note 5: The amendments are applicable to contracts for which the entity has not yet fulfilled all its obligations on January 1, 2022.

Note 6: The amendments will be applied prospectively for annual reporting periods beginning on or after January 1, 2023.

Note 7: The amendments are applicable to changes in accounting estimates and changes in accounting policies that occur on or after the beginning of the annual reporting period beginning on or after January 1, 2023.

As of the date the consolidated financial statements were authorized for issue, the Group is continuously assessing the possible impact that the application of other standards and interpretations will have on the Group's financial position and financial performance and will disclose the relevant impact when the assessment is completed.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Statement of Compliance

The consolidated financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and IFRSs as endorsed and issued into effect by the FSC.

Basis of Preparation

The consolidated financial statements have been prepared on the historical cost basis except for the financial instruments and net defined benefit liabilities which are measured at the present values of the defined benefit obligation less than fair value of plan assets.

The fair value measurements, which are grouped into Levels 1 to 3 based on the degree to which the fair value measurement inputs are observable and based on the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- a. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities;
- b. Level 2 inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- c. Level 3 inputs are unobservable inputs for the asset or liability

Classification of Current and Non-current Assets and Liabilities

Current assets include:

- a. Assets held primarily for the purpose of trading;
- b. Assets expected to be realized within 12 months after the reporting period; and

- c. Cash and cash equivalents unless the asset is restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

Current liabilities include:

- a. Liabilities held primarily for the purpose of trading;
- b. Liabilities due to be settled within 12 months after the reporting period, even if an agreement to refinance, or to reschedule payments, on a long-term basis is completed after the reporting period and before the consolidated financial statements are authorized for issue; and
- c. Liabilities for which the Group does not have an unconditional right to defer settlement for at least 12 months after the reporting period.

Assets and liabilities that are not classified as current are classified as non-current.

Basis of Consolidation

The consolidated financial statements incorporate the financial statements of the Company and the entities controlled by the Company (i.e. its subsidiaries).

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the Group.

All intra-group transactions, balances, income and expenses are eliminated in full upon consolidation.

See Note 10 and Table 5 for detailed information on subsidiaries (including percentages of ownership and main businesses).

Foreign Currencies

The financial statements of each individual entity in the Group are presented in its functional currency, which is the currency of the primary economic environment in which the entity operates. The consolidated financial statements are presented in the Company's functional currency, New Taiwan dollars (NT\$). Upon preparing the consolidated financial statements, the operations and financial positions of each individual entity are translated into New Taiwan dollars.

In preparing the financial statements of each individual entity in the Group, transactions in currencies other than the entity's functional currency (i.e. foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange differences on monetary items arising from settlement or translation are recognized in profit or loss in the period in which they arise. Non-monetary items that are measured at historical cost in foreign currencies are not retranslated.

When preparing the consolidated financial statements, the financial statements of the Group's foreign operations that are prepared using functional currencies which are different from the currency of the Company are translated into the presentation currency, the New Taiwan dollar, as follows: Assets and liabilities - period-end rates; profit and loss - average rates for the period; equity - historical rate. Any exchange differences are recognized in other comprehensive income.

Inventories

Inventories are stated at the lower of cost or net realizable value. Inventory write-downs are made by item, except where it may be appropriate to group similar or related items. The net realizable value is the estimated selling price of inventories less all estimated costs of completion and costs necessary to make the sale. Inventories are recorded at the weighted-average cost on the balance sheet date.

Investment in Associates

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor in a joint venture.

The Group uses the equity method to account for its investments in associates. Under the equity method, an investment in an associate is initially recognized at cost and adjusted thereafter to recognize the Group's share of the profit or loss and other comprehensive income of the associate. The Group also recognizes the change in the Group's share of equity of associates.

When the Group's share of losses of an associate equals its interest in that associate, the Group discontinues recognizing its share of further losses. Additional losses and liabilities are recognized only to the extent that the Group has incurred legal obligations, or constructive obligations, or made payments on behalf of that associate.

Investments accounted for using the equity method are assessed for indicators of impairment at the end of each reporting period. When there is objective evidence that the investments accounted for using the equity method has been impaired, the impairment losses are recognized in profit or loss.

Property, Plant and Equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost less accumulated depreciation and accumulated impairment loss.

Other than molds and dies, which are depreciated on the basis of the estimated number of vehicles to be sold in the future, other items of property, plant and equipment are depreciated using the straight-line method. The estimated useful lives, residual values and depreciation method of assets are reviewed at the end of each year, and the estimated sales volume is reviewed every six months, with the effect of any changes in estimate accounted for on a prospective basis.

On derecognition of an item of property, plant and equipment, the difference between the sales proceeds and the carrying amount of the asset is recognized in profit or loss.

Computer Software

Computer software is initially stated at cost and subsequently stated at cost less accumulated amortization. The amortization is recognized on a straight-line basis over 3 years. The estimated useful, residual value and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. The residual value of computer software shall be assumed to be zero unless the Group expects to dispose of the asset before the end of its economic life.

Impairment of Property, Plant and Equipment, Right-of-use Assets, and Computer Software

When the carrying amount of property, plant and equipment, right-of-use assets and computer software exceeds its recoverable amount, the excess is recognized as an impairment loss. When the impairment loss is subsequently reversed, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent of the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. A reversal of an impairment loss is recognized in profit or loss.

Financial Instruments

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issuance of financial assets and financial liabilities (other than financial assets and financial liabilities at FVTPL) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at FVTPL are recognized immediately in profit or loss.

Financial assets

All regular way purchases or sales of financial assets are recognized and derecognized on a trade date basis.

a. Measurement categories

Financial assets are classified into the following categories: Financial assets at FVTPL and financial assets at amortized cost.

1) Financial assets at FVTPL

Financial assets are classified as at FVTPL when such a financial assets are mandatorily classified or designated as at FVTPL. Financial assets mandatorily classified as at FVTPL include investments in equity instruments which are not designated as at FVTOCI and debt instruments that do not meet the amortized cost criteria or the FVTOCI criteria.

Financial assets at FVTPL are subsequently measured at fair value, with any gains or losses arising on remeasurement recognized in profit or loss. The net gain or loss recognized in profit or loss does not incorporate any dividends or interest earned on such a financial asset. Fair value is determined in the manner described in Note 27.

2) Financial assets at amortized cost

Financial assets that meet the following conditions are subsequently measured at amortized cost:

- a) The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- b) The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Subsequent to initial recognition, financial assets at amortized cost, including cash and cash equivalents, trade receivables at amortized cost and other receivables, are measured at amortized cost, which equals the gross carrying amount determined using the effective

interest method less any impairment loss. Exchange differences are recognized in profit or loss.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of such a financial asset, except for:

- a) Purchased or originated credit impaired financial assets, for which interest income is calculated by applying the credit adjusted effective interest rate to the amortized cost of such financial assets; and
- b) Financial assets that are not credit impaired on purchase or origination but have subsequently become credit impaired, for which interest income is calculated by applying the effective interest rate to the amortized cost of such financial assets in subsequent reporting periods.

Cash equivalents include time deposits and repurchase agreements collateralized by bonds with original maturities within 3 months from the date of acquisition, which are highly liquid, readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These cash equivalents are held for the purpose of meeting short-term cash commitments.

b. Impairment of financial assets

The Group recognizes a loss allowance for expected credit losses on financial assets at amortized cost (including trade receivables).

The Group always recognizes lifetime expected credit losses (ECLs) for trade receivables. For all other financial instruments, the Group recognizes lifetime ECLs when there has been a significant increase in credit risk since initial recognition. If, on the other hand, the credit risk on a financial instrument has not increased significantly since initial recognition, the Group measures the loss allowance for that financial instrument at an amount equal to 12-month ECLs.

Expected credit losses reflect the weighted average of credit losses with the respective risks of a default occurring reflected in the weights. Lifetime ECLs represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument. In contrast, 12-month ECLs represent the portion of lifetime ECLs that is expected to result from default events on a financial instrument that are possible within 12 months after the reporting date.

The Group recognizes an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account.

c. Derecognition of financial assets

The Group derecognizes a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

Financial liabilities

a. Subsequent measurement

All the financial liabilities are measured at amortized cost using the effective interest method.

b. Derecognition of financial liabilities

The Group derecognizes a financial liability only when the obligation specified in the contract is discharged, cancelled, or expired. The difference between the carrying amount of the financial liability derecognized and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognized in profit or loss.

Provisions

a. Inventory purchase commitments

Where the Group has a commitment for which the unavoidable costs of meeting the obligations exceed the economic benefits expected to be received, the present obligations arising from such commitments are recognized and measured as provisions.

b. Warranties

Provisions for the expected cost of warranty obligations are recognized at the date of sale of the relevant products, at the best estimate by the management of the Group of the expenditure required to settle the Group's obligation.

Revenue Recognition

The Group identifies contracts with the customers, allocates the transaction price to the performance obligations, and recognizes revenue when performance obligations are satisfied.

a. Revenue from the sale of goods

Revenue from the sale of goods comes from sales of vehicles and parts. Revenue from the sale of goods is recognized when the goods are delivered and legal ownership of the goods has been transferred to the customer.

b. Revenue from the rendering of services

Revenue from the rendering of services comes from the provision of design and research and development services for cars. Contract assets and revenue are recognized by reference to the stage of completion of the respective contract, and contract assets are reclassified to trade receivables when the remaining obligation is performed. If the milestone payment exceeds the revenue recognized to date, then the Group recognizes a contract liability for the difference.

Leases

At the inception of a contract, the Group assesses whether the contract is, or contains, a lease.

The Group as lessee

The Group recognizes right-of-use assets and lease liabilities for all leases at the commencement date of a lease, except for short-term leases and low-value asset leases accounted for applying a recognition exemption where lease payments are recognized as expenses on a straight-line basis over the lease terms.

Right-of-use assets are initially measured at cost, which comprises the initial measurement of lease liabilities adjusted for lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs needed to restore the underlying assets, and less any lease incentives received. Right-of-use assets are subsequently measured at cost less accumulated depreciation and impairment losses and adjusted for any remeasurement of the lease liabilities. Right-of-use assets are presented on a separate line in the consolidated balance sheets

Right-of-use assets are depreciated using the straight-line method from the commencement dates to the earlier of the end of the useful lives of the right-of-use assets or the end of the lease terms.

Lease liabilities are initially measured at the present value of the lease payments, which comprise fixed payments.

The lease payments are discounted using the interest rate implicit in a lease, if that rate can be readily determined. If that rate cannot be readily determined, the Group uses the lessee's incremental borrowing rate.

Subsequently, lease liabilities are measured at amortized cost using the effective interest method, with interest expense recognized over the lease terms. When there is a change in a lease term, the Group remeasures the lease liabilities with a corresponding adjustment to the right-of-use-assets. However, if the carrying amount of the right-of-use assets is reduced to zero, any remaining amount of the remeasurement is recognized in profit or loss. Lease liabilities are presented on a separate line in the consolidated balance sheets.

Employee Benefits

a. Short-term employee benefits

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

b. Retirement benefits

Payments to defined contribution retirement benefit plans are recognized as expenses when employees have rendered service entitling them to the contributions.

Defined benefit costs (including service cost, net interest and remeasurement) under the defined benefit retirement benefit plans are determined using the projected unit credit method. Service cost and net interest on the net defined benefit liabilities are recognized as employee benefits expense in the period in which they occur. Remeasurement, comprising actuarial gains and losses and the return on plan assets (excluding interest), is recognized in other comprehensive income in the period in which it occurs. Remeasurement recognized in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

Net defined benefit liabilities represent the actual deficit in the Group's defined benefit plans.

Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

a. Current tax

Current tax payable is dependent on current taxable income. Taxable income is different from the net income before tax on the consolidated statement of comprehensive income for the reason that some revenue and expenses are taxable or deductible items in other periods, or not taxable or deductible items according to the Income Tax Act. The Group's current tax liabilities are calculated using the legislated tax rate on the balance sheet date.

According to the Income Tax Act in the ROC, an additional tax on unappropriated earnings is provided for in the year the stockholders approve to retain earnings.

Adjustments of prior years' tax liabilities are added to or deducted from the current year's tax provision.

b. Deferred tax

Deferred tax is recognized on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognized for all taxable temporary differences. Deferred tax assets are generally recognized for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Deferred tax liabilities are recognized for taxable temporary differences associated with investments in associates, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. A previously unrecognized deferred tax asset is also reviewed at the end of each reporting period and recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liabilities are settled or the assets are realized.

c. Current and deferred tax for the year

Current and deferred tax are recognized in profit or loss, except when they relate to items that are recognized in other comprehensive income, in which case, the current and deferred taxes are also recognized in other comprehensive income.

5. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The following are the key assumptions and other key sources of estimation uncertainty at the end of the reporting period.

a. Property, plant and equipment – allocation of depreciation of molds and dies

The Group depreciates molds and dies on the basis of the unit production method and reviews the estimated number of vehicles that are expected to be sold in the future for each vehicle model every six months based on market sales. The estimated number of vehicles to be sold is then used to calculate the amount allocated to each mold and die, and is used as the basis for the depreciation of molds and dies.

b. Provisions for the expected cost of warranties

The provisions for warranties are calculated on the basis of the estimate of quarterly warranty expenditure per car and the estimated units subject to warranty during the future warranty period. The estimate of quarterly warranty expenditure per car is calculated based on the average of actual warranty expense in the past and the estimated number of units of cars subject to warranty at the end of every quarter. As of December 31, 2020 and 2019, the carrying amounts of provisions for warranties were \$170,576 thousand and \$143,241 thousand, respectively.

6. CASH AND CASH EQUIVALENTS

	December 31	
	2020	2019
Checking accounts and demand deposits	\$ 339,309	\$ 1,302,525
Foreign currency demand deposits	1,385,631	1,214,363
Cash equivalents		
Foreign currency time deposits	4,916,698	6,061,476
Time deposits	6,990	6,990
Repurchase agreements collateralized by bonds	<u>318,410</u>	<u>-</u>
	<u>\$ 6,967,038</u>	<u>\$ 8,585,354</u>

Cash equivalents include time deposits and repurchase agreements collateralized by bonds with original maturities within 3 months from the date of acquisition, which are highly liquid, readily convertible to a known amount of cash, and are subject to an insignificant risk of change in value. These cash equivalents are held for the purpose of meeting short-term cash commitments.

The market interest rate intervals of demand deposits, time deposits and repurchase agreements collateralized by bonds at the end of the reporting period were as follows:

	<u>December 31</u>	
	2020	2019
Demand deposits and time deposits	0.001%-2.70%	0.01%-2.95%
Repurchase agreements collateralized by bonds	1.05%	-

7. FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS

	<u>December 31</u>	
	2020	2019
<u>Financial assets mandatorily classified as at FVTPL</u>		
Non-derivative financial assets		
Mutual funds	<u>\$ 626,514</u>	<u>\$ 1,251,525</u>

8. NOTES RECEIVABLE, TRADE RECEIVABLES AND OTHER RECEIVABLES

	<u>December 31</u>	
	2020	2019
Notes receivable		
At amortized cost	<u>\$ 1,934</u>	<u>\$ -</u>
Trade receivables		
At amortized cost	<u>\$ 12,419</u>	<u>\$ 18,184</u>
Other receivables		
Interest receivables	\$ 3,549	\$ 9,356
Dividend receivables	-	4,261,384
Others	<u>36,660</u>	<u>23,613</u>
	<u>\$ 40,209</u>	<u>\$ 4,294,353</u>

- Notes receivable

In order to minimize credit risk, the sales department monitors payment collection regularly to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowance is made for possible irrecoverable amounts. In this regard, the management believes the Group's credit risk was significantly reduced.

The Group applies the simplified approach to provisions for expected credit losses prescribed by IFRS 9, which permits the use of a lifetime expected losses provision for all notes receivable. The expected credit losses on notes receivable are estimated using a provision matrix by reference to past default experience with the respective debtor and an analysis of the debtor's current financial position, adjusted for the general economic conditions of the industry in which the debtor operates and an assessment of both the current as well as the

forecasted direction of economic conditions at the reporting date. The provision for losses based on the past due status of receivables is further distinguished by domestic customers and foreign customers. Nevertheless, the Group did not recognize an expected losses provision for notes receivable due to the estimation performed by the Group at the end of the reporting period, which shows that there was no significant change in the credit quality of the receivables and the amounts were still considered recoverable.

The following table details the loss allowance of notes receivable based on the Group's provision matrix.

December 31, 2020

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 1,934	\$ -	\$ -	\$ -	\$ -	\$ 1,934
Loss allowance (Lifetime ECL)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Amortized cost	<u>\$ 1,934</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,934</u>

- Trade receivables

In order to minimize credit risk, the sales department traces payment collection regularly to ensure that follow-up action is taken to recover overdue debts. In addition, the Group reviews the recoverable amount of each individual trade debt at the end of the reporting period to ensure that adequate allowance is made for possible irrecoverable amounts. In this regard, the management believes the Group's credit risk was significantly reduced.

The Group applies the simplified approach to provisions for expected credit losses prescribed by IFRS 9, which permits the use of a lifetime expected losses provision for all trade receivables. The expected credit losses on trade receivables are estimated using a provision matrix by reference to past default experience with the respective debtor and an analysis of the debtor's current financial position, adjusted for the general economic conditions of the industry in which the debtor operates and an assessment of both the current as well as the forecasted direction of economic conditions at the reporting date. The provision for losses based on the past due status of receivables is further distinguished by domestic customers and foreign customers. Nevertheless, the Group did not recognize an expected losses provision for trade receivables due to the estimation performed by the Group at the end of the reporting period, which shows that there was no significant change in the credit quality of the receivables and the amounts were still considered recoverable.

The following table details the loss allowance of accounts receivable based on the Group's provision matrix.

December 31, 2020

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 12,419	\$ -	\$ -	\$ -	\$ -	\$ 12,419
Loss allowance (Lifetime ECL)	-	-	-	-	-	-
Amortized cost	<u>\$ 12,419</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,419</u>

December 31, 2019

	Not Past Due	Up to 60 Days	61 to 120 Days	121 to 180 Days	Over 180 Days	Total
Expected credit loss rate	-	-	-	-	-	
Gross carrying amount	\$ 15,210	\$ 2,974	\$ -	\$ -	\$ -	\$ 18,184
Loss allowance (Lifetime ECL)	-	-	-	-	-	-
Amortized cost	<u>\$ 15,210</u>	<u>\$ 2,974</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,184</u>

b. Other receivables

When there is objective evidence that other receivables are impaired, the Group assesses impairment loss on other receivables individually.

There were no past due other receivables for which the Group had not recognized an allowance for impairment loss.

As of December 31, 2020 and 2019, the other receivables were mainly dividends receivable from the investees:

	December 31	
	2020	2019
Guangzhou Aeolus Automobile Co., Ltd.	\$ -	\$ 3,934,627
Aeolus Xiangyang Automobile Co., Ltd.	-	<u>326,757</u>
	<u>\$ -</u>	<u>\$ 4,261,384</u>

9. INVENTORIES

	<u>December 31</u>	
	2020	2019
Parts	\$ <u>-</u>	\$ <u>-</u>

The cost of inventories recognized as cost of goods sold for the year ended December 31, 2020 was \$25,566,106 thousand, which included warranty costs of \$186,235 thousand and losses on inventory purchase commitments of \$11,177 thousand. The cost of inventories recognized as cost of goods sold for the year ended December 31, 2019 was \$27,650,385 thousand, which included warranty costs of \$127,708 thousand and losses on inventory purchase commitments of \$10,797 thousand.

10. SUBSIDIARIES

Subsidiaries Included in the Consolidated Financial Statements

Investor	Investee	Main Business	<u>% of Ownership</u>	
			<u>December 31</u>	
			2020	2019
Yulon Nissan Motor Company, Ltd	Yi-Jan Overseas Investment Co., Ltd.	Investment	100.00	100.00
Yi-Jan Overseas Investment Co., Ltd.	Jetford Inc.	Investment	100.00	100.00

11. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

	<u>December 31</u>	
	2020	2019
<u>Material associate</u>		
Guangzhou Aeolus Automobile Co., Ltd.	\$ 14,518,040	\$ 9,648,208
<u>Associates that are not individually material</u>		
Aeolus Xiangyang Automobile Co., Ltd.	<u>1,585,615</u>	<u>1,059,999</u>
	<u>\$ 16,103,655</u>	<u>\$ 10,708,207</u>

a. Material associate

Company Name	Main Business	Location	<u>Proportion of Ownership and Voting Rights</u>	
			<u>December 31</u>	
			2020	2019
Guangzhou Aeolus Automobile Co., Ltd.	Developing and manufacturing of parts and vehicles and related services	Guangdong Province	42.69%	42.69%

On January 28, 2019, the board of directors of the Company approved to increase the shareholding in the indirect investment in Guangzhou Aeolus Automobile Co., Ltd. On April 29, 2019, Jetford Inc. approved to increase the shareholding in the investment in Guangzhou Aeolus Automobile Co., Ltd. by RMB272,565 thousand (NT\$1,170,977 thousand), recorded in other payables. On August 31, 2019, the Company subscribed for additional new shares at a percentage different from its existing ownership percentage, and increased its interest from 40% to 42.69%, and debited retained earnings by \$195,962 thousand.

The summarized financial information below represents amounts shown in the associate's financial statements prepared in accordance with IFRSs purposes.

Guangzhou Aeolus Automobile Co., Ltd.

	December 31	
	2020	2019
Current assets	\$ 6,630,916	\$ 8,629,627
Non-current assets	38,985,232	36,524,641
Current liabilities	(7,477,012)	(18,623,129)
Non-current liabilities	<u>(4,024,428)</u>	<u>(3,818,242)</u>
Equity	<u>\$ 34,114,708</u>	<u>\$ 22,712,897</u>
Equity attributable to the Group	\$ 14,563,569	\$ 9,696,136
Deferred gain on disposal of investment	<u>(45,529)</u>	<u>(47,928)</u>
Carrying amount	<u>\$ 14,518,040</u>	<u>\$ 9,648,208</u>
	For the Year Ended December 31	
	2020	2019
Revenue	<u>\$ 30,731,711</u>	<u>\$ 35,575,803</u>
Net profit for the period	<u>\$ 15,765,831</u>	<u>\$ 16,610,604</u>
Dividends received from Guangzhou Aeolus Automobile Co., Ltd.	<u>\$ 5,853,132</u>	<u>\$ 5,654,640</u>

b. Aggregate information of associates that are not individually material

	For the Year Ended December 31	
	2020	2019
The Group's share of:		
Net profit for the period	\$ 553,475	\$ 701,842
Other comprehensive income	<u>(20)</u>	<u>(51)</u>
Total comprehensive income for the period	<u>\$ 553,455</u>	<u>\$ 701,791</u>

On January 28, 2019, the board of directors of the Company approved to dispose of the shareholdings in the indirect investment in Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd. On April 29, 2019, Jetford Inc. approved to dispose of the shareholdings in the investment in Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd. at

the price of RMB7,424 thousand, RMB156,177 thousand and RMB108,964 thousand, respectively, or total of RMB272,565 thousand (NT\$1,170,977 thousand), recorded in other payables. The dates of the transactions were August 31, 2019, August 31, 2019 and September 30, 2019, respectively.

This transaction resulted in the recognition of a gain in profit or loss, calculated as follows:

	US\$	NT\$
Proceeds of disposal	\$ 38,492	\$ 1,170,977
Plus: Capital surplus transferred to profit or loss	4,813	140,437
Less: Carrying amount of investment on the date of loss of significant influence	(23,686)	(742,674)
Less: Share of other comprehensive income of the associate	(3,529)	(110,189)
Less: Tax expense in China from equity transaction	<u>(1,690)</u>	<u>(51,116)</u>
	14,400	407,435
Deferred gain on disposal of investment	(1,599)	(47,928)
Foreign exchange differences	<u>-</u>	<u>36,197</u>
Gain recognized	<u>\$ 12,801</u>	<u>\$ 395,704</u>

c. Other information

The investments accounted for using the equity method and the share of profit of those investments at 2020 and 2019 were based on the associates' financial statements reviewed by the auditors for the same periods.

12. PROPERTY, PLANT AND EQUIPMENT - USED BY THE GROUP

	Molds	Dies	Computer Equipment	Other Equipment	Transportation Equipment	Machinery and Equipment	Leasehold Improvements	Tools	Total
Cost									
Balance at January 1, 2019	\$ 3,571,240	\$ 676,081	\$ 81,664	\$ 181,753	\$ 19,612	\$ 4,350	\$ 4,393	\$ 6,662	\$ 4,545,755
Additions	363,778	126,733	2,399	55,707	-	-	23,995	2,093	574,705
Disposals	<u>(275,521)</u>	<u>(52,244)</u>	<u>(19,433)</u>	<u>(4,205)</u>	<u>(8,047)</u>	<u>(629)</u>	<u>-</u>	<u>(225)</u>	<u>(360,304)</u>
Balance at December 31, 2019	<u>\$ 3,659,497</u>	<u>\$ 750,570</u>	<u>\$ 64,630</u>	<u>\$ 233,255</u>	<u>\$ 11,565</u>	<u>\$ 3,721</u>	<u>\$ 28,388</u>	<u>\$ 8,530</u>	<u>\$ 4,760,156</u>
Accumulated depreciation and impairment									
Balance at January 1, 2019	\$ (2,128,804)	\$ (410,601)	\$ (67,361)	\$ (123,428)	\$ (9,599)	\$ (4,058)	\$ (3,002)	\$ (5,702)	\$ (2,752,555)
Depreciation expenses	(343,277)	(60,073)	(5,668)	(16,030)	(2,394)	(132)	(2,668)	(303)	(430,545)
Disposals	<u>275,521</u>	<u>52,244</u>	<u>19,433</u>	<u>4,205</u>	<u>4,967</u>	<u>629</u>	<u>-</u>	<u>225</u>	<u>357,224</u>
Balance at December 31, 2019	<u>\$ (2,196,560)</u>	<u>\$ (418,430)</u>	<u>\$ (53,596)</u>	<u>\$ (135,253)</u>	<u>\$ (7,026)</u>	<u>\$ (3,561)</u>	<u>\$ (5,670)</u>	<u>\$ (5,780)</u>	<u>\$ (2,825,876)</u>
Carrying amount, net, December 31, 2019	<u>\$ 1,462,937</u>	<u>\$ 332,140</u>	<u>\$ 11,034</u>	<u>\$ 98,002</u>	<u>\$ 4,539</u>	<u>\$ 160</u>	<u>\$ 22,718</u>	<u>\$ 2,750</u>	<u>\$ 1,934,280</u>
Cost									
Balance at January 1, 2020	\$ 3,659,497	\$ 750,570	\$ 64,630	\$ 233,255	\$ 11,565	\$ 3,721	\$ 28,388	\$ 8,530	\$ 4,760,156
Additions	442,498	106,322	2,832	16,383	-	-	-	390	568,425
Reclassified	-	-	-	788	-	-	-	-	788
Disposals	(1,171,669)	(215,928)	(360)	-	(1,125)	-	(4,393)	-	(1,393,475)
Reversal	<u>(2,549)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(2,549)</u>

(Continued)

	Molds	Dies	Computer Equipment	Other Equipment	Transportation Equipment	Machinery and Equipment	Leasehold Improvements	Tools	Total
Balance at December 31, 2020	\$ 2,927,777	\$ 640,964	\$ 67,102	\$ 250,426	\$ 10,440	\$ 3,721	\$ 23,995	\$ 8,920	\$ 3,933,345
Accumulated depreciation and impairment									
Balance at January 1, 2020	\$ (2,196,560)	\$ (418,430)	\$ (53,596)	\$ (135,253)	\$ (7,026)	\$ (3,561)	\$ (5,670)	\$ (5,780)	\$ (2,825,876)
Depreciation expenses	(459,213)	(83,571)	(4,615)	(16,572)	(1,540)	(34)	(5,312)	(422)	(571,279)
Disposals	1,171,669	215,928	360	-	938	-	4,393	-	1,393,288
Balance at December 31, 2020	\$ (1,484,104)	\$ (286,073)	\$ (57,851)	\$ (151,825)	\$ (7,628)	\$ (3,595)	\$ (6,589)	\$ (6,202)	\$ (2,003,867)
Carrying amount, net, December 31, 2020	\$ 1,443,673	\$ 354,891	\$ 9,251	\$ 98,601	\$ 2,812	\$ 126	\$ 17,406	\$ 2,718	\$ 1,929,478

(Concluded)

The above reversal is the reduction of cost of molds.

There were no signs of impairment losses of assets for the years ended December 31, 2020 and 2019; therefore, the Group did not assess for impairment.

Except for molds and dies which are depreciated on the basis of the estimated number of vehicles to be sold, other property, plant and equipment are depreciated on a straight-line basis over their estimated useful lives as follows:

Computer equipment	3 to 5 years
Other equipment	
Powered equipment	15 years
Experimental equipment	3 to 8 years
Office and communication equipment	3 years
Other equipment	1 to 10 years
Transportation equipment	4 to 5 years
Machinery and equipment	3 to 10 years
Leasehold improvements	5 years
Tools	2 to 5 years

13. LEASE ARRANGEMENTS

a. Right-of-use assets

	<u>December 31</u>	
	2020	2019
<u>Carrying amount</u>		
Buildings	\$ 673,170	\$ 716,970
Transportation equipment	<u>10,485</u>	<u>12,973</u>
	<u>\$ 683,655</u>	<u>\$ 729,943</u>
	<u>For the Year Ended December 31</u>	
	2020	2019
Additions to right-of-use assets	<u>\$ 14,014</u>	<u>\$ 7,969</u>

(Continued)

	<u>For the Year Ended December 31</u>	
	2020	2019
Depreciation charge for right-of-use assets		
Buildings	\$ 51,139	\$ 49,714
Transportation equipment	<u>8,580</u>	<u>8,037</u>
	<u>\$ 59,719</u>	<u>\$ 57,751</u>

(Concluded)

Except for the aforementioned addition and recognized depreciation, the Group did not have significant sublease or impairment of right-of-use assets during the years ended December 31, 2020 and 2019.

b. Lease liabilities

	<u>December 31</u>	
	2020	2019
<u>Carrying amount</u>		
Current	<u>\$ 51,616</u>	<u>\$ 54,190</u>
Non-current	<u>\$ 630,505</u>	<u>\$ 670,159</u>

The discount rates for lease liabilities were as follows:

	<u>December 31</u>	
	2020	2019
Buildings	0.91%	0.91%
Transportation equipment	0.91%	0.91%

c. Material leasing activities and terms

The Group leases certain cars for the use of its executives with lease terms of 2 to 4 years. The Group does not have bargain purchase options to acquire the leasehold cars at the end of the lease terms.

The Group also leases buildings for the use of plants, offices and dormitory with lease terms of 5 to 18 years. If the lease term is not specified in the lease contract with the related party, lease term is based on the useful lives of the right-of-use assets, please refer to Note 28. The Group does not have bargain purchase options to acquire the leasehold buildings at the end of the lease terms.

d. Other lease information

	<u>For the Year Ended December 31</u>	
	2020	2019
Expenses relating to short-term leases	<u>\$ 3,041</u>	<u>\$ 10,201</u>
Total cash outflow for leases	<u>\$ (65,177)</u>	<u>\$ (70,693)</u>

The Group's leases of certain transportation equipment qualify as short-term leases. The Group has elected to apply the recognition exemption and thus, did not recognize right-of-use assets and lease liabilities for these leases.

14. COMPUTER SOFTWARE

	Amount
<u>Cost</u>	
Balance at January 1, 2019	\$ 35,256
Additions	7,201
Disposals	<u>(1,736)</u>
Balance at December 31, 2019	<u>\$ 40,721</u>
<u>Accumulated amortization</u>	
Balance at January 1, 2019	\$ (10,104)
Amortization expenses	(10,183)
Disposals	<u>1,736</u>
Balance at December 31, 2019	<u>\$ (18,551)</u>
Carrying amount at December 31, 2019	<u>\$ 22,170</u>
Balance at January 1, 2020	\$ 40,721
Additions	15,464
Disposals	(4,764)
Reclassified	<u>28,125</u>
Balance at December 31, 2020	<u>\$ 79,546</u>
<u>Accumulated amortization</u>	
Balance at January 1, 2020	\$ (18,551)
Amortization expenses	(25,877)
Disposals	<u>4,764</u>
Balance at December 31, 2020	<u>\$ (39,664)</u>
Carrying amount at December 31, 2020	<u>\$ 39,882</u>

There were no signs of impairment losses of assets for the years ended December 31, 2020 and 2019; therefore, the Group did not assess for impairment.

15. OTHER NON-CURRENT ASSETS

	December 31	
	2020	2019
Refundable deposits (Note 28)	\$ 565,838	\$ 3,466
Prepayments for equipment	57,148	40,392
Others	<u>-</u>	<u>28,913</u>
	<u>\$ 622,986</u>	<u>\$ 72,771</u>

16. OTHER PAYABLES

	December 31	
	2020	2019
Advertising and promotion fees	\$ 512,940	\$ 550,213
Salaries and bonuses	191,446	280,765
Purchases of equipment	76,691	-
Taxes	12,868	30,033
Investments (Note 11)	-	1,170,977
Others	<u>61,480</u>	<u>63,907</u>
	<u>\$ 855,425</u>	<u>\$ 2,095,895</u>

17. PROVISIONS

	December 31		
	2020	2019	
Current			
Inventory purchase commitments	\$ 119,736	\$ 108,559	
Warranties	<u>99,246</u>	<u>82,682</u>	
	<u>\$ 218,982</u>	<u>\$ 191,241</u>	
Non-current			
Warranties	<u>\$ 71,330</u>	<u>\$ 60,559</u>	
		Inventory Purchase Commitments	Warranties
		Total	
Balance at January 1, 2019	\$ 97,762	\$ 151,751	\$ 249,513
Additional provisions recognized	10,797	127,708	138,505
Paid	<u>-</u>	<u>(136,218)</u>	<u>(136,218)</u>
Balance at December 31, 2019	<u>\$ 108,559</u>	<u>\$ 143,241</u>	<u>\$ 251,800</u>

(Continued)

	Inventory Purchase Commitments	Warranties	Total
Balance at January 1, 2020	\$ 108,559	\$ 143,241	\$ 251,800
Additional provisions recognized	11,177	186,235	197,412
Paid	<u>-</u>	<u>(158,900)</u>	<u>(158,900)</u>
Balance at December 31, 2020	<u>\$ 119,736</u>	<u>\$ 170,576</u>	<u>\$ 290,312</u> (Concluded)

The provisions for losses on inventory purchase commitments represent the present obligations of which the unavoidable costs for meeting the obligations under the commitments exceed the economic benefits expected to be received from the commitments.

The provisions for warranty claims represent the present value of management's best estimate of the future outflow of economic benefits that will be required under the Group's obligations for warranties under the local sale of goods legislation. The estimate had been made on the basis of historical warranty trends.

18. OTHER LIABILITIES

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
Current		
Withholding	\$ 3,056	\$ 3,173
Others	<u>1,308</u>	<u>1,434</u>
	<u>\$ 4,364</u>	<u>\$ 4,607</u>

19. RETIREMENT BENEFIT PLANS

a. Defined contribution plan

The Company adopted a pension plan under the Labor Pension Act (LPA), which is a state-managed defined contribution plan. Under the LPA, an entity makes monthly contributions to employees' individual pension accounts at 6% of monthly salaries and wages.

The total expense recognized in profit or loss for the years ended December 31, 2020 and 2019 was \$15,390 thousand and \$15,332 thousand, respectively, represents contributions payable to these plans by the Company at rates specified in the rules of the plans.

An analysis by function of the amounts recognized in profit or loss in respect of the defined contribution plan is as follows:

	For the Year Ended December 31	
	2020	2019
Selling and marketing expenses	\$ 7,522	\$ 5,600
General and administrative expenses	3,000	4,841
Research and development expenses	4,818	4,799
Non-operating expenses	<u>50</u>	<u>92</u>
	<u>\$ 15,390</u>	<u>\$ 15,332</u>

There were no regular employees for Yi-Jan Overseas Investment Co., Ltd. and Jetford Inc. as of December 31, 2020; therefore, the subsidiaries had no pension plan for employees.

b. Defined benefit plan

The defined benefit plan adopted by the Company in accordance with the Labor Standards Act is operated by the government. Pension benefits are calculated on the basis of the length of service and average monthly salaries of the 6 months before retirement. The Company contributes amounts equal to 2% of total monthly salaries and wages to a pension fund administered by the pension fund monitoring committee. Pension contributions are deposited in the Bank of Taiwan in the committee's name. Before the end of each year, the Company assesses the balance in the pension fund. If the amount of the balance in the pension fund is inadequate to pay retirement benefits for employees who conform to retirement requirements in the next year, the Company is required to fund the difference in one appropriation that should be made before the end of March of the next year. The pension fund is managed by the Bureau of Labor Funds, Ministry of Labor ("the Bureau"); the Company has no right to influence the investment policy and strategy.

The amounts included in the consolidated balance sheets in respect of the Group's defined benefit plans were as follows:

	December 31	
	2020	2019
Present value of funded defined benefit obligation	\$ 406,889	\$ 483,850
Fair value of plan assets	<u>(270,093)</u>	<u>(251,825)</u>
Deficit	<u>\$ 136,796</u>	<u>\$ 232,025</u>
Net defined benefit liabilities	<u>\$ 136,796</u>	<u>\$ 232,025</u>

Movements in net defined benefit liabilities were as follows:

	Present Value of the Defined Benefit Obligation	Fair Value of the Plan Assets	Net Defined Benefit Liabilities (Assets)
Balance at January 1, 2019	<u>\$ 545,797</u>	<u>\$ (215,916)</u>	<u>\$ 329,881</u>
Service cost			
Current service cost	4,667	-	4,667
Net interest expense (income)	<u>5,444</u>	<u>(2,180)</u>	<u>3,264</u>
Recognized in profit or loss	<u>10,111</u>	<u>(2,180)</u>	<u>7,931</u>
Remeasurement			
Return on plan assets (excluding amounts included in net interest)	-	(7,936)	(7,936)
Actuarial loss - changes in demographic assumptions	103	-	103
Actuarial loss - changes in financial assumptions	11,219	-	11,219
Actuarial gain - experience adjustments	<u>(16,523)</u>	<u>-</u>	<u>(16,523)</u>
Recognized in other comprehensive income	<u>(5,201)</u>	<u>(7,936)</u>	<u>(13,137)</u>
Contributions from the employer	<u>-</u>	<u>(35,346)</u>	<u>(35,346)</u>
Benefits paid	<u>(9,553)</u>	<u>9,553</u>	<u>-</u>
Payment from the employer	<u>(57,304)</u>	<u>-</u>	<u>(57,304)</u>
Balance at December 31, 2019	<u>\$ 483,850</u>	<u>\$ (251,825)</u>	<u>\$ 232,025</u>
Balance at January 1, 2020	<u>\$ 483,850</u>	<u>\$ (251,825)</u>	<u>\$ 232,025</u>
Service cost			
Current service cost	3,695	-	3,695
Net interest expense (income)	<u>3,629</u>	<u>(1,983)</u>	<u>1,646</u>
Recognized in profit or loss	<u>7,324</u>	<u>(1,983)</u>	<u>5,341</u>
Remeasurement			
Return on plan assets (excluding amounts included in net interest)	-	(8,048)	(8,048)
Actuarial loss - changes in financial assumptions	9,520	-	9,520
Actuarial gain - experience adjustments	<u>(108)</u>	<u>-</u>	<u>(108)</u>
Recognized in other comprehensive income	<u>9,412</u>	<u>(8,048)</u>	<u>1,364</u>
Contributions from the employer	<u>-</u>	<u>(26,505)</u>	<u>(26,505)</u>
Benefits paid	<u>(18,268)</u>	<u>18,268</u>	<u>-</u>
Payment from the employer	<u>(75,429)</u>	<u>-</u>	<u>(75,429)</u>
Balance at December 31, 2020	<u>\$ 406,889</u>	<u>\$ (270,093)</u>	<u>\$ 136,796</u>

An analysis by function of the amounts recognized in profit or loss in respect of the defined benefit plans is as follows:

	For the Year Ended December 31	
	2020	2019
Selling and marketing expenses	\$ 1,791	\$ 2,664
General and administrative expenses	2,127	2,416
Research and development expenses	1,294	2,725
Non-operating expenses	<u>129</u>	<u>126</u>
	<u>\$ 5,341</u>	<u>\$ 7,931</u>

Through the defined benefit plans under the Labor Standards Act, the Company is exposed to the following risks:

- 1) Investment risk: The plan assets are invested in domestic and foreign equity and debt securities, bank deposits, etc. The investment is conducted at the discretion of the Bureau or under the mandated management. However, in accordance with relevant regulations, the return generated by plan assets should not be below the interest rate for a 2-year time deposit with local banks.
- 2) Interest risk: A decrease in the government/corporate bond interest rate will increase the present value of the defined benefit obligation; however, this will be partially offset by an increase in the return on the plan's debt investments.
- 3) Salary risk: The present value of the defined benefit obligation is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the present value of the defined benefit obligation.

The actuarial valuations of the present value of the defined benefit obligation were carried out by qualified actuaries. The principal assumptions used for the purposes of the actuarial valuations were as follows:

	December 31	
	2020	2019
Discount rate(s)	0.50%	0.75%
Expected rate(s) of salary increase	2.50%	2.50%

If possible reasonable change in each of the significant actuarial assumptions will occur and all other assumptions will remain constant, the present value of the defined benefit obligation would increase (decrease) as follows:

	December 31	
	2020	2019
Discount rate(s)		
0.25% increase	<u>\$ (9,520)</u>	<u>\$ (11,219)</u>
0.25% decrease	<u>\$ 9,852</u>	<u>\$ 11,614</u>
Expected rate(s) of salary increase		
0.25% increase	<u>\$ 9,490</u>	<u>\$ 11,218</u>
0.25% decrease	<u>\$ (9,222)</u>	<u>\$ (10,896)</u>

The sensitivity analysis presented above may not be representative of the actual change in the present value of the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

	December 31	
	2020	2019
The expected contributions to the plan for the next year	<u>\$ 6,480</u>	<u>\$ 25,314</u>
The average duration of the defined benefit obligation	9.7 years	9.5 years

20. EQUITY

a. Capital surplus

	December 31	
	2020	2019
Excess from spin-off	\$ 5,986,507	\$ 5,986,507
Generated from investments accounted for using the equity method	<u>2,461</u>	<u>2,461</u>
	<u>\$ 5,988,968</u>	<u>\$ 5,988,968</u>

The capital surplus arising from shares issued in excess of par (including excess from spin-off) may be used to offset a deficit; in addition, when the Company has no deficit, such capital surplus may be distributed as cash dividends or transferred to capital stock (limited to a certain percentage of the Company's capital surplus and to once a year).

The capital surplus from investments accounted for using the equity method may not be used for any purpose.

b. Retained earnings and dividend policy

Under the dividend policy as set forth in the amended Articles, where the Company made a profit in a fiscal year, the profit shall be first utilized for paying taxes, offsetting losses of previous years, setting aside as legal reserve 10% of the remaining profit, setting aside or reversing special reserve in accordance with the laws and regulations, and then any remaining profit together with any undistributed retained earnings shall be used by the Company's board of directors as the basis for proposing a distribution plan, which should be resolved in the stockholders' meeting for the distribution of dividends and bonuses to stockholders. For the policies on the distribution of compensation of employees after the amendment, refer to Note 22-e. on compensation of employees.

The Company operates in a mature and stable industry. In determining the distribution of dividends, the Company considers factors such as the impact of dividends on reported profitability, cash required for future operations, any potential changes in the industry, interest of the stockholders and the effect on the of Company's financial ratios. The amount of dividends, which can be cash dividends or stock dividends, is formulated to be less than 90% of net income, though the final issued ratios would be proposed and approved by the board of directors. Cash dividends should be at least 20% of total dividends to be distributed to the

stockholders.

Under Rule No. 1010012865 issued by the FSC and the directive titled “Questions and Answers for Special Reserves Appropriated Following Adoption of IFRSs”, the Company should appropriate or reverse to a special reserve.

Appropriation of earnings to the legal reserve shall be made until the legal reserve equals the Company’s capital surplus. The legal reserve may be used to offset deficit. If the Company has no deficit and the legal reserve has exceeded 25% of the Company’s capital surplus, the excess may be transferred to capital or distributed in cash.

The appropriations of earnings for 2019 and 2018 approved in the stockholders’ meetings on June 19, 2020 and June 28, 2019, respectively, were as follows:

	<u>Appropriation of Earnings</u>		<u>Dividends Per Share (NT\$)</u>	
	<u>For the Year Ended</u>		<u>For the Year Ended</u>	
	<u>December 31</u>		<u>December 31</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Legal reserve	\$ 721,812	\$ 589,005		
Special reserve	106,937	-		
Cash dividends	6,381,000	5,301,000	\$21.27	\$17.67

21. REVENUE

a. Contract balances

	<u>December 31,</u> <u>2020</u>	<u>December 31,</u> <u>2019</u>	<u>January 1,</u> <u>2019</u>
Notes receivable (Note 8)	\$ <u>1,934</u>	\$ <u>-</u>	\$ <u>-</u>
Notes receivable - related parties (Note 28)	\$ <u>579</u>	\$ <u>4,732</u>	\$ <u>513</u>
Trade receivables (Note 8)	\$ <u>12,419</u>	\$ <u>18,184</u>	\$ <u>31,340</u>
Trade receivables - related parties (Note 28)	\$ <u>389,371</u>	\$ <u>426,488</u>	\$ <u>724,150</u>
Contract liabilities			
Designing and performing R&D of cars (Note 28)	\$ <u>-</u>	\$ <u>33,029</u>	\$ <u>50,553</u>
Contract liabilities - current	<u>-</u>	<u>33,029</u>	<u>50,553</u>
Designing and performing R&D of cars (Note 28)	<u>-</u>	<u>-</u>	<u>22,487</u>
Contract liabilities - non-current	<u>-</u>	<u>-</u>	<u>22,487</u>
	\$ <u>-</u>	\$ <u>33,029</u>	\$ <u>73,040</u>

The changes in the contract liability balances primarily result from the timing difference between the Group’s satisfaction of performance obligations and the customer’s payment.

Revenue recognized in the current year from the satisfaction of performance obligations of contract liabilities at the beginning of the year is as follows:

	<u>For the Year Ended December 31</u>	
	2020	2019
From contract liabilities at the beginning of the year		
Designing and performing R&D of cars	\$ <u>33,029</u>	\$ <u>40,011</u>

b. Disaggregation of revenue

Refer to Note 32 for information about disaggregation of revenue.

c. Partially completed contracts

The performance obligations that are not fully satisfied and the expected timing for recognition of revenue are as below.

	<u>December 31</u>	
	2020	2019
Designing and performing R&D of cars - in 2020	\$ <u>-</u>	\$ <u>33,029</u>

22. NET PROFIT

a. Other operating income and expenses

	<u>For the Year Ended December 31</u>	
	2020	2019
Gain on disposal of property, plant and equipment	\$ <u>289</u>	\$ <u>2,491</u>

b. Depreciation and amortization

	<u>For the Year Ended December 31</u>	
	2020	2019
An analysis of depreciation by function		
Operating costs	\$ 542,784	\$ 403,350
Operating expenses	<u>88,214</u>	<u>84,946</u>
	<u>\$ 630,998</u>	<u>\$ 488,296</u>
An analysis of amortization by function		
Operating costs	\$ 15,990	\$ -
Operating expenses	<u>9,887</u>	<u>10,183</u>
	<u>\$ 25,877</u>	<u>\$ 10,183</u>

c. Remuneration for technical services

	<u>For the Year Ended December 31</u>	
	2020	2019
Operating costs (Note 28)	<u>\$ 508,615</u>	<u>\$ 564,624</u>

Remuneration for technical services are the payments made by the Company for technical cooperation agreements.

d. Employee benefits expense

	<u>For the Year Ended December 31</u>	
	2020	2019
Post-employment benefits (Note 19)		
Defined contribution plans	\$ 15,390	\$ 15,332
Defined benefit plans	<u>5,341</u>	<u>7,931</u>
	<u>20,731</u>	<u>23,263</u>
Labor and health insurance	38,986	39,220
Salary	472,215	512,222
Remuneration of directors	13,200	13,200
Other employee benefits	<u>51,261</u>	<u>51,514</u>
	<u>575,662</u>	<u>616,156</u>
Total employee benefits expense	<u>\$ 596,393</u>	<u>\$ 639,419</u>
An analysis of employee benefits expense by function		
Operating expenses	\$ 596,214	\$ 639,201
Non-operating expenses	<u>179</u>	<u>218</u>
	<u>\$ 596,393</u>	<u>\$ 639,419</u>

e. Compensation of employees

The Company accrued compensation of employees at the rates no less than 0.1% of net profit before income tax, and compensation of employees. The compensation of employees for the years ended December 31, 2020 and 2019, which have been approved by the Company's board of directors on March 23, 2021 and March 24, 2020, respectively, were as follows:

Accrual rate

	<u>For the Year Ended December 31</u>	
	2020	2019
Compensation of employees	0.10%	0.10%

Amount

	<u>For the Year Ended December 31</u>	
	<u>2020</u>	<u>2019</u>
	Cash	Cash
Compensation of employees	\$ 8,169	\$ 9,121

If there is a change in amounts after the annual consolidated financial statements were authorized for issue, the differences are recorded as a change in accounting estimate.

There was no difference between the actual amounts of compensation of employees paid and the amounts recognized in the consolidated financial statements for the years ended December 31, 2019 and 2018.

Information on the compensation of employees resolved by the Company's board of directors in 2021 and 2020 is available at the Market Observation Post System website of the Taiwan Stock Exchange.

f. Gain or loss on foreign currency exchange, net

	For the Year Ended December 31	
	2020	2019
Foreign exchange gains	\$ 594,199	\$ 150,352
Foreign exchange losses	<u>(141,128)</u>	<u>(428,125)</u>
Net profit (loss)	<u>\$ 453,071</u>	<u>\$ (277,773)</u>

g. Gain or loss on disposal of investments, net

	For the Year Ended December 31	
	2020	2019
Gains on disposal of investments	\$ 7,607	\$ 409,095
Losses on disposal of investments	<u>(13,084)</u>	<u>(3,576)</u>
Net profit (loss)	<u>\$ (5,477)</u>	<u>\$ 405,519</u>

23. INCOME TAXES

a. Income tax recognized in profit or loss

The major components of tax expense were as follows:

	For the Year Ended December 31	
	2020	2019
Current tax		
In respect of the current year	\$ 1,519,929	\$ 1,389,210
Income tax on unappropriated earnings	419	1,477
Adjustments for prior years	(10,235)	8,549
Deferred tax		
In respect of the current year	<u>109,919</u>	<u>431,134</u>
Income tax expense recognized in profit or loss	<u>\$ 1,620,032</u>	<u>\$ 1,830,370</u>

A reconciliation of accounting profit and income tax expenses is as follows:

	For the Year Ended December 31	
	2020	2019
Profit before tax	<u>\$ 8,160,970</u>	<u>\$ 9,112,267</u>
Income tax expense calculated at the statutory rate	\$ 1,632,194	\$ 1,822,453
Adjustments of expenses in determining taxable income	2,361	2,159
Tax-exempt income	(4,707)	(4,268)
Income tax on unappropriated earnings	419	1,477
Adjustments for prior years' tax	<u>(10,235)</u>	<u>8,549</u>
Income tax expense recognized in profit or loss	<u>\$ 1,620,032</u>	<u>\$ 1,830,370</u>

Under the laws of the Cayman Islands and the British Virgin Islands, Yi-Jan Overseas Investment Co., Ltd. and Jetford Inc., respectively, are tax-exempt.

b. Income tax recognized in other comprehensive income

	For the Year Ended December 31	
	2020	2019
<u>Deferred tax</u>		
In respect of the current year		
Share of other comprehensive income of subsidiary accounted for using the equity method	\$ 4	\$ 10
Remeasurement of defined benefit plans	<u>273</u>	<u>(2,627)</u>
Recognized in other comprehensive income (loss)	<u>\$ 277</u>	<u>\$ (2,617)</u>

c. Installment payments of income tax

Due to impact of the COVID-19 pandemic, the Group applied to the National Taxation Bureau for the payment of its income tax for the year 2019 in 36 equal installments on a monthly basis starting from July 2020 in accordance with Rule No. 10904533690 issued by the Ministry of Finance (MOF) of the Republic of China, and recognized the outstanding balance of \$230,327 thousand as income tax liabilities - current and of \$349,455 thousand as income tax liabilities - non-current based on the classification of current and non-current liabilities.

d. Current tax assets and liabilities

	December 31	
	2020	2019
Current tax liabilities		
Income tax payable	<u>\$ 1,328,301</u>	<u>\$ 706,161</u>

e. Deferred tax assets and liabilities

The movements of deferred tax assets and deferred tax liabilities were as follows:

For the year ended December 31, 2019

	Opening Balance	Recognized in Profit or Loss	Recognized in Other Comprehen- sive Income	Closing Balance
<u>Deferred tax assets</u>				
Temporary differences				
Defined benefit obligation	\$ 66,308	\$ (16,942)	\$ (2,627)	\$ 46,739
Provisions for warranties	30,351	(1,703)	-	28,648
Provisions for loss on inventory purchase commitments	19,553	2,159	-	21,712
Unrealized exchange loss, net	-	9,706	-	9,706
Share of other comprehensive loss of associates accounted for using the equity method	112	-	10	122
	<u>\$ 116,324</u>	<u>\$ (6,780)</u>	<u>\$ (2,617)</u>	<u>\$ 106,927</u>
<u>Deferred tax liabilities</u>				
Temporary differences				
Shares of profit of subsidiaries	\$1,894,193	\$ 435,971	\$ -	\$2,330,164
Unrealized exchange gain, net	11,617	(11,617)	-	-
	<u>\$1,905,810</u>	<u>\$ 424,354</u>	<u>\$ -</u>	<u>\$2,330,164</u>

For the year ended December 31, 2020

	Opening Balance	Recognized in Profit or Loss	Recognized in Other Comprehen- sive Income	Closing Balance
<u>Deferred tax assets</u>				
Temporary differences				
Defined benefit obligation	\$ 46,739	\$ (19,319)	\$ 273	\$ 27,693
Provisions for warranties	28,648	5,467	-	34,115
Provisions for loss on inventory purchase commitments	21,712	2,235	-	23,947
Unrealized exchange loss, net	9,706	(9,706)	-	-
Share of other comprehensive loss of associates accounted for using the equity method	122	-	4	126
	<u>\$ 106,927</u>	<u>\$ (21,323)</u>	<u>\$ 277</u>	<u>\$ 85,881</u>

(Continued)

	Opening Balance	Recognized in Profit or Loss	Recognized in Other Comprehen- sive Income	Closing Balance
<u>Deferred tax liabilities</u>				
Temporary differences				
Shares of profit of subsidiaries	\$2,330,164	\$ 74,737	\$ -	\$2,404,901
Unrealized exchange gain, net	<u>-</u>	<u>13,859</u>	<u>-</u>	<u>13,859</u>
	<u>\$2,330,164</u>	<u>\$ 88,596</u>	<u>\$ -</u>	<u>\$2,418,760</u>

e. Income tax assessments

The Company's tax returns through 2018 have been assessed by the tax authorities.

24. EARNINGS PER SHARE

The earnings and weighted-average number of common stock outstanding used in the computation of earnings per share were as follows:

Net Profit for the Year

	<u>For the Year Ended December 31</u>	
	2020	2019
Earnings used in the computation of basic and diluted earnings per share	<u>\$ 6,540,938</u>	<u>\$ 7,281,897</u>

Weighted-average Number of Common Stock Outstanding (In Thousands of Shares)

	<u>For the Year Ended December 31</u>	
	2020	2019
Weighted-average number of common stock used in the computation of basic earnings per share	300,000	300,000
Effect of potential dilutive common stock:		
Compensation of employees	<u>27</u>	<u>23</u>
Weighted average number of common stock used in the computation of diluted earnings per share	<u>300,027</u>	<u>300,023</u>

Since the Group offered to settle the compensation of employees in cash or stocks, the Group assumed the entire amount of the compensation would be settled in stocks and the resulting potential stocks were included in the weighted average number of stocks outstanding used in the computation of diluted earnings per share, as the effect is dilutive. Such dilutive effect of the potential stocks is included in the computation of diluted earnings per share until the number of stocks to be distributed to employees is resolved in the following year.

25. CASH FLOW INFORMATION

a. Non-cash transactions

For the years ended December 31, 2020 and 2019, the Group entered into the following non-cash investing activities:

	For the Year Ended December 31	
	2020	2019
<u>Investing activities affecting both cash and non-cash transactions</u>		
Increase in property, plant and equipment	\$ 568,425	\$ 574,705
Net changes of prepayment for equipment	20,262	(5,543)
Net changes of trade payables	<u>(122,768)</u>	<u>167,649</u>
Cash paid for acquisition of property, plant and equipment	<u>\$ 465,919</u>	<u>\$ 736,811</u>
Increase in computer software	\$ 15,464	\$ 7,201
Net changes of prepayment for equipment	<u>(3,506)</u>	<u>-</u>
Cash paid for acquisition of computer software	<u>\$ 11,958</u>	<u>\$ 7,201</u>
Net changes of long-term equity investments accounted for using the equity method	\$ 1,170,977	\$ -
Net changes of other payables	<u>-</u>	<u>-</u>
Cash paid for acquisition of associates	<u>\$ 1,170,977</u>	<u>\$ -</u>

b. Changes in liabilities arising from financing activities

2020

	Opening Balance	Cash Flows	New Leases	Leases Terminated	December 31, 2020
Lease liabilities	<u>\$ 724,349</u>	<u>\$ (55,658)</u>	<u>\$ 14,014</u>	<u>\$ (584)</u>	<u>\$ 682,121</u>

2019

	Opening Balance	Cash Flows	New Leases	Leases Terminated	December 31, 2020
Lease liabilities	<u>\$ 769,993</u>	<u>\$ (53,613)</u>	<u>\$ 7,969</u>	<u>\$ -</u>	<u>\$ 724,349</u>

26. CAPITAL MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as going concerns while maximizing the return to stakeholders through the optimization of the debt and equity balance.

27. FINANCIAL INSTRUMENTS

- a. Fair value of financial instruments that are not measured at fair value

The carrying amounts of the financial assets and financial liabilities that are not measured at fair value are approximately equal to their fair values.

- b. Fair value of financial instruments that are measured at fair value on a recurring basis

- 1) Fair value hierarchy

December 31, 2020

	Level 1	Level 2	Level 3	Total
<u>Financial assets at FVTPL</u>				
Mutual funds	\$ 626,514	\$ -	\$ -	\$ 626,514

December 31, 2019

	Level 1	Level 2	Level 3	Total
<u>Financial assets at FVTPL</u>				
Mutual funds	\$ 1,251,525	\$ -	\$ -	\$ 1,251,525
Trade receivables - related parties	-	-	34,371	34,371
	<u>\$ 1,251,525</u>	<u>\$ -</u>	<u>\$ 34,371</u>	<u>\$ 1,285,896</u>

There were no transfers between Levels 1 and 2 in the current and prior periods.

- 2) Valuation techniques and assumptions applied for the purpose of fair value measurement

The fair value of mutual funds traded on active market is the net asset value on the balance sheet date. If there is no market price, the fair value is determined by the redemption value. The estimates and assumptions used by the Group were consistent with those that market participants would use in setting a price for the financial instrument.

For trade receivables - related parties that are measured at FVTPL and have a 4-day credit period, the fair value is measured according to the original invoice amount and the effect of discounting is immaterial.

c. Categories of financial instruments

	<u>December 31</u>	
	2020	2019
<u>Financial assets</u>		
Fair value through profit or loss (FVTPL)		
Mandatorily at FVTPL	\$ 626,514	\$ 1,285,896
Loans and receivables (Note 1)	7,535,188	13,497,239
<u>Financial liabilities</u>		
Financial liabilities at amortized cost (Note 2)	1,037,979	2,435,182

Note 1: The balances included financial assets measured at amortized cost, which comprise cash and cash equivalents, notes receivable, part of trade receivables and other receivables.

Note 2: The balances included financial liabilities measured at amortized cost, which comprise trade payables and part of other payables.

d. Financial risk management objectives and policies

The Group's major financial instruments include trade receivables, trade payables, and borrowings. The Group's corporate treasury function coordinates access to domestic and international financial markets, and manages the financial risks relating to the operations of the Group through internal risk reports which analyze exposures by degree and magnitude of risks. These risks include market risk (including currency risk, interest rate risk and other price risk), credit risk and liquidity risk.

1) Market risk

The Group's activities exposed it primarily to the financial risks of changes in foreign currency exchange rates, interest rates and other prices.

There had been no change to the Group's exposure to market risks or the manner in which these risks were managed and measured. Sensitivity analysis evaluates the impact of a reasonably possible change in interest or foreign currency rates over a year. Details of the sensitivity analysis for foreign currency risk and for interest rate risk are set out in (a) and (b) below.

a) Foreign currency risk

The carrying amounts of the Group's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are set out in Note 30.

Sensitivity analysis

The Group is mainly exposed to the RMB, U.S. dollar and Japanese yen.

The following table details the Group's sensitivity to a 5% increase and decrease in the functional currency against the relevant foreign currencies. 5% is the sensitivity

rate used when reporting foreign currency risk internally to key management personnel and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis included only outstanding foreign currency denominated monetary items, and adjusts their translation at the end of the reporting period for a 5% change in foreign currency rates. A negative number below indicates a decrease in pre-tax profit associated with the functional currency weakening 5% against the relevant currency. For a 5% strengthening of the functional currency against the relevant currency, there would be an equal and opposite impact on pre-tax profit and the balances below would be positive.

	<u>RMB</u>		<u>U.S. Dollar</u>		<u>Japan Yen</u>	
	<u>For the Year Ended December 31</u>		<u>For the Year Ended December 31</u>		<u>For the Year Ended December 31</u>	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Loss	\$ (309,798)	\$ (348,654)	\$ (21,769)	\$ (14,563)	\$ (383)	\$ (1,185)

These were mainly attributable to the exposure on outstanding RMB, U.S. dollar and Japanese yen denominated cash in bank, repurchase agreements collateralized by bonds, receivables and payables, which were not hedged at the end of the reporting period.

b) Interest rate risk

The carrying amounts of the Group's financial assets and financial liabilities with exposure to interest rates at the end of the reporting period were as follows:

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
Fair value interest rate risk		
Financial assets	\$ 5,238,392	\$ 6,064,447
Financial liabilities	682,121	724,349
Cash flows interest rate risk		
Financial assets	1,728,646	2,520,907

Sensitivity analysis

The sensitivity analyses below were determined based on the Group's exposure to interest rates for non-derivative instruments at the end of the reporting period. A 25 basis point increase or decrease was used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Group's pre-tax profit for the years ended December 31, 2020 would increase/decrease by \$4,322 thousand which were mainly attributable to the Group's exposure to interest rates on its demand deposits and time deposits.

If interest rates had been 25 basis points higher/lower and all other variables were held constant, the Group's pre-tax profit for the years ended December 31, 2019 would increase/decrease by \$6,302 thousand which were mainly attributable to the Group's exposure to interest rates on its demand deposits and time deposits.

c) Other price risk

The Group was exposed to price risk through its investments in funds. The Group manages this exposure by investing in a diversified portfolio of investments with different risks.

Sensitivity analysis

The sensitivity analysis below was determined based on the exposure to equity price risks at the end of the reporting period.

If the fund's value had been 1% higher/lower, pre-tax profit for the years ended December 31, 2020 and 2019 would have been higher/lower by \$6,265 thousand and \$12,515 thousand, respectively, as a result of the changes in fair value of financial assets at FVTPL.

2) Credit risk

The Group's concentration of credit risk of 60% and 49% in total trade receivables as of December 31, 2020 and 2019, respectively, was related to the Group's largest customer within the vehicle department and the five largest customers within the parts department.

3) Liquidity risk

The Group manages liquidity risk by monitoring and maintaining a level of cash and cash equivalents deemed adequate to finance the Group's operations and mitigate the effects of fluctuations in cash flows. In addition, management monitors the utilization of bank borrowings and ensures compliance with loan covenants.

The Group relies on bank borrowings as a significant source of liquidity. As of December 31, 2020 and 2019, the available unutilized borrowings facilities were \$5,700,000 thousand and \$3,200,000 thousand, respectively.

The following tables detail the Group's remaining contractual maturities for its non-derivative financial liabilities with agreed repayment periods. The tables had been drawn up based on the undiscounted cash flows of financial liabilities from the earliest date on which the Group can be required to pay.

December 31, 2020

	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1-5 Years	5+ Years
<u>Non-derivative financial liabilities</u>					
Non-interest bearing Lease liabilities	\$ 1,028,818 <u>5,198</u>	\$ 8,796 <u>10,396</u>	\$ 365 <u>42,043</u>	\$ - <u>155,137</u>	\$ - <u>542,195</u>
	<u>\$ 1,034,016</u>	<u>\$ 19,192</u>	<u>\$ 42,408</u>	<u>\$ 155,137</u>	<u>\$ 542,195</u>

Additional information about the maturity analysis for lease liabilities:

	Less than 1 Year	1-5 Years	5-10 Years	10-15 Years	15-20 Years	20+ Years
Lease liabilities	\$ <u>57,637</u>	\$ <u>155,137</u>	\$ <u>161,385</u>	\$ <u>154,894</u>	\$ <u>110,947</u>	\$ <u>114,969</u>
<u>December 31, 2019</u>						
	On Demand or Less than 1 Month	1-3 Months	3 Months to 1 Year	1-5 Years	5+ Years	
Non-derivative <u>financial liabilities</u>						
Non-interest bearing Lease liabilities	\$ 2,351,470 <u>5,173</u>	\$ 75,271 <u>10,345</u>	\$ 8,441 <u>45,086</u>	\$ - <u>166,482</u>	\$ - <u>577,390</u>	
	\$ <u>2,356,643</u>	\$ <u>85,616</u>	\$ <u>53,527</u>	\$ <u>166,482</u>	\$ <u>577,390</u>	

Additional information about the maturity analysis for lease liabilities:

	Less than 1 Year	1-5 Years	5-10 Years	10-15 Years	15-20 Years	20+ Years
Lease liabilities	\$ <u>60,604</u>	\$ <u>166,482</u>	\$ <u>165,211</u>	\$ <u>156,843</u>	\$ <u>122,872</u>	\$ <u>132,464</u>

28. TRANSACTIONS WITH RELATED PARTIES

In addition to those disclosed in other notes, the Group had business transactions with the following related parties:

a. Related parties

Related Party	Relationship with the Group
Investors that have significant influence over the Group	
Nissan Motor Corporation (“Nissan”)	Equity-method investor of the Company
Yulon Motor Co., Ltd. (“Yulon”)	Same as above
Other related parties	
Nissan Trading Co., Ltd.	Subsidiary of Nissan
Nissan Trading Europe Ltd.	Same as above
Nissan Trading (Thailand) Co., Ltd.	Same as above
Nissan Trading China Co., Ltd.	Same as above
Nissan Motor Egypt S.A.E.	Same as above
Nissan Import Egypt, Ltd.	Same as above
PT. Nissan Motor Indonesia (NMI)	Same as above
Nissan Mexicana, S.A. De C. V.	Same as above

(Continued)

Related Party	Relationship with the Group
Nissan Motor (Thailand) Co., Ltd.	Same as above
PT Nissan Motor Distributor Indonesia	Same as above
Nissan North America, Inc.	Same as above
Nissan International SA	Same as above
Nissan Creative Service Co., Ltd.	Same as above
Nissan Vietnam Co., Ltd.	Substantial related party of Nissan
Nissan Philippines Inc.	Same as above
INFINITI Motor Co., Ltd.	Same as above
Renault Nissan Automotive India Private Ltd.	Substantial related party of Nissan
Autech Japan, Inc.	Same as above
Dongfeng Motor Co., Ltd.	Same as above
Dongfeng Nissan Passenger Vehicle Co.	Same as above
Shenzhen DFS Industrial Group Co., Ltd.	Same as above
Zhenzhou Nissan Automobile Co., Ltd.	Same as above
Allied Engineering Co., Ltd.	Same as above
Chien Tai Industry Co., Ltd.	Same as above
Taiwan Calsonic Co., Ltd.	Same as above
Taiwan Acceptance Corporation	Subsidiary of Yulon
Yueki Industrial Co., Ltd.	Same as above
Yu Pong Business Co., Ltd.	Same as above
Yushin Motor Co., Ltd.	Same as above
Yu Chang Motor Co., Ltd.	Same as above
Ka-Plus Automobile Leasing Co., Ltd.	Same as above
Yu Sing Motor Co., Ltd.	Same as above
Empower Motors Co., Ltd.	Same as above
Uni Auto Parts Co., Ltd.	Same as above
Chan Yun Technology Co., Ltd.	Same as above
Singan Co., Ltd.	Same as above
Y-teks Co., Ltd.	Same as above
Sinjang Co., Ltd.	Same as above
Luxgen Motor Co., Ltd.	Same as above
Yue Sheng Industrial Co., Ltd.	Same as above
Yulon Energy Service Co., Ltd.	Same as above
Yufong Property Management Co., Ltd.	Sub-subsidiary of Yulon
Univation Motor Philippines, Inc.	Substantial related party of Yulon
Uni Calsonic Corporation	Same as above
China Ogihara Corporation	Same as above
Yuan Lon Motor Co., Ltd.	Same as above
Chen Long Co., Ltd.	Same as above
Yulon Management Co., Ltd.	Same as above
ROC Spicer Co., Ltd.	Same as above
Chi Ho Corporation	Same as above
Yu Tang Motor Co., Ltd.	Same as above
Tokio Marine Newa Insurance Co., Ltd.	Same as above
Hua-Chuang Automobile Information Technical Center Co., Ltd.	Same as above
Taiway, Ltd.	Same as above
Kian Shen Corporation	Same as above
Hui-Lian Motor Co., Ltd.	Same as above
Le-Wen Co., Ltd.	Same as above

(Continued)

<u>Related Party</u>	<u>Relationship with the Group</u>
Visionary International Consulting Co., Ltd.	Same as above
Tai Yuen Textile Co., Ltd.	Same as above
San Long Industrial Co., Ltd.	Same as above
China Motor Corporation	Same as above
Sin Etke Technology Co., Ltd.	Subsidiary of Hua-Chuang Automobile Information Technical Center Co., Ltd.
Singual Technology Co., Ltd.	Subsidiary of Singan Co., Ltd.
Hsiang Shou Enterprise Co., Ltd.	Same as above
Hong Shou Culture Enterprise Co., Ltd.	Same as above
Shinshin Credit Corporation	Subsidiary of Taiwan Acceptance Corporation
Yu Pool Co., Ltd.	Subsidiary of Yushin Motor Co., Ltd.
Yu-Jan Co., Ltd.	Subsidiary of Yu Sing Motor Co., Ltd.
Tang Li Enterprise Co., Ltd.	Subsidiary of Yu Tang Motor Co., Ltd.
Ding Long Motor Co., Ltd.	Subsidiary of Chen Long Co., Ltd.
Lian Cheng Motor Co., Ltd.	Same as above
CL Skylite Trading Co., Ltd.	Sub-subsubsidiary of Chen Long Co., Ltd.
Yuan Jyh Motor Co., Ltd.	Subsidiary of Yuan Lon Motor Co., Ltd.
Yuan Rui Auto Co., Ltd.	Same as above
Diamond Leasing Service Co., Ltd.	Subsidiary of Ka-Plus Automobile Leasing Co., Ltd.
Hsieh Kuan Manpower Service Co., Ltd.	Subsidiary of Diamond Leasing Service Co., Ltd.
Tan Wang Co., Ltd.	Subsidiary of Yu Chang Motor Co., Ltd.
Carnival Textile Industrial Corporation	Substantial related party of the Company
Y.M. Hi-Tech Industry Ltd.	Subsidiary of China Ogihara Corporation
DFS Industrial Group Co., Ltd.	Substantial related party of Dongfeng Nissan Passenger Vehicle Co.
Luxgen Taoyuan Motor Co., Ltd.	Subsidiary of Luxgen Motor Co., Ltd.
Luxgen Taichung Motor Co., Ltd.	Same as above
Luxgen Kaohsiung Motor Co., Ltd.	Same as above
ROC-Keeper Industrial Ltd.	Subsidiary of ROC Spicer Co., Ltd.
Kuen You Trading Co., Ltd.	Investee of Yu Sing Motor Co., Ltd.
Fengye Leasing Co., Ltd.	Subsidiary of CL Skylite Trading Co., Ltd.
Euniton Enterprise Co., Ltd.	Substantial related party of Empower Motors Co., Ltd.

(Concluded)

b. Related party transaction details

Balances and transactions between the Company and its subsidiaries, which were related parties of the Company, had been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and its related parties were disclosed below:

1) Operating transactions

	For the Year Ended December 31	
	2020	2019
<u>Sales</u>		
Taiwan Acceptance Corporation	\$ 25,612,672	\$ 28,264,976
Investors that have significant influence	10,536	10,433
Other related parties	<u>3,454,454</u>	<u>3,441,369</u>
	<u>\$ 29,077,662</u>	<u>\$ 31,716,778</u>
<u>Service revenue</u>		
Nissan	\$ 82,158	\$ 229,304
Autech Japan, Inc.	<u>36,917</u>	<u>40,011</u>
	<u>\$ 119,075</u>	<u>\$ 269,315</u>

The Company designs and performs R&D of cars mainly for Nissan and Autech Japan, Inc. Service revenue is recognized according to the related contracts.

	For the Year Ended December 31	
	2020	2019
<u>Other operating revenue</u>		
Yulon	\$ 22,399	\$ 21,393
Other related parties	<u>72,344</u>	<u>52,792</u>
	<u>\$ 94,743</u>	<u>\$ 74,185</u>

Other operating revenue mainly arose from the sale of steel plates, steel and aluminum parts and the export of test vehicles.

	For the Year Ended December 31	
	2020	2019
<u>Operating costs - purchases</u>		
Yulon	\$ 23,797,486	\$ 26,193,544
Investors that have significant influence	29,581	23,439
Other related parties	<u>20,228</u>	<u>34,520</u>
	<u>\$ 23,847,295</u>	<u>\$ 26,251,503</u>

(Continued)

	<u>For the Year Ended December 31</u>	
	2020	2019
<u>Operating costs - remuneration for technical services</u>		
Nissan	\$ 451,254	\$ 485,935
Autech Japan, Inc.	<u>57,361</u>	<u>78,689</u>
	<u>\$ 508,615</u>	<u>\$ 564,624</u>

(Concluded)

Remuneration for technical services is the payment for technical services provided by Nissan and Autech Japan, Inc. based on the Company's technical cooperation agreements with the two companies. The remuneration for technical services provided by Nissan is calculated based on the purchase costs less commodity tax of each vehicle model, while the remuneration for technical services provided by Autech Japan, Inc. is calculated based on the R&D fees of each vehicle model plus the royalty fees of each vehicle sold.

	<u>For the Year Ended December 31</u>	
	2020	2019
<u>Operating costs - parts development cost</u>		
Dongfeng Motor Co., Ltd.	<u>\$ 163,635</u>	<u>\$ -</u>

The parts development cost represents the expenses for parts jointly developed by the Company and Dongfeng Motor Co., Ltd.

	<u>For the Year Ended December 31</u>	
	2020	2019
<u>Selling and marketing expenses</u>		
Yu Chang Motor Co., Ltd.	\$ 326,581	\$ 236,599
Yu Sing Motor Co., Ltd.	289,559	193,543
Empower Motors Co., Ltd.	260,093	259,634
Investors that have significant influence	23,481	17,626
Other related parties	<u>1,278,693</u>	<u>993,499</u>
	<u>\$ 2,178,407</u>	<u>\$ 1,700,901</u>

General and administrative expenses

Yulon Management Co., Ltd.	\$ 176,908	\$ 174,687
Investors that have significant influence	14,262	19,667
Other related parties	<u>11,464</u>	<u>11,543</u>
	<u>\$ 202,634</u>	<u>\$ 205,897</u>

(Continued)

	For the Year Ended December 31	
	2020	2019
<u>Research and development expenses</u>		
Yulon	\$ 127,030	\$ 60,484
Investors that have significant influence	13,353	9,598
Other related parties	<u>9,578</u>	<u>18,108</u>
	<u>\$ 149,961</u>	<u>\$ 88,190</u>

(Concluded)

Selling and marketing expenses are payments to other related parties for advertisement and promotion.

General and administrative expenses are payments to Yulon Management Co., Ltd. for consulting, labor dispatch and IT services.

Research and development expenses are payments for prototype fees, sample fees and for services related to the provision of system platform research for each vehicle model.

2) Non-operating transactions

	For the Year Ended December 31	
	2020	2019
<u>Other revenues</u>		
Tokio Marine Nawa Insurance Co., Ltd.	<u>\$ 500</u>	<u>\$ 1,229</u>
<u>Overseas business expenses</u>		
Yulon Management Co., Ltd.	<u>\$ 4,134</u>	<u>\$ 4,324</u>

3) Receivables from related parties

	December 31	
	2020	2019
<u>Notes receivable</u>		
Yushin Motor Co., Ltd.	\$ 579	\$ 146
Yuan Lon Motor Co., Ltd.	<u>-</u>	<u>4,586</u>
	<u>\$ 579</u>	<u>\$ 4,732</u>

(Continued)

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
<u>Trade receivables</u>		
Taiwan Acceptance Corporation	\$ 229,872	\$ 252,419
Investors that have significant influence	21,332	39,454
Other related parties	<u>138,167</u>	<u>134,615</u>
	<u>\$ 389,371</u>	<u>\$ 426,488</u>
<u>Other receivables</u>		
Yulon	\$ 122,095	\$ 200,598
Other related parties	<u>1,543</u>	<u>1,901</u>
	<u>\$ 123,638</u>	<u>\$ 202,499</u>

(Concluded)

Other receivables from Yulon are mainly purchase discounts and commodity taxes paid by the Company on behalf of Yulon.

Trade receivables from related parties are unsecured. For the years ended December 31, 2020 and 2019, no impairment loss was recognized on trade receivables from related parties.

As of December 31, 2019, the balance of trade receivables from related parties includes \$34,371 thousand, which were sold to Taiwan Acceptance Corporation without recourse. These trade receivables are classified as at FVTPL under IFRS 9 because the objective of the Company's business model is achieved by selling financial assets. Refer to Note 27 for the details.

4) Refundable deposits

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
Yulon	\$ 564,881	\$ 1,770
Yu Sing Motor Co., Ltd.	<u>-</u>	<u>800</u>
	<u>\$ 564,881</u>	<u>\$ 2,570</u>

Refundable deposits are mainly the deposits paid by the Company to Yulon for materials.

5) Contract liabilities

	<u>December 31</u>	
	<u>2020</u>	<u>2019</u>
Autech Japan, Inc.	<u>\$ -</u>	<u>\$ 33,029</u>

The Company designs and develops car models for Autech Japan, Inc. and, according to the related contracts, receives payments before satisfying performance obligations. Those contract liabilities are recognized as current and non-current liabilities according to the timing of revenue recognition.

6) Payables to related parties

	December 31	
	2020	2019
<u>Trade payables</u>		
Nissan	\$ 118,405	\$ 135,010
Yulon	54,631	271,251
Other related parties	<u>1,908</u>	<u>13,071</u>
	<u>\$ 174,944</u>	<u>\$ 419,332</u>
<u>Other payables</u>		
Yulon	\$ 35,474	\$ 21,369
Nissan	4,821	5,603
Taiwan Acceptance Corporation	24,206	55,841
Other related parties	<u>117,792</u>	<u>96,001</u>
	<u>\$ 182,293</u>	<u>\$ 178,814</u>

Trade payables to related parties are unsecured as of December 31, 2020 and 2019; the balance of payables for purchases of equipment from other payables was \$61,730 thousand and \$2,111 thousand, respectively.

7) Acquisition of property, plant and equipment

Related Party	Acquisition Price	
	2020	2019
Yueki Industrial Co., Ltd.	\$ 28,063	\$ 949
Nissan	15,695	5,447
Uni Auto Parts Co., Ltd.	7,443	1,200
Other related parties	<u>21,460</u>	<u>10,656</u>
	<u>\$ 72,661</u>	<u>\$ 18,252</u>

8) Disposal of property, plant and equipment

Related Party	Sales Proceeds		Gain (Loss) on Disposal	
	2020	2019	2020	2019
Yu Sing Motor Co., Ltd.	\$ -	\$ 5,238	\$ -	\$ 2,275

9) Lease arrangements – the Group is lessee

Acquisition of right-of-use assets

The Company's rental expenses paid monthly are primarily comprised of building property, car testing expenses, cars for its executives for years ended December 31, 2020 and 2019.

	For the Year Ended December 31	
	2020	2019
<u>Acquisition of right-of-use assets</u>		
Yulon	\$ -	\$ 766,683
Other related parties	<u>6,676</u>	<u>21,011</u>
	<u>\$ 6,676</u>	<u>\$ 787,694</u>

The right-of-use assets acquired from January 1 to December 31, 2019 include the adjustments from the initial application of IFRS 16 of \$779,725 thousand.

If the lease term is not specified in the lease contract with Yulon, the lease term is until the date of lease termination as agreed by both parties.

	December 31	
	2020	2019
<u>Lease liabilities</u>		
Yulon	\$ 665,652	\$ 711,510
Other related parties	<u>16,469</u>	<u>12,839</u>
	<u>\$ 682,121</u>	<u>\$ 724,349</u>

	For the Year Ended December 31	
	2020	2019
<u>Interest expense</u>		
Yulon	\$ 6,330	\$ 6,747
Other related parties	<u>117</u>	<u>132</u>
	<u>\$ 6,447</u>	<u>\$ 6,879</u>

Interest expense is for lease liabilities.

	For the Year Ended December 31	
	2020	2019
<u>Lease expense</u>		
Yulon	\$ 2,526	\$ 7,329
Ka-Plus Automobile Leasing Co., Ltd.	-	1,656
Other related parties	<u>515</u>	<u>1,216</u>
	<u>\$ 3,041</u>	<u>\$ 10,201</u>

Lease expenses included expenses relating to short-term leases that do not depend on an index or a rate. Future lease payables related to short-term leases are as follows:

	December 31	
	2020	2019
Short-term lease payments to be paid in the future	<u>\$ -</u>	<u>\$ 3,088</u>

c. Remuneration of key management personnel

	For the Year Ended December 31	
	2020	2019
Short-term employee benefits	\$ 42,562	\$ 33,935
Post-employment benefits	<u>1,982</u>	<u>2,072</u>
	<u>\$ 44,544</u>	<u>\$ 36,007</u>

The remuneration of directors and key executives was determined by the remuneration committee based on the performance of individuals and market trends.

d. Other transactions with related parties

1) Trade receivables sold to Taiwan Acceptance Corporation

The Company sold to Taiwan Acceptance Corporation trade receivables which amounted to \$2,039,906 thousand and \$1,966,021 thousand for the years ended December 31, 2020 and 2019, respectively. As of December 31, 2020 and 2019, the Company had received cash payments of \$2,002,480 thousand and \$1,966,021 thousand, respectively. Based on the contract, the amount of receivables sold is limited to the amount of guarantee provided by the original debtor to Taiwan Acceptance Corporation. The interest rate intervals of the Company's trade receivables sold to Taiwan Acceptance Corporation for the years ended December 31, 2020 and 2019 were 2.33%-2.41% and 2.39%-2.41%; and the interest expenses recognized were \$1,077 thousand and \$1,075 thousand, respectively.

As of December 31, 2020, the Company sold trade receivables to Taiwan Acceptance Corporation without recourse. The sale resulted in the derecognition of these trade receivables because the Company transferred the significant risks and rewards relating to the accounts to the buyer.

2) Molds contract signed with Diamond Leasing Service Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$1,171,354 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Diamond Leasing Service Co., Ltd., the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

3) Molds contract signed with Shinshin Credit Corporation

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$427,001 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Shinshin Credit Corporation the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

4) Molds contract signed with Sinjang Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$423,976 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Sinjang Co., Ltd. the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

5) Molds contract signed with Chan Yun Technology Co., Ltd.

The contract is valid from the date of signing of the contract to the production end date of the car model. As of December 31, 2020, the contract amount of molds still under production, which was paid in installments based on the progress of the contract, was \$69,360 thousand (excluding business tax), and had been paid in full and recognized as property, plant and equipment. In addition, within the contract period, before the end of January every year, the Company should pay Chan Yun Technology Co., Ltd. the amount of \$2.6 for every ten thousand dollars of the accumulated amount paid for molds in the prior year.

29. SIGNIFICANT CONTINGENCIES AND UNRECOGNIZED COMMITMENTS

In addition to those disclosed in other notes, significant commitments and contingencies of the Group as of December 31, 2020 were as follows:

- a. The Company re-signed a manufacturing contract with Yulon, effective on or after May 1, 2015, for 5 years. This contract, for which the first expiry date was on April 30, 2020, is automatically extended annually unless either party issues a termination notice at least three

months before expiry. The contract states that the Company authorizes Yulon to manufacture Nissan automobiles and parts, and the Company is responsible for the subsequent development of new automobile parts. The manufacturing volume of Yulon under the contract should correspond to the Company's sales projection for the year. In addition, the Company has authorized Yulon as the original equipment manufacturer (OEM) of automobile parts and after-sales service.

The Company is responsible for developing new car models, refining designs, and providing the sales projection to Yulon. Yulon is responsible for transforming the sales projections into manufacturing plans, making the related materials orders and purchases, providing product quality assurance, delivering cars, and shouldering warranty expenses due to any defects in products made by Yulon.

- b. The Company has a contract with Taiwan Acceptance Corporation for sale and purchase of vehicles. Besides, Taiwan Acceptance Corporation separately signed with dealers contracts for display of vehicles. If any dealer violates the display contract, resulting in the need for Taiwan Acceptance Corporation to recover the display vehicles, the Company must assist in the settlement or buy-back the vehicles at the original price. From the date of signing the sale and purchase contract to December 31, 2020, no buy-back of vehicles has occurred.
- c. Unrecognized commitments

	December 31	
	2020	2019
Acquisition of property, plant, and equipment	<u>\$ 5,073</u>	<u>\$ 102,782</u>

30. SIGNIFICANT ASSETS AND LIABILITIES DENOMINATED IN FOREIGN CURRENCIES

The Group's significant financial assets and liabilities denominated in foreign currencies aggregated by the foreign currencies other than functional currencies and the related exchange rates between the foreign currencies and the respective functional currencies were as follows:

(In Thousands of New Taiwan Dollars and Foreign Currencies)

December 31, 2020

	Foreign Currency	Exchange Rate	Carrying Amount
<u>Financial assets</u>			
Monetary items			
RMB	\$ 1,047,800	4.3770 (RMB:NTD)	\$ 4,586,221
USD	15,287	28.480 (USD:NTD)	435,374
RMB	368,702	0.1533 (RMB:USD)	1,609,747
JPY	27,697	0.2763 (JPY:NTD)	<u>7,653</u>
			<u>\$ 6,638,995</u>

(Continued)

	Foreign Currency	Exchange Rate	Carrying Amount
Non-monetary items			
USD	565,438	28.480 (USD:NTD)	<u>\$ 16,103,655</u>
<u>Financial liabilities</u>			
Monetary items			
JPY	8	0.2763 (JPY:NTD)	<u>\$ 2</u> (Concluded)

December 31, 2019

	Foreign Currency	Exchange Rate	Carrying Amount
<u>Financial assets</u>			
Monetary items			
RMB	\$ 811,507	4.3050 (RMB:NTD)	\$ 3,493,538
USD	9,715	29.980 (USD:NTD)	291,256
RMB	809,929	0.1433 (RMB:USD)	3,479,536
JPY	85,959	0.2760 (JPY:NTD)	<u>23,725</u>
			<u>\$ 7,288,055</u>
Non-monetary items			
USD	\$ 357,178	29.980 (USD:NTD)	<u>\$ 10,708,207</u>
<u>Financial liabilities</u>			
Monetary items			
JPY	64	0.2760 (JPY:NTD)	<u>\$ 18</u>

The significant realized and unrealized foreign exchange gains (losses) were as follows:

For the Year Ended December 31				
		2020	2019	
Foreign Currency	Exchange Rate	Net Foreign Exchange Gain (Loss)	Exchange Rate	Net Foreign Exchange Gain (Loss)
RMB	4.2820 (RMB:NTD)	\$ 78,355	4.4720 (RMB:NTD)	\$ 80,742
RMB	0.1449 (RMB:USD)	394,503	0.1450 (RMB:USD)	(360,421)
USD	29.549 (USD:NTD)	(19,876)	30.912 (USD:NTD)	2,475
JPY	0.2769 (JPY:NTD)	<u>89</u>	0.2837 (JPY:NTD)	<u>(569)</u>
		<u>\$ 453,071</u>		<u>\$ (277,773)</u>

31. SEPARATELY DISCLOSED ITEMS

- a. Information about significant transactions and investees:
- 1) Financing provided to others: None
 - 2) Endorsements/guarantees provided: None
 - 3) Marketable securities held (excluding investment in subsidiaries and associates): Table 1 (attached)
 - 4) Marketable securities acquired or disposed of at costs or prices of at least NT\$300 million or 20% of the paid-in capital: Table 2 (attached)
 - 5) Acquisition of individual real estate at costs of at least NT\$300 million or 20% of the paid-in capital: None
 - 6) Disposal of individual real estate at prices of at least NT\$300 million or 20% of the paid-in capital: None
 - 7) Total purchases from or sales to related parties amounting to at least NT\$100 million or 20% of the paid-in capital: Table 3 (attached)
 - 8) Receivables from related parties amounting to at least NT\$100 million or 20% of the paid-in capital: Table 4 (attached)
 - 9) Trading in derivative instruments: None
 - 10) Information on investees: Table 5 (attached)
 - 11) Intercompany relationships and significant intercompany transactions: Table 6 (attached)
- b. Information on investments in mainland China
- 1) Information on any investee company in mainland China, showing the name, principal business activities, paid-in capital, method of investment, inward and outward remittance of funds, ownership percentage, net income or loss, investment income or loss, carrying amount of the investment at the end of the period, repatriated investment income, and limit on the amount of investments in the mainland China area: Table 7 (attached)
 - 2) Any of the following significant transactions with investee companies in mainland China, either directly or indirectly through a third area, and their prices, payment terms, and unrealized gains or losses: None
 - a) The amount and percentage of purchases and the balance and percentage of the related payables at the end of the period.
 - b) The amount and percentage of sales and the balance and percentage of the related receivables at the end of the period.
 - c) The amount of property transactions and the amount of the resultant gains or losses.

- d) The balance of negotiable instrument endorsements or guarantees or pledges of collateral at the end of the period and the purposes.
 - e) The highest balance, the end of period balance, the interest rate range, and total current period interest with respect to financing of funds.
 - f) Other transactions that have a material effect on the profit or loss for the period or on the financial position, such as the rendering or receiving of services.
- c. Information of major shareholders

List all shareholders with ownership of 5% or greater showing the name of the shareholder, the number of shares owned, and percentage of ownership of each shareholder: Table 8 (attached).

32. SEGMENTS INFORMATION

Information reported to the chief operating decision maker for the purpose of resource allocation and assessment of segment performance focuses on the types of goods or services delivered or provided. Specifically, the Group's reportable segments were as follows:

- Vehicle segment: Vehicle sales
- Parts segment: Parts sales
- Investment segment: Overseas business activities
- Other segment: Other operating activities other than the above segments

a. Segment revenues and results

The following was an analysis of the Group's revenue and results from continuing operations by reportable segments.

	Revenue		Profit Before Tax	
	For the Year Ended December 31	For the Year Ended December 31	For the Year Ended December 31	For the Year Ended December 31
	2020	2019	2020	2019
Vehicle segment	\$25,665,022	\$28,312,770	\$ (169,356)	\$ 1,067,939
Parts segment	3,776,022	3,832,416	675,605	662,117
Investment segment	-	-	7,277,488	7,504,222
Other segment	219,594	353,421	(188,602)	(355,419)
	<u>\$29,660,638</u>	<u>\$32,498,607</u>	<u>7,595,135</u>	<u>8,878,859</u>
Gain on disposal of property, plant and equipment			289	2,491
Interest income			116,898	112,800
Gain on financial assets at fair value through profit or loss, net			29,014	11,525
Foreign exchange gain (loss), net			453,071	(277,773)
Interest expense			(14,760)	(7,954)

(Continued)

	Revenue		Profit Before Tax	
	For the Year Ended December 31		For the Year Ended December 31	
	2020	2019	2020	2019
Gain (loss) on disposal of investments, net			(5,477)	405,519
Central administration costs			(13,200)	(13,200)
Profit before tax			<u>\$ 8,160,970</u>	<u>\$ 9,112,267</u> (Concluded)

Segment profit represents the profit earned by each segment, excluding the allocation of gain on disposal of property, plant and equipment, interest income, gain on financial assets at fair value through profit or loss, net, foreign exchange gain (loss), net, interest expense, gain (loss) on disposal of investments, net, central administration costs and remuneration of directors, and income tax expense. The amount is provided to the chief operating decision maker for allocating resources and assessing the performance.

b. Segment total assets

	December 31	
	2020	2019
Vehicle segment	\$ 1,803,075	\$ 1,796,104
Parts segment	24,493	29,469
Investment segment	16,103,655	14,969,591
Other segment	<u>101,910</u>	<u>108,707</u>
	18,033,133	16,903,871
Unallocated assets	<u>9,731,497</u>	<u>11,667,535</u>
Consolidated total assets	<u>\$ 27,764,630</u>	<u>\$ 28,571,406</u>

c. Revenue from major products and services

The following is an analysis of the Group's revenue from its major products and services.

	For the Year Ended December 31	
	2020	2019
Vehicles	\$ 25,665,022	\$ 28,312,770
Parts	3,776,022	3,832,416
Others	<u>219,594</u>	<u>353,421</u>
	<u>\$ 29,660,638</u>	<u>\$ 32,498,607</u>

d. Geographical information

The Group's revenues from external customers by location of operations are detailed below:

	<u>For the Year Ended December 31</u>	
	2020	2019
Domestic	\$ 29,470,372	\$ 32,077,267
Overseas	<u>190,266</u>	<u>421,340</u>
	<u>\$ 29,660,638</u>	<u>\$ 32,498,607</u>

The Group's non-current assets by location of assets are detailed below:

	<u>December 31</u>	
	2020	2019
Domestic	\$ 3,276,001	\$ 2,759,164
Overseas	<u>-</u>	<u>-</u>
	<u>\$ 3,276,001</u>	<u>\$ 2,759,164</u>

e. Information about major customers

The Group's revenue from major customers is detailed below:

	<u>For the Year Ended December 31</u>	
	2020	2019
A specific customer from the vehicle segment	<u>\$ 25,612,672</u>	<u>\$ 28,264,976</u>

No other single customer contributed 10% or more to the Group's revenue for the years ended December 31, 2020 and 2019.

TABLE 1

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

MARKETABLE SECURITIES HELD
DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Investor	Type and Name of Marketable Securities	Relationship with the Investor	Financial Statement Account	December 31, 2020				Note
				Stocks (In Thousands)	Carrying Amount	Percentage of Ownership	Market Value or Net Asset Value (Note)	
Yulon Nissan Motor Company, Ltd.	Beneficiary certificates	-	Financial assets at fair value through profit or loss	13,453	\$ 201,118	-	\$ 201,118	
	Jih Sun Money Market Fund	-	Financial assets at fair value through profit or loss	19,255	200,797	-	200,797	
	Franklin Templeton Sinoam Money Market Fund	-	Financial assets at fair value through profit or loss	5,997	88,213	-	88,213	
	PineBridge Global Multi-Strategy High Yield Bond Fund	-	Financial assets at fair value through profit or loss	2,713	34,555	-	34,555	
	PineBridge Emerging Market Asia-Pacific Strategic Bond	-	Financial assets at fair value through profit or loss	2,226	23,598	-	23,598	
	Manulife Global Preferred Income Fund	-	Financial assets at fair value through profit or loss	1,962	21,894	-	21,894	
	Nomura Global Financial Bond Fund	-	Financial assets at fair value through profit or loss	1,950	20,221	-	20,221	
	PineBridge ESG Quantitative Bond	-	Financial assets at fair value through profit or loss	800	18,600	-	18,600	
	Nomura Global Equity Fund	-	Financial assets at fair value through profit or loss	186	11,402	-	11,402	
	Allianz Global Investors Taiwan Intelligence Trends Fund	-	Financial assets at fair value through profit or loss	277	3,213	-	3,213	
	FSITC Global Utilities and Infrastructure Fund	-	Financial assets at fair value through profit or loss	66	2,903	-	2,903	
	Fuh Hwa Heritloom No. 2 Balance Fund	-	Financial assets at fair value through profit or loss					

Note: The fair value of the financial asset at fair value through profit or loss is calculated based on the asset's net value as of December 31, 2020.

TABLE 2

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

MARKETABLE SECURITIES ACQUIRED OR DISPOSED OF AT COSTS OR PRICES OF AT LEAST NT\$300 MILLION OR 20% OF THE PAID-IN CAPITAL FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Company Name	Type and Name of Marketable Securities	Financial Statement Account	Counterparty	Relationship	Beginning Balance		Acquisition		Disposal		Ending Balance	
					Stocks (In Thousands)	Amount	Stocks (In Thousands)	Amount	Stocks (In Thousands)	Amount	Stocks (In Thousands)	Amount (Note)
Yulon Nissan Motor Company, Ltd.	Beneficiary certificates	Financial assets at fair value through profit or loss	-	-	-	\$ -	21,019	\$ 300,000	21,019	\$ 300,727	-	\$ -
	Taishin Ts-Chong Money Market Fund				-	-	7,918	100,000	23,814	300,925	925	-
	Mega Diamond Money Market Fund	Financial assets at fair value through profit or loss	-	-	15,896	200,000	-	-	-	-	-	-

Note: Shown at their original investment amount.

TABLE 3

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

TOTAL PURCHASES FROM OR SALES TO RELATED PARTIES AMOUNTING TO AT LEAST NT\$100 MILLION OR 20% OF THE PAID-IN CAPITAL FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars)

Company Name	Related Party	Nature of Relationship	Transaction Details			Abnormal Transaction (Note 1)		Note/Accounts Payable or Receivable		Note	
			Purchase/Sale	Amount	% to Total	Unit Price	Payment Terms	Ending Balance	% to Total (Note 2)		
Yulon Nissan Motor Company, Ltd.	Yulon	Equity-method investor of the Company	Purchase	\$ 23,797,486	98	4 days after sales for parts 3 days after sales for vehicles	\$ -	-	\$ (54,631)	11	-
	Taiwan Acceptance Corporation	Subsidiary of Yulon	Sale	25,612,672	87	Same as above	-	-	229,872	43	-
	Yuan Lon Motor Co., Ltd.	Substantial related party of Yulon	Sale	456,488	2	14 days after sales for parts Immediate payment for vehicles	-	-	19,794	4	-
	Yu Chang Motor Co., Ltd.	Subsidiary of Yulon	Sale	444,452	2	14 days after sales for parts	-	-	21,629	4	-
	Yu Sing Motor Co., Ltd.	Subsidiary of Yulon	Sale	367,301	1	14 days after sales for parts Immediate payment for vehicles	-	-	9,866	2	-
	Empower Motors Co., Ltd.	Subsidiary of Yulon	Sale	365,818	1	14 days after sales for parts	-	-	15,183	3	-
	Hui-Lian Motor Co., Ltd.	Substantial related party of Yulon	Sale	364,755	1	Same as above	-	-	10,969	2	-
	Yu Tang Motor Co., Ltd.	Substantial related party of Yulon	Sale	290,423	1	Same as above	-	-	9,097	2	-
	Chen Long Co., Ltd.	Substantial related party of Yulon	Sale	287,980	1	14 days after sales for parts Immediate payment for vehicles	-	-	7,267	1	-
	Yushin Motor Co., Ltd.	Subsidiary of Yulon	Sale	283,278	1	Same as above	-	-	15,232	3	-
	Ding Long Motor Co., Ltd.	Subsidiary of Chen Long	Sale	110,874	-	14 days after sales for parts	-	-	3,995	1	-

Note 1: Transaction terms are based on agreements.

Note 2: Balances shown here are based on the carrying amount of the Company.

TABLE 4

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

**TRADE RECEIVABLES FROM RELATED PARTIES AMOUNTING TO AT LEAST NT\$100 MILLION OR 20% OF THE PAID-IN CAPITAL
DECEMBER 31, 2020**
(In Thousands of New Taiwan Dollars)

Company Name	Related Party	Nature of Relationship	Ending Balance	Turnover Rate (Note 1)	Overdue		Amounts Received in Subsequent Period	Allowance for Bad Debts
					Amount	Action Taken		
Yulon Nissan Motor Company, Ltd.	Taiwan Acceptance Corporation Yulon	Subsidiary of Yulon Equity-method investor of the Company	Trade receivables	111.64	\$ -	-	\$ 229,872	\$ -
			Other receivables	Note 2	-	-	122,095	-

Note 1: The turnover rate was based on the carrying amount of the Company.

Note 2: Trade receivable from Yulon are mainly commodity tax paid by the Company on behalf of Yulon, not across from sales; therefore, turnover rate is not calculated.

TABLE 5

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

INFORMATION ON INVESTEEES
FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars and U.S. Dollars)

Investor Company	Investee Company	Location	Main Businesses and Products	Original Investment Amount		As of December 31, 2020		Net Income of the Investee	Share of Profit	Note
				December 31, 2020	December 31, 2019	Stocks (In Thousands)	%			
Yulon Nissan Motor Company, Ltd.	Yi-Jan Overseas Investment Co., Ltd.	Cayman Islands	Investment	\$ 1,847,983 (US\$ 57,371)	\$ 1,847,983 (US\$ 57,371)	84,987	100.00	\$ 7,731,128	\$ 7,731,128	Notes 1 and 2
Yi-Jan Overseas Investment Co., Ltd.	Jetford Inc.	British Virgin Islands	Investment	US\$ 57,171	US\$ 57,171	71,772	100.00	US\$ 261,642	US\$ 261,642	Notes 1 and 2

Note 1: The carrying amount and related shares of profit of the equity investment were calculated based on the audited financial statements and percentage of ownership.

Note 2: Eliminated.

TABLE 6

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

**INTERCOMPANY RELATIONSHIPS AND SIGNIFICANT INTERCOMPANY TRANSACTIONS
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2020
(In Thousands of New Taiwan Dollars)**

Number (Note 1)	Company Name	Related Party	Relationship (Note 2)	Transaction Details			
				Financial Statement Account	Amount (Note 3)	Payment Terms (Note 4)	% to Total Sales or Assets (Note 5)
0	Yulon Nissan Motor Company, Ltd.	Jetford Inc.	a	Trade receivables - related parties Reduction of general and administrative expenses	\$ 10,163 41,503	- -	- -

Note 1: Intercompany relationships are numbered as follows:

- a. The Company is numbered as 0.
- b. Subsidiaries are numbered from number 1.

Note 2: Nature of relationships is numbered as follows:

- a. The Company to subsidiaries is numbered as 1.
- b. Subsidiaries to the Company is numbered as 2.
- c. Subsidiaries to subsidiaries is numbered as 3.

Note 3: Eliminated.

Note 4: The prices and payment terms for related-party transactions were based on agreements.

Note 5: If the transaction amounts are related to the balance sheet accounts, the percentages are those of the year-end balances to the consolidated total assets. If the transaction amounts are related to the income statement accounts, the percentages are the total amounts of the year to the consolidated total sales.

TABLE 7

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

INFORMATION ON INVESTMENTS IN MAINLAND CHINA FOR THE YEAR ENDED DECEMBER 31, 2020
(In Thousands of New Taiwan Dollars, U.S. Dollars and RMB)

Investee Company	Main Businesses and Products	Paid-in Capital	Method of Investment (e.g., Direct or Indirect)	Accumulated Outward Remittance for Investment from Taiwan as of January 1, 2020	Investment Flows		Accumulated Outward Remittance for Investment from Taiwan as of December 31, 2020	% Ownership of Direct or Indirect Investment	Net Income of the Investee	Investment Gain (Note 2)	Carrying Amount as of December 31, 2020	Accumulated Repatriation of Investment Income as of December 31, 2020
					Outflow	Inflow						
Aeolus Xiangyang Automobile Co., Ltd.	Developing and manufacturing of parts and vehicles and related services	\$ 4,529,078 (RMB1,032,500)	Note 1	\$ 716,856 (US\$ 21,700)	\$ -	\$ -	\$ 716,856 (US\$ 21,700)	16.55	\$ 3,344,258 (US\$ 113,177)	\$ 553,475 (US\$ 18,731)	\$ 1,585,615 (US\$ 55,675)	\$ 4,360,962 (US\$ 139,843)
Guangzhou Aeolus Automobile Co., Ltd.	Developing and manufacturing of parts and vehicles and related services	9,486,201 (RMB2,303,250)	Note 1	537,199 (US\$ 16,941)	-	-	1,124,786 (US\$ 35,471) (Note 4)	42.69	15,765,831 (US\$ 533,549)	6,730,433 (US\$ 227,772)	14,518,040 (US\$ 509,763)	39,064,748 (US\$1,271,613)
Accumulated Outward Remittance for Investment in Mainland China as of December 31, 2020			Upper Limit on the Amount of Investment Stipulated by Investment Commission, MOEA (Note 3)									
\$1,841,642 (US\$57,171)		\$3,279,922 (US\$103,622)		\$13,004,731								

Note 1: The Company indirectly owns these investees through Jetford Inc., an investment company registered in a third region.

Note 2: The carrying amount and related investment income of the equity investment were calculated based on the audited financial statements and percentage of ownership.

Note 3: The upper limit was calculated in accordance with the "Regulation Governing the Approval of Investment or Technical Cooperation in Mainland China" issued by the Investment Commission under the Ministry of Economic Affairs on August 22, 2008.

Note 4: The Group disposed of its shareholdings of Aeolus Automobile Co., Ltd., Dong Feng Yulon Used Cars Co., Ltd. and Shenzhen Lan You Technology Co., Ltd., and used the proceeds from the disposal to increase its shareholding of Guangzhou Aeolus Automobile Co., Ltd. through Jetford Inc. The amount of the disposal price that falls under the accumulated outward remittance for investments from Taiwan is \$587,587 thousand (US\$18,530 thousand).

TABLE 8

YULON NISSAN MOTOR COMPANY, LTD. AND SUBSIDIARIES

**INFORMATION OF MAJOR SHAREHOLDERS
FOR THE YEAR ENDED DECEMBER 31, 2020**

Name of Major Shareholder	Shares	
	Number of Shares	Percentage of Ownership (%)
Yulon Motor Co., Ltd.	143,500,000	47.83
Nissan Motor Corporation	120,000,000	40.00

Note 1: The main shareholder information in this table is calculated by the Taiwan Depository & Clearing Corporation on the last business day at the end of the quarter, and the total number of ordinary shares and special shares held by the shareholders who have completed the non-physical securities delivery (including treasury shares) is more than 5%. The share capital recorded in the Company's consolidated financial report and the actual number of non-physical securities delivered may be different or different due to the basis of preparation and calculation.

Note 2: If the shareholder transfers the shareholding to the Trust, the trustee will open the trust account to separate the account. As for shareholders who handle the declaration of insider equity holdings of more than 10% of their shares in accordance with the Securities Exchange Act, their shareholdings include their shareholdings plus the shares they have delivered to the trust with the rights to make decisions on trust property. For the registration of shares held by a company insider, refer to the Market Observation Post System website of the Taiwan Stock Exchange.

6. The company and its affiliates have not encountered any financial difficulties over the last years and as of the the publication date of the annual report:

No applicable. This company and its affiliates have not encountered any financial difficulties.

VII、Review and Analysis of Financial Conditions and Operation Performance and Risk Management

1. Financial Conditions

Unit : NTD thousand

Item	Fiscal Year	Fiscal year 2019	Fiscal year 2020	Difference	
				Amount	%
Current Assets		\$ 14,997,108	\$8,299,093	\$(6,698,015)	(45)%
Long-Term Equity Investments		10,708,207	16,103,655	5,395,448	50%
Fixed Assets		1,934,280	1,929,478	(4,802)	(0)%
Other Assets		931,811	1,432,404	500,593	54%
Total Assets		28,571,406	27,764,630	(806,776)	(3)%
Current Liabilities		3,705,175	2,483,233	(1,221,942)	(33)%
Other Liabilities		3,292,907	3,606,846	313,939	10%
Total Liabilities		6,998,082	6,090,079	(908,003)	(13)%
Share Capital		3,000,000	3,000,000	-	0%
Capital Reserves		5,988,968	5,988,968	-	0%
Retained Earnings		13,855,188	14,014,019	158,831	1%
Other adjustment items shareholders' equity		(1,270,832)	-1,328,436	(57,604)	5%
Total shareholder equity		21,573,324	21,674,551	101,227	1%

Variance Analysis

The increase of current assets were because of paying the dividends.

The decrease of long-term equity investments was because of receiving less dividends than last year.

The increase of other assets was because of increasing refund.

The decrease of current liabilities was because of paying more account payable.

2. Financial Performance

(1) Comparison and Analysis of Financial Performance

Unit : NTD thousand

Item	Fiscal Year		Increase (Decrease) Amount	Changes(%)
	Fiscal year 2019	Fiscal year 2020		
Gross Revenue	\$32,516,013	\$29,678,306	(2,837,707)	(9)
Less: Sales Returns Sales Allowances	<u>17,406</u>	<u>17,668</u>	262	2
Net Operating Revenue	32,498,607	29,660,638	(2,837,969)	(9)
Operating Cost	<u>27,650,385</u>	<u>25,566,106</u>	(2,084,279)	(8)
Operating margin	4,848,222	4,094,532	(753,690)	(16)
Operating Expenses	<u>3,486,224</u>	<u>3,795,173</u>	311,440	9
Operating Profit	1,364,489	299,359	(1,065,130)	(78)
Non-Operating Revenue and Gain	8,043,027	7,889,814	(153,213)	(2)
Non-Operating Expense and Loss	<u>295,249</u>	<u>28,203</u>	(267,046)	(90)
Income Before Income Tax	9,112,267	8,160,970	(951,297)	(10)
Income Tax Expense	<u>1,830,370</u>	<u>1,620,032</u>	(210,338)	11
Net Income	<u>\$ 7,281,897</u>	<u>\$ 6,540,938</u>	(740,959)	(10)

Variance Analysis :

- (1) The decrease in operating margin was caused by the increase in the price of material.
- (2) The decrease in non-operating expense was because of RMB inflation against USD and hence the appreciation of gain in foreign currency exchange.

(2) Gross profit analysis :

Unit : NTD thousand

Item	Variance between two periods	Difference sources			
		Selling Price Difference	Cost Price Difference	Combined Sales Difference	Volume difference
Gross Profit	(619,862)	(37,294)	(389,740)	(78,937)	(372,215)
Content	1. Unfavorable cost variance was caused by the decrease in sales price for cars in 2020. 2. Unfavorable cost variance was caused by the increased of purchase cost for cars in 2020. 3. Unfavorable sales mix variance was caused by the reduce in sales for cars with higher gross profit in 2020. 4. Unfavorable volume variance was caused by the decrease in sales volume of cars in 2020. 5. The Company accepted the commission from Autech Japan, Inc and NISSAN Motor Corp. to engage in the research and design with service revenue decreased by NTD150,241 thousand in 2020. 6. For the company income from the sales of steel plates, the non-operating income was increased by NTD16,413 thousand in 2020.				

3. Cash Flow Analysis

(1) Cash Flow Analysis for the Recent 2 years

Item	Fiscal Year		Increase (Decrease) Ratio (%)
	Fiscal year 2019	Fiscal year 2020	
Cash Flow Ratio (%)	(Note2)	26	-
Cash Flow Adequacy Ratio (%)	1	7	600%
Cash Reinvestment Ratio (%)	(Note1)	(Note1)	-
Difference Analysis and Description of Changes in Increase and Decrease Ratio: Increase cash flow adequacy ratio was caused by decreasing of financial asset. Note1. Operating activities are net cash outflows and excluded from calculation. Note2. 2019 operational activities were net cash outflow and therefore not included in the calculation.			

(2) Cash Flow Analysis for the Next Year

Unit:NTD thousand

Cash balance at the beginning of the year	Expected annual net cash flow from operating activities	Expected annual net cash flow from investment and accommodation activities	Expected cash balance	Expected contingency plan for insufficient cash	
				Investment plan	Financial plan
6,967,038	187,443	(1,278,422)	5,876,059	-	-

4. Influence on Financial Condition caused by Prominent Capital Expenditures in fiscal year 2020

(1) The Use and Capital Source of Prominent Capital Expenditure

Unit : NTD thousand

Program items	Actual and estimated source of capital	Actual or estimated date of completion	Total fund needed	Actual or estimated use of capital					
				Fiscal year 2016	Fiscal year 2017	Fiscal year 2018	Fiscal year 2019	Fiscal year 2020	Fiscal year 2021
Model Clamp Lifting Tool	Self-owned fund	110.12.31	3,187,008	288,885	228,539	741,013	632,505	479,355	816,711
Other equipment	Self-owned fund	110.12.31	174,107	31,836	23,224	29,685	57,763	19,424	12,175
MIS equipment	Self-owned fund	110.12.31	59,953	6,144	9,509	10,163	11,675	6,282	16,180

(2) Anticipated benefits

1. Invested in new model mold, increase production line to raise market shares.
2. The investment in information system related hardware and software, updating management information system will increase the managerial efficiency and strengthen market competition capabilities.
3. Increase the degree of automation, reduce the labor costs.

5. Investment Policy in Fiscal Year 2020, Major Reasons for Profit and Loss, Its Improvement Plan and Next Year's Investment Plan

Unit : USD thousand \ NTD thousand

Investor Company	Investee Company	Percentage of Ownership on December 31,2019	Investment Gain (Loss)	Cause of Gain(Loss)	Improvement plan	Investment plan in the currently year
Yulon Nissan Motor Company, Ltd.	Yi-Jan Overseas Investment Co., Ltd.	100	\$ 7,731,128	Growing Status of China Car Market	Nil	Nil
Yi-Jan Overseas Investment Co., Ltd.	JetFord, Inc.	100	USD 261,642	Growing Status of China Car Market	Nil	Nil
JetFord, Inc.	Aeolus Xiangyang Automobile Co., Ltd.	16.55	USD 18,731	Growing Status of China Car Market	Nil	Nil
	Guangzhou Aeolus Automobile Co., Ltd.	42.69	USD 227,772	Growing Status of China Car Market	Nil	Nil

6. Risk Management and Evaluation

(1) Influence of the interest rate, foreign exchange rate and rate of inflation on company's profit/loss and plans to encounter these risks in the future:

1. Influence of interest rate fluctuation on the company's profit/loss and future coping strategies:

The market interest rate is quite low in recent years, so the affect of fluctuation on the company's profit/loss is limited.

2. Influence of foreign exchange rate fluctuation on the company's profit/loss and future coping strategies

To avoid potential risks, the company has not specially manipulated the foreign exchange rate; the exchange rate difference is utilizing the sharing method agreed with Nissan.

3. Influence of inflation on the company's profit/loss and future coping strategies: Nil.

(2) Policy on High Risk, High Leverage Investment, Capital Loans to Others, Endorsement and Trade on Derivatives, Major Reason for Profit/Loss and plans to encounter these risks in the future:

1. This company has not involved in High Risk, High Leverage Investment.

2. As to the Capital Loans to Others, Endorsement and Trade on Derivatives, these activities are governed by company's 'Procedure of Capital Loans to Others', 'Procedure of Endorsement' and 'Procedure of Trade on Derivatives'. There was no related activity in 2019.

(3) Future research/development plans and estimated investing R&D expenditure:

Please refer to : V \ Highlights of Operations—1.Business Scope —(3)Technology, Research and Development (R&D)

(4) Important Changes of Local and Foreign Government Policies and Regulations and Their Influence Over Company's Financial Condition and Plans to Encounter these Risks in the Future:

After entering the WTO, the company has not enjoyed the favorable tax exemption/deduction of goods since the fiscal year 2005, but the company has reduced the purchasing cost and expenses, therefore the influence on the company's profit/loss is limited.

(5) Changes on technology and industrial change influence toward the company's finance business and coping strategies:

The company has the best car research/development team and personnel in the country, to quickly handle the technology changes and industrial change.

(6) Changes on Corporate Image that Influence Company's Risk Management and Contingency Plans:

The company has a good corporate reputation, and there has been no negative report in connection with the corporation.

(7) Benefit anticipated and possible risks of merge and acquisition:

It's not applicable, because the company was not involved in any merge and acquisition.

(8) Benefit anticipated and possible risks of plant site expansion: N/A.

(9) Risks of having purchase or sales centralization

1. Purchase: The company incoming shipment is Yulon Motor Company, Ltd., it's a listed company that has an outstanding credibility, excellent production technology and strong finance, so the company has no need of worrying about the interruption of incoming shipment.
2. Sales: Local market is the main selling of the company, selling cars and parts to the consumers through each location dealer. The company has an exclusive department responsible for supervising the sales development of each dealer, after a long period, the dealers' sales are pretty stable, so there is no risk of having sales centralization

(10)The impact and the risk of having a big Volume of transferring or changes of Shareholders equity of the Directors, Supervisors or holding more than10% shares shareholders, Except for the releasing of shares : Nil.

(11)The impact and risk of changing operating rights of the company: Nil.

(12)Litigation/Non-Litigation Events:

1. The company: Nil.
2. The proportion of shares that the owned by big shareholders like the Company's Board Members, Supervisors, General Manager, Real Owner that exceeds 10% and the belonging company: Nil.

(13)Other Important Risks and actions to be taken: Nil.

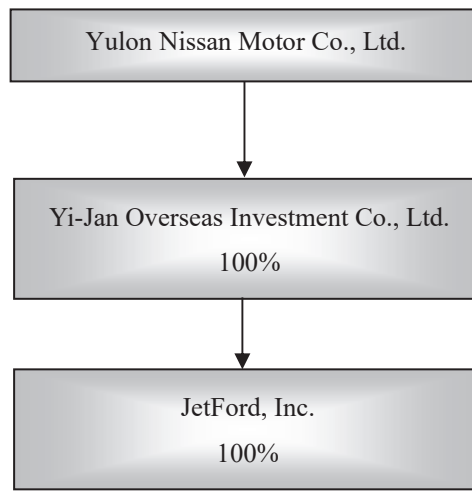
7. Other Important Items: Nil

| VIII 、 Special Noted Items |

1. Affiliates information

(1) Affiliates Consolidated Operation Statement

1. Organization Chart of Yulon Motor's Affiliated Companies



2. Basic information of affiliates

Dec. 31, 2020
Unit : USD thousand

Name	Establishing Date	Address	Actually accrued capital amount	Main Business Items
Yi-Jan Overseas Investment Co., Ltd.	1999.11.17	2F,Cayside,Harbour Drive P.O.Box 30592 S.M.B. George Town Grand Cayman Island B.W.I.	USD 84,987	Investments
JetFord, Inc.	1994.01.12	P.O.Box 3151 Road Town, Tortola British Virgin Islands	USD 71,772	Investments

3. Shareholders representing both holding companies and subordinates: Nil

4. Information of the directors, supervisors, and general managers of the affiliates

Dec. 31, 2020

Name	Title	Name or representative	Shares	
			Shares	Percentage
Yi-Jan Overseas Investment Co., Ltd.	Director	Yulon Nissan Motor Co., Ltd. Representative: Wen-Rong Tsay	84,986,756	100%
JetFord, Inc.	Director Director Director	Yi-Jan Overseas Investment Co., Ltd. Representative: Wen-Rong Tsay Wen-Chuan Chung Chin-To Hsiung	71,771,793	100%

5. Affiliates' Operating Results

Dec. 31, 2020

Unit : NTD thousand

Affiliate Code Number	Name	Capital	Total Assets	Total Liabilities	Net Value	Operating Revenue	Operating net income	Net Income / Loss (after-tax)	Earning Per Share (NT dollar) (after-tax)
22270001	Yi-Jan Overseas Investment Co., Ltd.	2,571,699	17,864,822	-	17,864,822	7,731,271	7,731,128	7,731,128	90.97
22270002	JetFord, Inc.	2,347,251	17,869,737	10,162,917	7,706,820	7,773,244	7,731,254	7,731,254	107.72

(2) Affiliates Consolidated Financial Report:

Statement

The companies required to be included in the consolidated financial statements of affiliates in accordance with the “Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises” for the year ended December 31, 2020 are all the same as the companies required to be included in the consolidated financial statements of parent and subsidiary companies as provided in International Financial Reporting Standards No.10, ”Consolidated Financial Statements”. Relevant information that should be disclosed in the consolidated financial statements of affiliates has all been disclosed is included in the consolidated financial statements of parent and subsidiary companies. Hence, we do not prepare a separate set of consolidated financial statements of affiliates.

Very truly yours

Company Name: Yulon Nissan Motor Co., Ltd.



Responsible person: Yen Chen, Li Lien



March 23, 2021

(3) Consolidated report of public companies and their affiliates: Nil

2. **Fiscal Year 2020 and prior to the publication date of the annual report, The Status of Issuing Private Placement Securities: Nil**
3. **Fiscal Year 2020 and prior to the publication date of the annual report, Acquisition or Disposal of Yulon Shares by Subsidiaries: Nil**
4. **Other necessary supplementary notes: Nil**
5. **Any events that had significant impacts on shareholders’ right or securities prices as stated in Section 3 Paragraph 2 in Article 36 of the Securities Transaction Law for fiscal year 2020 and prior to the publication date of the annual report: Nil**

Yulon Nissan Motor Co., Ltd.



Chairperson Yen Chen, Li Lien



Corporate Vision

Becoming the Benchmark Company of “Product Innovation”
and “Service Innovation” in the Cross Strait Auto Industry

YULON NISSAN MOTOR CO., LTD

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